



LONG RANGE FACILITIES MASTER PLAN UPDATE

2023-24



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A ROADMAP TO THE FUTURE, FOCUSING ON OUR STRATEGIC PLAN AND GOALS

Developed with the University's Strategic Plan at its center, IUP's Indiana Campus Long-Range Facilities Master Plan is deliberately dynamic and fluid, while absolutely focused on meeting the changing needs of our students.

Throughout its 15-year development, our plan continues to reflect extensive data collection and analysis, careful thinking about our academic goals and enrollment projections, and discussions that have engaged IUP's students, faculty, and staff members, as well as community leadership in identifying and prioritizing campus physical improvements.

This work has been inclusive and transparent; since its very beginning, the engagement and consultation of our stakeholders has been central to developing our plan. This most recent update is the result of a collaborative 10-month process involving close to 2,000 people. On behalf of the IUP community, I want to thank everyone who has been part of this important project.

Our academic restructuring and program array work will continue to play a major role in our next steps, and all the plan's recommendations are dependent on university needs, funding, and approval from appropriate leadership groups.

It's a very exciting time to be at IUP, and the plan's updated goals and visions approved by our Council of Trustees in January 2024 reflect the optimism and excitement that we have for our future.



Dr. Michael Driscoll
IUP President

CREATE

DISCOVER

↑ EVERY CORNER OF BUSINESS
& INFORMATION TECHNOLOGY
HOUSING, RESIDENTIAL LIVING
& DINING
RUTGERS HALL

株式会社

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01 EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

PURPOSE

The IUP Long-Range Facilities Master Plan (LRFMP) Update, as developed by SmithGroup, provides guidance for the physical development of the Indiana campus. The LRFMP Update is a long-range planning document that engages leadership, decision-makers, students, and the campus community in identifying and prioritizing campus physical improvements. Ultimately, the plan will improve how IUP is using its current space and make recommendations on right-sizing the campus footprint. The Long-Range Facilities Master Plan timeline includes phasing, timing, and sequencing of the projects that vary in timeline from 0-10+ years and beyond.

PLAN GOALS



OPTIMIZING EFFICIENCY

Identify Opportunities to Increase Efficiency and Utilization of Existing Spaces Across Campus



ACADEMIC FUTURE

Enrich the Academic Environment through Strategic Programmatic Moves and Building Renovations and plan for the proposed College of Osteopathic Medicine



STUDENT SUCCESS & WELLBEING

Elevate Student Experience by Creating a One-Stop Neighborhood for a Welcome Center, Admissions, and Student Success Facilities



CAMPUS COMMUNITY

Improve Facilities for Housing, Dining, Student Organizations, Recreation, and Athletics



MOVING AROUND CAMPUS

Provide Safe Pedestrian Routes and Green Space Network across the Campus



CAMPUS & THE BOROUGH

Create Welcoming Campus Edges and Explore Partnerships and Alumni/Donor Engagement Opportunities

COLLABORATIVE TEN-MONTH PROCESS

- Outreach and Engagement to university and local community constituencies, Campus Pop-ups, Open Forums, and Focus Groups.
- MapMyIUP Survey, with 1,158 participants.
- Data Collection, including Facility Database, Gordian Reports, 25Live Scheduling, System Space Database, and other reports.

CAMPUS VISION - KEY THEMES

- Promotes shared use of resources and fosters interdisciplinarity.
- Outlines the proposed College of Osteopathic Medicine: Renovation + Addition to Johnson Hall.
- Relocates the College of Health and Human Services Cluster North of Oakland Avenue, renovating Johnson, Uhler, and Stright Halls.
- Creates a One-Stop Neighborhood for Student Success, renovating Crimson Café, Clark Hall, and Stapleton and Stabley Libraries.
- Proposes a new “Campus Front Door” highlighting the Extended Oak Grove, proposed College of Osteopathic Medicine & Health Cluster, and improved connection to downtown.
- Creates a New Active Green Space (West Lawn) at the site of Foster and Davis Halls.
- Identify buildings that could be taken off-line and demolished, therefore, reducing campus physical footprint.

OUTCOMES

- Selection of a three-building cluster north of Oakland Avenue including Uhler, Johnson, and Stright Halls for location of the proposed College of Osteopathic Medicine and Related Allied Health Programs.
- Effective incorporation of planned academic restructuring into development of the plan for programming moves and consolidation of college activities to promote interdisciplinarity.
- Right-sizing campus, space efficiency and optimal utilization, building demolition. Space reduction of 158,588 Assignable Square Feet (ASF) of campus space through recommended building demolitions.
- More green space, and recreational area – Expansion of the Oak Grove.
- Student Success and visitor one-stop neighborhood including expanded use and renovations of Crimson Café, Clark Hall and Stapleton and Stabley Libraries.
- New Campus “Front Door” destination for visitors.
- Improve pedestrian experience across campus.
- Create a gateway from campus to downtown.

SPACE ANALYSIS, BUILDINGS RECOMMENDED FOR DEMOLITION

IUP Indiana Campus in 2024 will have a surplus of 508,000 square feet of space. To optimize efficiency across campus including square footage reduction, all buildings were evaluated on the following criteria: Building age, building condition, anticipated system renovation cost, current building use compared to space demand, and adaptability potential for different uses. Buildings determined to be deficient in multiple criteria are proposed for demolition. Based on the foregoing criteria, four buildings were recommended for demolition resulting in a projected 158,588 ASF reduction of campus space.

Davis Hall

Davis Hall, 47,312 ASF, was constructed in 1969, according to the PASSHE Building Inventory, Davis is listed as a demolition candidate due to not being cost effective to remodel. The configuration of the building creates awkward interior spaces. It needs costly repairs, and these repairs will not create a long-term building capable of supporting the mission and vision of IUP.

Elkin Hall

Elkin Hall, 45,250 ASF, was constructed in 1964, according to the PASSHE Building Inventory, Elkin is listed as “Remodel C” meaning that a significant remodel, and building infrastructure upgrade is needed. The building is currently vacant except for the Multicultural Student Leadership and Engagement (MCSLE), which would be relocated to Folger or another suitable location to be more proximate to students. Elkin was originally built as a residence hall, and the building dimensions cannot support modern research and instructional spaces.

Whitmyre Hall

Whitmyre Hall, 40,253 ASF, was constructed in 1952, according to the PASSHE Building Inventory, Whitmyre is listed as “Remodel C” meaning that a significant remodel, and building infrastructure upgrade is needed. A cosmetic renovation was completed in 2019 but no building systems (HVAC, Electrical, etc.) were replaced. The building dimensions will not support modern educational spaces. The building currently houses some of the Nursing program and Honors College. However, both functions would be relocated to another location that would be renovated for their program needs.

Ackerman Hall

Ackerman Hall, 25,773 ASF, was constructed in 1964, according to the PASSHE Building Inventory, Ackerman is listed as “Remodel C” meaning that a significant remodel, and building infrastructure upgrade is needed. The hospitality kitchen in Ackerman requires major renovation. Relocating the kitchen and dining room will allow IUP to renovate the equipment and support the campuswide goal of reducing square footage.

For all the above buildings identified as demolition candidates, interim steps will be identified in a phased approach to prepare for demolition. Demolition project phasing will include but not be limited to development of appropriate timelines and sequencing for vacating and relocation of impacted programs and activities, identification of temporary swing space, renovation of proposed new spaces for the programs and activities, and vacating/ mothballing the impacted buildings for cost savings in anticipation of the proposed demolition.

SEQUENCED PROJECT OUTLOOK

Phase 1: 0-5 Years

- Relocation of Indi-Kids Daycare and other building occupants to Stouffer Hall, Eberly College of Business and Sprowls Hall to empty/mothball Davis Hall. Renovate as needed.
- Demolition of Davis Hall.
- Renovate Clark Hall for Graduate and Undergraduate Admissions.
- Move departments from Stright Hall to Clark Hall, Leonard Hall, and Sutton Hall.
- Move Safety Sciences from Johnson Hall to Kopchick and Sprowls Halls.
- Johnson Hall Addition and Renovation – New Location for College of Osteopathic Medicine.
- Uhler and Stright Halls Renovated for Health Sciences Cluster.
- Renovate Folger Hall space for MCSLE, empty/mothball Elkin Hall.
- Development of a One-Stop Neighborhood for Student Success and Visitor Services, including a new Welcome Center in the Crimson Café, expanded use and renovations of Clark Hall and Stapleton and Stabley Libraries
- Restroom and Storage facility near the Tennis Courts and Hoodlebug Trail.

Phase 2: 6-9 Years

- Development of New West Lawn and amphitheater.
- Demolition of Elkin Hall, expansion of the Oak Grove.
- Renovate a Student Housing Building space for the unique requirements of the Honors College, emptying Whitmyre Hall.
- Demolition of Whitmyre, expanding the Oak Grove and creating a gateway to downtown.
- Grant Street Park Completion.
- Comprehensive Library renovation.
- Crimson Café renovation for Welcome Center.
- Continuing progress on the Confluence Discovery Park.
- Additional Athletic field, and Soccer field turf.

Phase 3: 10+ Years

- New Hospitality Kitchen in Eberly College of Business or Stephenson Hall and Food and Nutrition in Health Sciences Cluster, emptying out Ackerman Hall.
- Demolition of Ackerman Hall, space for a new East Lawn.
- New Welcome Plaza to tie the new Welcome Center, Clark Hall, and Library together.
- Move departments from Wilson Hall to the Arts cluster.
- Renovate Wilson Hall for College of Natural Sciences and Mathematics.

These recommendations as proposed by SmithGroup within their January 31, 2024, submission to the IUP Council of Trustees were reviewed and recommended by the LRFMP executive steering committee and the IUP administration and meet the goals set forth by the university for the requested Long-Range Facilities Master Plan Update for the Indiana Campus.





02 OVERVIEW

- PURPOSE AND INTENT
- PLAN INTEGRATION
- PLANNING PROCESS
- ENGAGEMENT SUMMARY
- PLAN GOALS
- CAMPUS VISION



! LET'S BE REAL !
IUP HAWKS
ARE TAKIN THE
DUB!

SECTION
A

WARRIOR
BATTALION



adidas

PURPOSE & INTENT

A CRITICAL TIME TO PLAN

The Long Range Facilities Master Plan Update (LRFMP) is a comprehensive framework that outlines Indiana University of Pennsylvania's (IUP) path toward sustainability and aligns with its vision to be a student-centered university. This plan serves as an innovative vision for IUP by focusing on realistic solutions to improve the campus environment over the next decade.

Since the 2011 Long-Range Facilities Master Plan and Plan Updates in 2014 and 2017, which focused on campus growth and expansion, IUP has experienced steady to declining enrollment. The 2023-24 Master Plan Update addresses this challenge and puts forward a clear and concise roadmap to optimize institutional resources and elevate the student experience on campus. Many of the recommendations in this plan are multi-step initiatives that are phased over short-, mid-, and long-term time horizons.

FLEXIBLE FRAMEWORK

The LRFMP is adaptable and responsive to any unforeseen changes that may arise in the future. To address the possibility of change, a set of Plan Goals have been established to serve as an underlying framework to inform future planning decisions and priorities. Moreover, this is a living document that will be updated and reviewed every five years.

STRATEGIC PLAN 2020-28

IUP's Strategic Plan centers around a set of Core Principles and Impact Areas that support the transformation of culture at IUP to enhance the student experience. The LRFMP provides the physical framework upon which to execute the Strategic Plan.



ACADEMIC RESTRUCTURING AND PROGRAM REVIEW

IUP has recently completed restructuring of academic colleges and programs to create a more sustainable and student-centered university. The LRFMP integrates the new academic structure and provides recommendations for physical infrastructure.



PLANNING PROCESS

PHASE 1

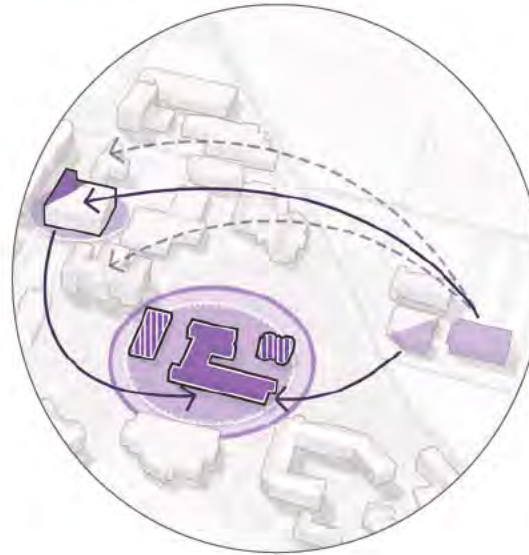
UNDERSTAND



The LRFMP effort began in April 2023 and was completed over a 10-month period. During this first phase, the team worked on a comprehensive assessment of the campus conditions through site visits, stakeholder interviews, campus and community open sessions, MapMyIUP survey, pop-up engagement sessions, and thorough examination and analysis of existing documentation and institutional data sets.

PHASE 2

EXPLORE



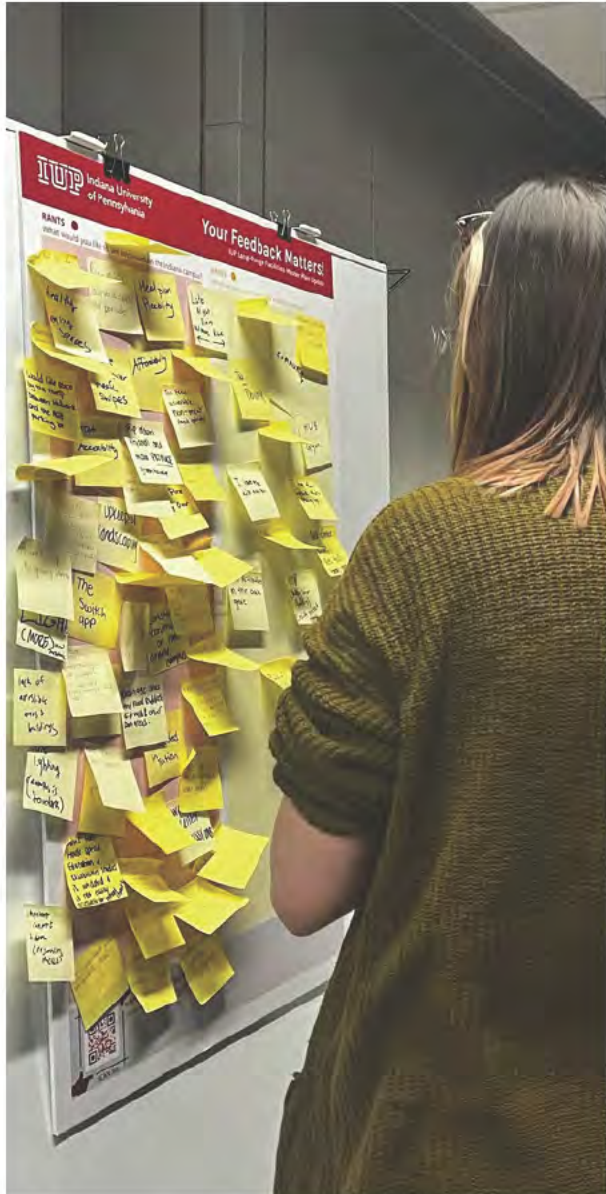
The planning team identified critical issues and opportunities and created 'Plan Goals' with a focus on space efficiency, academic needs, student needs, and campus identity and accessibility. Through design charrettes and collaborative discussions, two Alternative Scenarios were developed to test and explore realistic options for the future of the campus.

PHASE 3

REALIZE



Based on input and feedback from campus and community stakeholders, the planning team prepared a Preferred Scenario, combining the best components from the two Alternative Scenarios. The team further developed the proposed projects and formulated an actionable roadmap for their successful implementation.



465 MapMyIUP
STUDENT
RESPONSES

3 COMMUNITY
OPEN SESSIONS

200+ STUDENT PARTICIPANTS
IN POP-UP SESSIONS

10 CAMPUS OPEN SESSIONS

2 DESIGN
CHARRETTES

216 MapMyIUP FACULTY AND
STAFF RESPONSES

477 MapMyIUP COMMUNITY
RESPONSES

1 LONG-RANGE FACILITY MASTER PLAN UPDATE

ENGAGEMENT SUMMARY

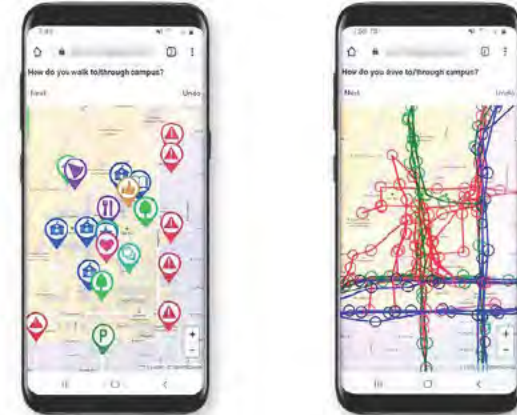
POP-UP ENGAGEMENT SESSIONS

During the initial planning stage, pop-up engagement booths were set up in highly visible areas across the campus—North Dining Hall, the Library, Oak Grove, and the HUB. It served as an informal interactive opportunity to share information about the planning effort and hear from members of the IUP community about key challenges and opportunities.



MAPMYIUP - DIGITAL INTERACTIVE ENGAGEMENT TOOL

An interactive digital engagement tool was deployed to enable students, faculty, staff, and community members to share their campus experiences. The tool facilitated participants in mapping their campus activity and mobility patterns, identifying safety concerns, and exploring opportunities for change. The survey successfully collected responses from 1,158 participants, which were mapped and analyzed by the planning team.



What area of campus best represents the culture and identity of IUP?

OBSERVATIONS:

- Oak Grove is rated the highest by all the respondents.
- Library, North Dining Hall, Leonard Hall, HUB, and Elkin are the most rated places by the Students.
- Library and Sutton are recognized by the Faculty and Staff.
- For the Community, the identity of IUP is constituted by the Rugby Field, the Marching Band, KCAC, Stadium, Sutton, Waller and Fisher, and Cogswell.



CAMPUS & COMMUNITY OPEN FORUMS

During critical stages of the planning process, a series of ten open forums were held with the campus and Indiana Borough community to elicit their thoughts and suggestions. These sessions provided a platform for an inclusive and transparent process. The valuable feedback collected during these sessions helped shape the direction of the plan.



DESIGN CHARRETTES

Collaborative visioning workshops were held with the Executive Steering Committee and Deans to generate ideas about the future of the campus. These sessions provided insight into the needs of the stakeholders and helped build consensus on strategies for space efficiency, programmatic moves, enhanced student experience, pedestrian safety, outdoor spaces, and recreation facilities. The charrettes helped shape the Alternative Scenarios for Phase 2.



PLAN GOALS



OPTIMIZING EFFICIENCY

Identify Opportunities to Increase Efficiency and Utilization of Existing Spaces Across Campus



ACADEMIC FUTURE

Enrich the Academic Environment through Strategic Programmatic Moves and Building Renovations and plan for the proposed College of Osteopathic Medicine



STUDENT SUCCESS & WELLBEING

Elevate Student Experience by Creating a One-Stop Neighborhood for a Welcome Center, Admissions, and Student Success Facilities



CAMPUS COMMUNITY

Improve Facilities for Housing, Dining, Student Organizations, Recreation, and Athletics



MOVING AROUND CAMPUS

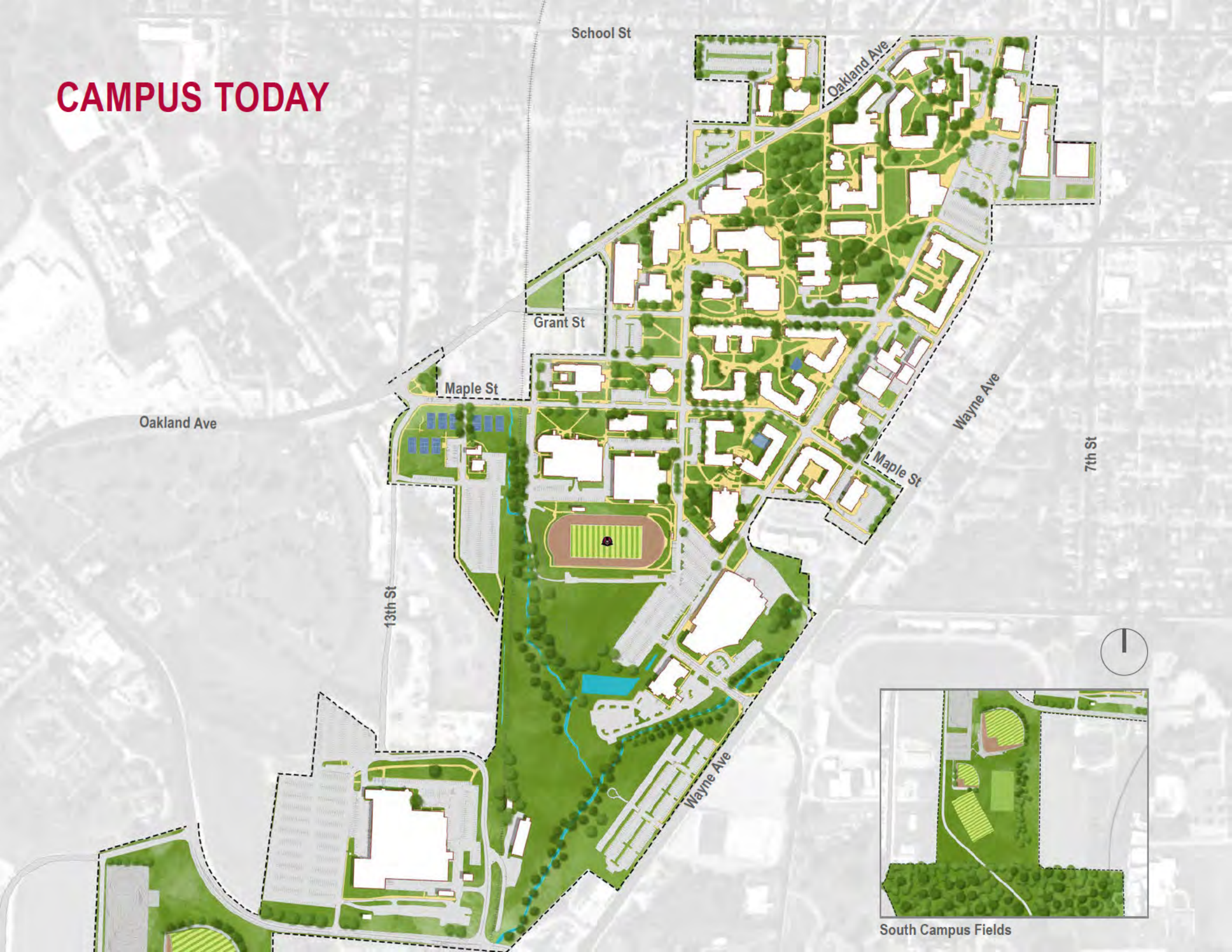
Provide Safe Pedestrian Routes and Green Space Network across the Campus






CAMPUS & THE BOROUGH

Create Welcoming Campus Edges and Explore Partnerships and Alumni/Donor Engagement Opportunities

CAMPUS TODAY

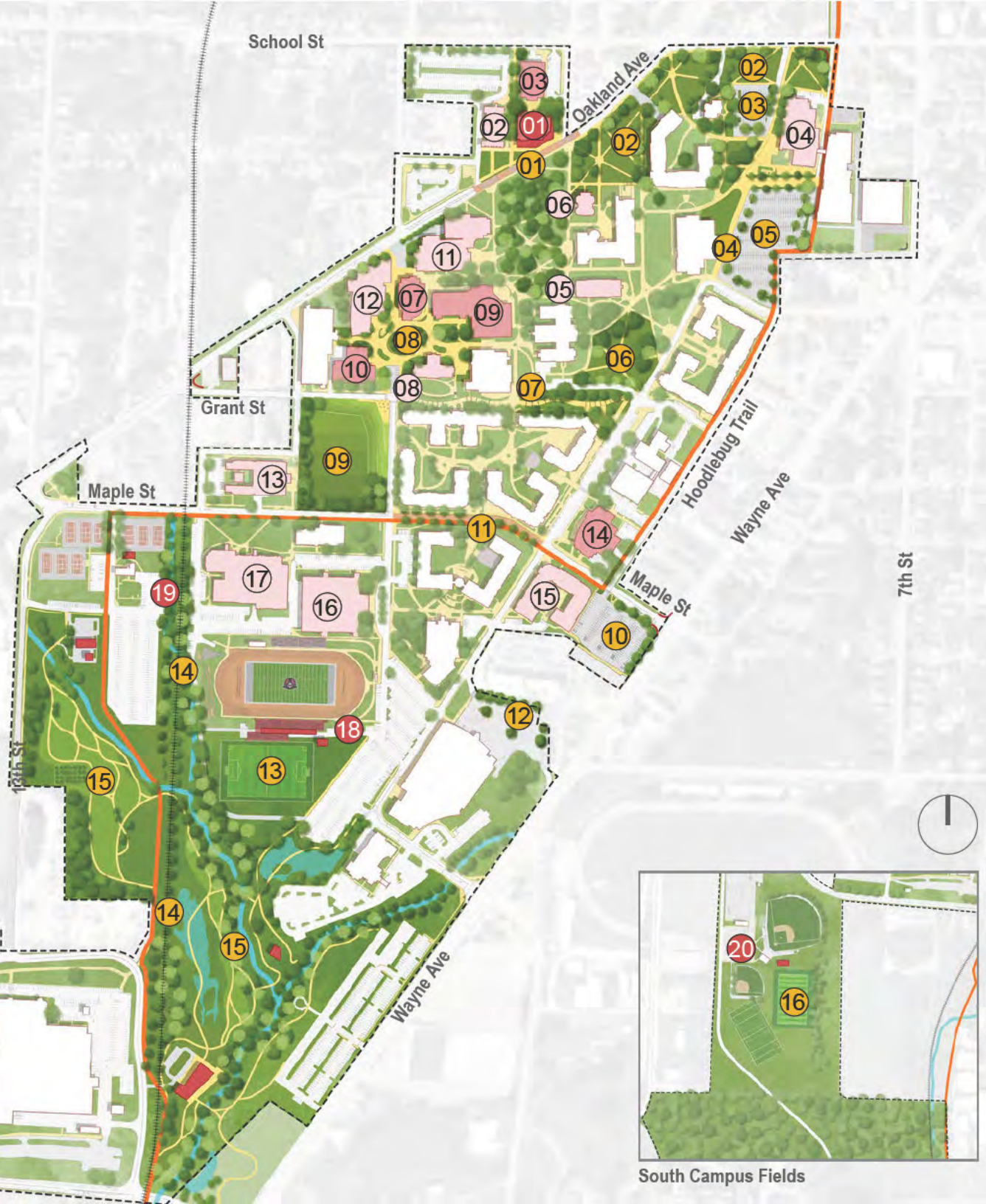


CAMPUS VISION

-  Building Renovation
-  Building Transformation
-  New Construction/Addition



- Building Renovation
- Building Transformation
- New Construction/Addition



CAMPUS VISION

The LRFMP envisions a future for IUP that responds to the evolving space needs while creating a more dynamic student-centered campus experience.

Recommendations are aligned with the six Plan Goals established during the planning process, all with the overarching intent of improving the academic and student life experience on campus through strategic programmatic moves, renovations, site improvements, and the creation of open spaces.

The LRFMP focuses on optimizing the available space and investing in strategic renovations and minimal additions/new construction to meet the present and future space needs. To achieve this, several buildings have been identified as demolition candidates based on their condition, layout, age, and low potential for renovation.

Buildings approved for demolition/ demolition underway:

- Weyandt Hall
- Pratt Hall
- University Towers
- Reschini House
- R&P Building
- Eicher Hall

Buildings proposed for demolition:

- Davis Hall
- Elkin Hall
- Ackerman Hall
- Whitmyre Hall

SITE IMPROVEMENTS

- 01 Oakland Avenue Pedestrian Improvement
- 02 The Extended Oak Grove
- 03 New Parking Lot & Drop-Off at Pratt
- 04 New Pedestrian Connection from Wallwork Hall to Hub
- 05 Reconfigured HUB & Keith Parking Lots
- 06 East Lawn (Enhanced Green Space)
- 07 Grant Street Park Completion
- 08 Welcome Plaza
- 09 West Lawn & Amphitheater (New Green Space)
- 10 Expanded Parking at Suites on Pratt
- 11 Maple Street Pedestrian Improvements
- 12 Expanded Parking at KCAC
- 13 New Multipurpose Field
- 14 Improved Trail Connection to Robertshaw
- 15 Confluence Discovery Park
- 16 New Synthetic Soccer Turf

BUILDING IMPROVEMENTS

- 01 Johnson Hall Transformation & Addition
- 02 Uhler Hall Renovation
- 03 Stright Hall Transformation
- 04 Hadley Union Building (HUB) Renovation
- 05 McElhaney Hall Renovation
- 06 Wilson Hall Renovation
- 07 Crimson Café as the Welcome Center
- 08 Clark Hall as the Admissions Office
- 09 Library Transformation
- 10 Sprowls Transformation
- 11 Performing Arts Center Renovation
- 12 Cogswell Renovation
- 13 Stouffer Renovation
- 14 Folger Student Center Transformation
- 15 Suites on Pratt as New Graduate Housing
- 16 Memorial Field House Renovation
- 17 Zink Renovation
- 18 George P. Miller Stadium Improvements
- 19 New Restroom & Locker Facility
- 20 New Restroom Facility

** Numbers assigned to each site improvement and building improvement do not suggest priority order.

HEALTH SCIENCES CLUSTER



The plan presents a transformative vision for the cluster of campus buildings north of Oakland Avenue. Johnson Hall, with an addition, is transformed for the proposed College of Osteopathic Medicine, while Stright Hall and Uhler Hall are renovated for the College of Health Sciences. With a prominent location facing Oakland Avenue and the Oak Grove, this cluster will establish a visual identity for the proposed college and IUP.





JOHNSON
HALL

HIP COLLEGE OF OSTEOPATHIC MEDICINE



WELCOME
CENTER

LIBRARY

LEONARD
HALL

CLARK
HALL

IUP

IUP

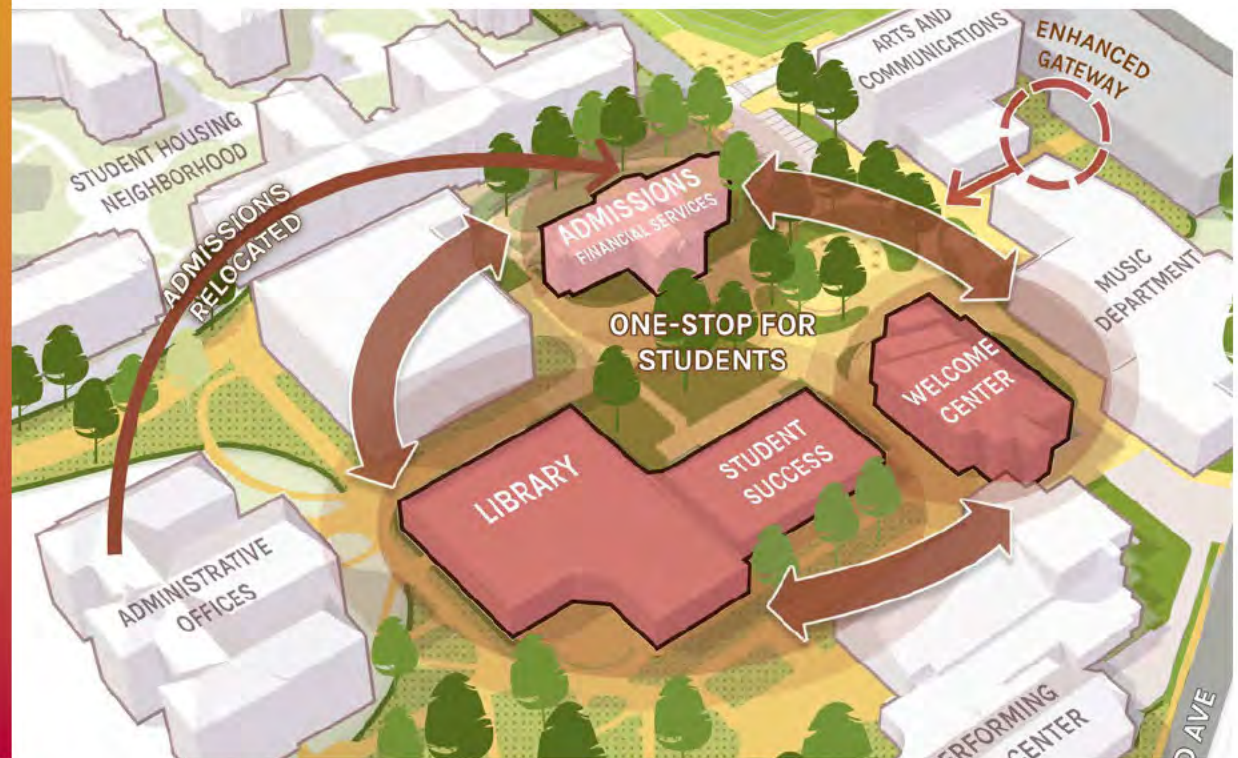


SPROWLS
HALL

WELCOME PLAZA



The Welcome Plaza is envisioned as a dynamic space that ties together the 'One-Stop Student Success Neighborhood'. To improve the arrival experience for visitors and prospective students, the plan proposes a new campus gateway from the Grant Street parking garage that opens into the 'Welcome Plaza.' Reimagined Sprowls Hall puts art on display, creates an engaging interface, and adds to the vibrancy of the space.



WEST LAWN & AMPHITHEATER



West Lawn and Amphitheater sit at the site of Davis Hall and former Foster Hall, and provide the campus community with a versatile and programmable space that can accommodate a wide range of activities. The design seeks to optimize the steep terrain by locating an amphitheater on the most elevated portion of the site and a relatively flat lawn on the other end.





PUTT
HALL

RUDDOCK
HALL





03 SPACE ANALYSIS

- PLANNING ASSUMPTIONS
- SPACE NEED ASSESSMENT
- SPACE UTILIZATION ANALYSIS
- SPACE NEED GUIDELINES BY SPACE CATEGORY



SPACE ANALYSIS

Establishing a realistic space need is an essential component of campus planning, focusing on understanding and evaluating the spatial requirements of an institution.

SPACE ANALYSIS GOALS

- 01 Identify current and future space requirements
- 02 Optimize space utilization and functionality
- 03 Support informed decision making

THE PROCESS

By aligning the physical infrastructure with the institution's strategic goals, a well-planned campus will support a thriving educational community. IUP has experienced several changes since the completion of the last Campus Master Plan: a decline in enrollment, construction of a new science building, identification of several buildings for demolition, a new academic structure, and planned establishment of a College of Osteopathic Medicine. The Space Analysis for IUP, in support of the

LRFMP was established through a process that included:

- Gathering facilities, enrollment, course, and staffing data for the Fall 2022 term. This data was used to establish a snapshot of campus activities in 2022.
- Preparing preliminary space utilization analyses for regularly scheduled classrooms and teaching laboratories.
- Visiting campus to understand current facility use.
- Holding virtual meetings with university representatives to gain an understanding of how current space is serving the campus and the spatial impact of proposed change.

- Establishing space guidelines for the various space categories on campus based on typical metrics for campuses like IUP with similar academic missions and through discussion with campus representatives.
- Preparing two space needs analyses: 1) using Fall 2022 actual data; and, 2) incorporating a potential increase in enrollment from 8,510 students to 9,230 students and a decrease in campus personnel from 1,186 to 983.
- Reviewing the space need analysis assumptions and conclusions with the university and making appropriate adjustments.

PLANNING ASSUMPTIONS

ENROLLMENT & PERSONNEL

The space analysis assumes that student enrollment could increase from 8,510 on campus students in Fall 2022 to a Target of 9,230 students, an increase of slightly more than 8%. Undergraduate enrollment could increase from 6,732 to 6,986, an increase of almost 4% and graduate enrollment could increase from 1,778 to 2,244, or 26%. Total campus personnel are projected to decrease from 1,186 to 983, approximately 17%. Reductions are projected in faculty, administrative staff, and support staff.

	Fall 2022	Maximum Target
Enrollment	8,510	9,230
Undergraduate Students	6,732	6,986
Graduate Students	1,778	2,244
Personnel	1,186	983
Faculty	660	546
Staff	526	437

EXISTING SPACE

In Fall 2022 the campus had a total of 2,296,254 Assignable Square Feet (ASF) in the 17 space categories included in the study.

For the Target enrollment analysis, the campus is projected to have 2,049,494 ASF, a reduction of 246,760 ASF. This will be accomplished through the addition of one building currently finishing construction, Kopchick Science Building, the scheduled demolition of six buildings, and the potential demolition (assumed in the analysis) of four buildings, as follows:

New Construction	86,505 ASF
Kopchick Science Building	86,505 ASF
Demolition	174, 677 ASF
Reschini House	2, 392 ASF
Weyandt Hall	95, 235 ASF
Eicher Building	13, 534 ASF
Pratt Hall	22, 325 ASF
R&P Office Building	4, 939 ASF
University Towers	36, 252 ASF
Demolition Potential (assumed in analysis)	158, 588 ASF
Davis Hall	47, 312 ASF
Elkin Hall	45, 250 ASF
Whitmyre Hall	40, 253 ASF
Ackerman Hall	25, 773 ASF

NEW ACADEMIC STRUCTURE

IUP is initiating a new academic structure, reorganizing the academic departments into six colleges. This reorganization was incorporated into the analysis.

- College of Arts, Humanities and Media
- College of Education and Human Sciences/Services
- College of Health Sciences
- Eberly College of Business
- Kopchick College of Natural Science and Mathematics
- University College

PROPOSED COLLEGE OF OSTEOPATHIC MEDICINE

A goal of the analysis was to identify existing space on campus that could be repurposed for a proposed College of Osteopathic Medicine.

SPACE NEED ASSESSMENT

There was a 674,566 ASF surplus of space in 2022. This surplus was across most space types, with the greatest quantities in Administrative Offices and Residence Life. The greatest deficit was in Research Laboratory space.

Incorporating the facility addition and demolitions, potential enrollment increase, and projected

personnel decrease, the overall space surplus decreases from 29% to 18% in the Target analysis. Completion of the Kopchick Science Building moves Research Laboratories from deficit to surplus. Demolition of other campus buildings will require relocation of some functions, such as the University Children's Center.

Space Category	2022				Maximum Target			
	Existing ASF	Guideline ASF	Surplus/ (Deficit)	Percent Surplus/ (Deficit)	Existing ASF	Guideline ASF	Surplus/ (Deficit)	Percent Surplus/ (Deficit)
Academic Space								
Classrooms	132,889	74,060	58,829	44%	103,312	79,091	24,221	23%
Teaching Laboratories	163,043	83,149	79,894	49%	130,172	87,824	42,348	33%
Open Laboratories	36,665	42,550	(5,885)	(16%)	28,311	46,150	(17,839)	33%
Research Laboratories	30,365	54,170	(23,805)	(78%)	48,835	45,480	3,355	7%
Academic Space Subtotal	362,962	253,929	109,033	30%	310,630	258,545	52,085	17%
Academic Support Space								
Academic Offices	191,182	130,510	60,672	32%	134,745	112,830	21,915	16%
Administrative Offices	174,509	46,965	127,544	73%	174,041	42,745	131,296	75%
Library & Collaborative Learning Space	114,228	124,691	(10,463)	(9%)	117,590	128,159	(10,569)	(9%)
Assembly & Exhibit	65,332	48,510	16,822	26%	64,672	52,830	11,842	18%
Other Department Space	73,173	42,550	30,623	42%	52,999	46,150	6,849	13%
Academic Support Space Subtotal	618,424	393,226	225,198	36%	544,047	382,714	161,333	30%
Other Space								
Recreation & Athletics	172,772	196,300	(23,528)	(14%)	172,260	212,908	(40,648)	(24%)
Day Care	10,334	10,334	0	0%	0	10,334	(10,334)	(100%)
Physical Plant	103,994	69,446	34,548	33%	102,835	50,473	52,362	51%
Residence Life	803,339	562,500	240,839	30%	771,027	630,000	141,027	18%
Health Care Facilities	3,786	4,255	(469)	(12%)	3,786	4,615	(829)	(22%)
Convention Center	29,578	29,578	0	0%	29,578	29,578	0	0%
Student Center	100,793	102,120	(1,327)	(1%)	99,136	110,760	(11,624)	(12%)
Inactive/Conversion Space	90,272	0	90,272	100%	16,195	0	16,195	100%
Other Subtotal	1,314,868	974,533	340,335	26%	1,194,817	1,048,668	146,149	12%
CAMPUS TOTAL	2,296,254	1,621,688	674,566	29%	2,049,494	1,689,927	359,567	18%

** A campus is typically balanced at a surplus/deficit of +/-10%

Assumptions: A potential student enrollment increase and projected staff reductions are included in the Target analysis; College of Medicine space needs are not included; The surplus indicates that there is sufficient quantity of space on campus

SPACE UTILIZATION ANALYSIS

In order to establish space need guidelines for classrooms and teaching laboratories, the utilization of these scheduled teaching spaces in Fall 2022 was evaluated. A summary is included here.

CLASSROOM UTILIZATION

There were 124 scheduled classrooms on the IUP campus in the Fall 2022 term. Classroom utilization is a function of the number of scheduled courses, class time duration, and course enrollment compared to the number of student stations in the room. A benchmark for institutions similar to IUP would be 32-35 weekly rooms hours with 70% seat fill, on average.

CLASSROOM USE BY DAY & TIME

Classrooms were most heavily scheduled Monday through Thursday from 9:00 to 1:00. Of the 124 general purpose classrooms, the greatest number in use at one time was 79, or 64%, at noon on Tuesday.

	Monday		Tuesday		Wednesday		Thursday		Friday		Average	
Time of Day	Rooms in Use	% In Use	Rooms in Use	% In Use	Rooms in Use	% In Use	Rooms in Use	% In Use	Rooms in Use	% In Use	Rooms in Use	% In Use
8:00 AM	29	23%	23	19%	31	25%	21	17%	24	19%	26	21%
9:00 AM	58	47%	73	59%	60	48%	68	55%	52	42%	62	50%
10:00 AM	73	59%	72	58%	68	55%	67	54%	62	50%	68	55%
11:00 AM	71	57%	59	48%	67	54%	54	44%	62	50%	63	50%
12:00 PM	57	46%	79	64%	59	48%	78	63%	50	40%	65	52%
1:00 PM	70	56%	63	51%	70	56%	61	49%	64	52%	66	53%
2:00 PM	51	41%	53	43%	51	41%	53	43%	44	35%	50	41%
3:00 PM	36	29%	57	46%	34	27%	55	44%	15	12%	39	32%
4:00 PM	23	19%	15	12%	22	18%	15	12%	7	6%	16	13%
5:00 PM	28	23%	19	15%	31	25%	18	15%	6	5%	20	16%
6:00 PM	21	17%	20	16%	20	16%	18	15%	3	2%	16	13%
7:00 PM	17	14%	16	13%	15	12%	14	11%	3	2%	13	10%

Total classrooms = 124

(Darker colors indicate a greater percentage of rooms are scheduled.)

CLASSROOM UTILIZATION BY BUILDING

The average weekly hours a classroom was scheduled is 15.3, with 60% of the seats filled. The average student station size of 17.5 ASF is significantly below the 25 ASF typical for good educational environments.

Building Name and ID	No. of Rooms	Average Room Size	Average ASF per Station	Average Section Size	Weekly Seat Hours	Weekly Student Contact Hours	Average Weekly Room Hours	Seat Fill Rate
Ackerman Hall	613	3	991	19.6	26	5.2	787	51%
Cogswell Hall	605	5	876	23.1	13	4.6	868	34%
Davis Hall	620	9	709	20.4	23	8.0	2,503	78%
Eberly College Bus	911	12	1,264	13.1	36	6.3	7,308	51%
Humanities And Social Sciences (Jane)	946	33	1,098	19.1	31	11.1	21,155	63%
Johnson Hall	806	2	1,033	13.6	49	8.4	1,284	71%
Mcelhaney Hall	012	6	683	17.2	25	11.2	2,667	69%
Pierce Hall	701	3	1,243	32.1	10	3.1	360	27%
Robertshaw Main	803	1	469	20.4	17	33.7	775	74%
Sprowls Hall	703	1	1,167	23.3	26	6.1	306	51%
Stouffer Hall	709	10	842	14.5	19	4.9	2,830	36%
Stright Hall	707	10	638	17.2	26	10.3	3,828	76%
Uhler Hall	615	4	470	18.3	20	8.3	852	71%
Waller Hall	007	1	446	22.3	12	12.9	257	48%
Weyandt Hall	619	9	1,137	16.2	36	10.4	6,540	54%
Whitmyre Hall	020	5	425	21.3	20	8.4	837	102%
Wilson Hall	003	4	932	17.3	25	7.5	1,614	50%
Zink Hall	708	6	881	18.6	25	12.0	3,411	56%
Total No. of Rooms = 124	AVERAGE	929	17.5	27	8.8		15.3	60%
Total No. of Stations = 6,594	Total ASF	115,173				58,182		

TEACHING LABORATORY UTILIZATION

There were 94 scheduled teaching laboratories on the IUP campus in the Fall 2022 term. Teaching laboratory utilization is a function of the number of scheduled courses, class time duration, and course enrollment compared to the number of student stations in the room. A benchmark for institutions similar to IUP would be 24-28 weekly rooms hours with 80% average seat fill.

TEACHING LABORATORY USE BY DAY & TIME

Of the 94 teaching laboratories on campus, the greatest number in use at one time was 48, or 51%, at noon on Thursday.

	Monday		Tuesday		Wednesday		Thursday		Friday		Average	
Time of Day	Rooms in Use	% In Use	Rooms in Use	% In Use	Rooms in Use	% In Use	Rooms in Use	% In Use	Rooms in Use	% In Use	Rooms in Use	% In Use
8:00 AM	12	13%	20	21%	15	16%	16	17%	11	12%	15	16%
9:00 AM	24	26%	33	35%	27	29%	30	32%	21	22%	27	29%
10:00 AM	25	27%	35	37%	25	27%	29	31%	20	21%	27	29%
11:00 AM	32	34%	35	37%	29	31%	33	35%	18	19%	29	31%
12:00 PM	39	41%	45	48%	38	40%	48	51%	22	23%	38	41%
1:00 PM	39	41%	32	34%	40	43%	37	39%	22	23%	34	36%
2:00 PM	35	37%	40	43%	39	41%	38	40%	15	16%	33	36%
3:00 PM	30	32%	40	43%	30	32%	36	38%	8	9%	29	31%
4:00 PM	24	26%	23	24%	25	27%	20	21%	5	5%	19	21%
5:00 PM	22	23%	15	16%	22	23%	14	15%	2	2%	15	16%
6:00 PM	12	13%	8	9%	11	12%	7	7%	2	2%	8	9%
7:00 PM	12	13%	8	9%	9	10%	8	9%	2	2%	8	8%

Total laboratories = 94

(Darker colors indicate a large percentage of rooms are scheduled.)

TEACHING LABORATORY UTILIZATION BY BUILDING

The campus-wide laboratory utilization was 12.3 hours per week, with 71% of the student stations occupied. Average station size is dependent on the academic discipline.

Building Name and ID	No. of Rooms	Average Room Size	Average ASF per Station	Average Section Size	Weekly Seat Hours	Weekly Student Contact Hours	Average Weekly Room Hours	Seat Fill Rate
Ackerman Hall	613	7	1,245	33.0	24	4.8	1,261	70%
Cogswell Hall	605	8	1,656	24.7	13	4.1	2,176	76%
Davis Hall	620	4	824	22.7	16	7.1	1,028	52%
Eberly College Bus	911	4	1,250	28.9	25	9.8	1,699	54%
Humanities And Social Sciences (Jane)	946	5	724	21.5	16	7.1	1,191	50%
Johnson Hall	806	6	828	31.2	21	9.9	1,572	85%
Mcelhaney Hall	012	1	831	34.6	15	13.0	312	62%
Robertshaw Main	803	3	2,432	108.9	14	16.6	1,111	72%
Sprowls Hall	703	11	1,469	70.3	17	7.0	1,611	86%
Stouffer Hall	709	4	631	24.7	11	6.4	653	49%
Stright Hall	707	5	812	28.6	22	14.3	2,029	81%
Uhler Hall	615	4	593	27.6	21	16.0	1,373	95%
Waller Hall	007	4	1,080	41.1	11	3.2	340	63%
Weyandt Hall	619	26	917	40.8	16	9.0	5,254	80%
Zink Hall	708	2	2,661	14.6	47	4.7	1,718	20%
<i>Total No. of Rooms = 94</i>	AVERAGE	1,123	33.5	18	7.4		12.3	71%
<i>Total No. of Stations = 3,150</i>	Total ASF	105,531				23,328		

SPACE NEED GUIDELINES BY SPACE CATEGORY

Space guidelines were developed and applied to provide an understanding of the Fall 2022 campus space need and the Target enrollment space need in the following space categories:

- Classrooms
- Laboratories (Teaching, Open, Research)
- Offices (Academic, Administrative)
- Library & Collaborative Learning Space
- Assembly & Exhibit
- Other Department Space
- Recreation & Athletics
- Day Care
- Physical Plant
- Residence Life
- Health Care facilities
- Convention Center
- Student Center

CLASSROOMS

Classrooms are defined as any room primarily used for scheduled instruction requiring no special equipment. The rooms are generally referred to as “general purpose” classrooms, seminar rooms, or lecture halls. Classroom space need was determined by a formula that combines expected utilization of 30 hours per week with 65% of the seats filled and 25 ASF per student station.

TEACHING LABORATORIES

Teaching laboratories are defined as rooms used primarily for regularly scheduled classes that require special purpose equipment to serve the needs of a particular discipline for group instruction, participation, observation, experimentation, or practice. Space requirements are calculated using a formula that is similar to that used to determine classroom space with the exception that the ASF per student station varies by discipline. A utilization expectation of 20 weekly rooms hours and 80% student station occupancy was combined with the following factors for teaching lab and support space per student station.

Teaching Laboratories Discipline	ASF per student
Anthropology	60
Art	80
Biological Sciences	65
Business & Management	40
Chemistry	75
Communications	50
Dance	150
Education	40
Engineering	120
Exercise Physiology & Kinesiology	80
Foreign Languages	40
Geography	60
Geology	60
Health Professions	80
Mathematics	30
Music	60
Nursing	80
Physical Sciences	75
Physics	75
Psychology	50

OPEN LABORATORIES

Open laboratories are rooms that are available for unscheduled or informally scheduled instruction and student use in a particular discipline. Types of rooms in this category typically include computer labs with specialized software, language laboratories, nursing and other health care education laboratories, music practice rooms, maker space, and tutorial and testing facilities.

The guideline for open laboratories varies by campus. Based upon SmithGroup experience, the guideline for IUP was established at 5 ASF per student.

RESEARCH LABORATORIES

Research space need at research intensive institutions is typically established by applying a factor per square foot to research expenditures. At regional institutions where all faculty are expected to participate in funded or unfunded research and scholarly activity, an appropriate amount of space in this category can be established by applying a factor per faculty member. This establishes an overall quantity of space to be allocated by the institution as appropriate for individual faculty research, scholarly, and creative endeavors. The following factors were applied at IUP.

Research Space Discipline	ASF per faculty
Anthropology	100
Art and Design	200
Biology	1000
Business	50
Chemistry, Biochemistry, Physics, & Engineering	1000
Communication Disorders, Special Education, & Disability Disorders	30
Communications Media	30
Counseling	30
Criminology & Criminal Justice	50
Culinary Arts	50
Employment Relations	50
English	30
Food & Nutrition	50
Foreign Languages	30
Geography, Geology, Environment, & Planning	100
History	30
Kinesiology, Health, & Sport Science	300
Mathematics & Computer Sciences	30
Music	50
Nursing & Allied Health professions	30
Philosophy & Religious Studies	30
Political Science	30
Professional Studies in Education	30
Psychology	200
Rural Health & Safety	50
Sociology	30
Student Affairs in Higher Education	30
Theatre, Dance, & Performance	200

ACADEMIC OFFICES

The guideline for academic office space is based on an allocation per employee type for private offices and workstations plus additional space amounts for conference space, workrooms, and office storage. The individual allocation varies from 80 ASF to 120 ASF. The conference, workroom, and storage allocations vary from 10 ASF to 50 ASF.

ADMINISTRATIVE OFFICES

The guideline for office space is based on an allocation per employee type for private offices and workstations plus additional space amounts for conference space, workrooms, and office storage. The individual allocation varies from 30 ASF to 300 ASF. The conference, workroom, and storage allocations vary from 10 ASF to 100 ASF.

LIBRARY & COLLABORATIVE LEARNING SPACE

This category recognizes that the tradition of all campus study space being located in the library has been superseded by distributed informal learning and collaborative study space across campus. The contemporary academic library is best defined as a blend of the traditions of the past integrated with digital media. Space such as stack areas, individual study space, group study rooms, staff offices, and processing or technical areas comprise the library.

Collaborative learning space is informal study space located outside of the library. It is typically adjacent to scheduled teaching space to facilitate group and individual study prior to class and as a place to continue class discussions outside of the classroom. As a relatively new space type, analysis is ongoing with respect to the ideal quantity.

The guideline for this category includes a factor for the library collection, study space, and service space. The space factors for IUP include 0.07 ASF each for the 866,466 volume equivalent items in the collection and a study space allocation for 25% of the undergraduate population and 15% of the graduate student population.

ASSEMBLY & EXHIBIT

A Council of Educational Facilities Planners International (CEFPI) standard guideline was used for the IUP analysis. This guideline establishes a core of 27,450 ASF and an additional 6 ASF per student over 5,000 for institutions with active fine arts and music programs.

OTHER DEPARTMENT SPACE

Other department space consists of spaces that are not included in the space categories above, such as media production, instructional clinics, demonstration space, field buildings, non-assigned meeting rooms, and animal facilities. The guideline of 5 ASF per student is based on SmithGroup experience with similar institutions to IUP's type and enrollment.

RECREATION & ATHLETICS

To establish the recreation space need, NIRSA: Leaders in College Recreation (formerly the National Intramural-Recreational Sports Association) guideline recommendations were applied to the 2022 and potential enrollments. A space factor of 10 ASF per student headcount was applied to establish the athletics space need, based on benchmarking of similar institutions.

DAY CARE

The existing space allocated to the University Children's Center was used as the guideline.

PHYSICAL PLANT

Plant operations space typically includes shops, central storage, and central services, but can also include other space types assigned to the physical plant. The factors considered when determining the appropriate guideline include purchasing practices that affect warehousing needs, storage space adjustments due to climate, extent of grounds maintenance, and the types of facilities being maintained. A typical range is 4% to 5% of the campus ASF being maintained. A factor of 5% was used for IUP.

RESIDENCE LIFE

A guideline of 225 ASF per student resident was applied to the current resident population of approximately 2,500 and the target population of 2,800.

HEALTH CARE FACILITIES

A space factor of 0.5 ASF per student headcount was applied to establish the space requirement for student health care facilities.

CONVENTION CENTER

The space quantity designated as convention center in the Kovalchick Convention and Athletic Complex (KCAC) was used as the guideline.

STUDENT CENTER


Examples of the various functions that are typically found in the student center space category include food service, bookstore, lounge, meeting space, student government, and student organization space. An allocation of 12 ASF per student is recommended by the Association of College Unions International (ACUI) for campuses with robust on campus housing.

INACTIVE/CONVERSION SPACE

Inactive/Conversion Space is space that has been taken off-line by the university due to renovations in progress, non-applicability for academic or support functions, etc. There is not a guideline for this space type.







04 PLAN GOALS

- OPTIMIZING EFFICIENCY
- ACADEMIC FUTURE
- STUDENT SUCCESS & WELLBEING
- CAMPUS COMMUNITY
- MOVING AROUND CAMPUS
- CAMPUS & THE BOROUGH



PLAN GOALS

Plan Goals are a critical element of the LRFMP because they serve as the framework for future decision-making as the plan itself changes and evolves over the next decade and beyond. These goals, developed through conversation and consensus with campus stakeholders, represent the most important aspects of the campus that the plan must address and improve.

The following pages detail how each of these plan goals are represented in the overall planning recommendations.



OPTIMIZING EFFICIENCY

Identify Opportunities to Increase Efficiency and Utilization of Existing Spaces Across Campus



ACADEMIC FUTURE

Enrich the Academic Environment through Strategic Programmatic Moves and Building Renovations and plan for the proposed College of Osteopathic Medicine



STUDENT SUCCESS & WELLBEING

Elevate Student Experience by Creating a One-Stop Neighborhood for a Welcome Center, Admissions, and Student Success Facilities



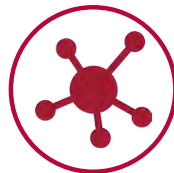
CAMPUS COMMUNITY

Improve Facilities for Housing, Dining, Student Organizations, Recreation, and Athletics



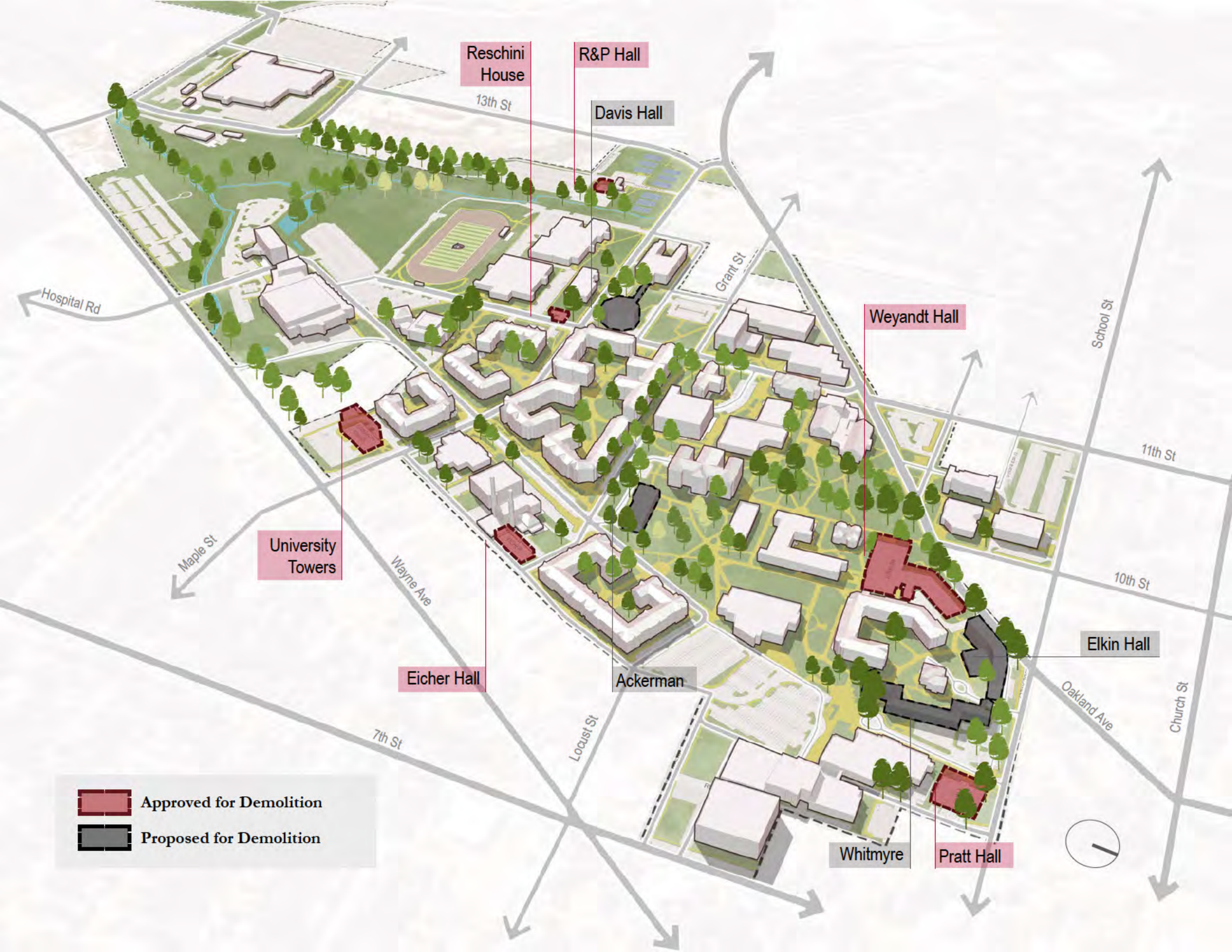
MOVING AROUND CAMPUS

Provide Safe Pedestrian Routes and Green Space Network across the Campus



CAMPUS & THE BOROUGH

Create Welcoming Campus Edges and Explore Partnerships and Alumni/Donor Engagement Opportunities



Reschini House

R&P Hall

Davis Hall

Weyandt Hall

University Towers

Eicher Hall

Ackerman

Elkin Hall

Whitmyre

Pratt Hall



Approved for Demolition



Proposed for Demolition

OPTIMIZING EFFICIENCY



Identify Opportunities to Increase Efficiency and Utilization of Existing Spaces Across Campus

Optimizing Efficiency is a key component of the LRFMP that informs all the building improvement recommendations. IUP has experienced reduced enrollment in recent years, which provides an opportunity to improve efficiency of campus through potential space reductions.

The planning team conducted target enrollment projections, and space utilization and space needs assessment to understand current and future space needs on campus and concluded that there is a surplus of more than 400,000 ASF and several spaces are highly underutilized.

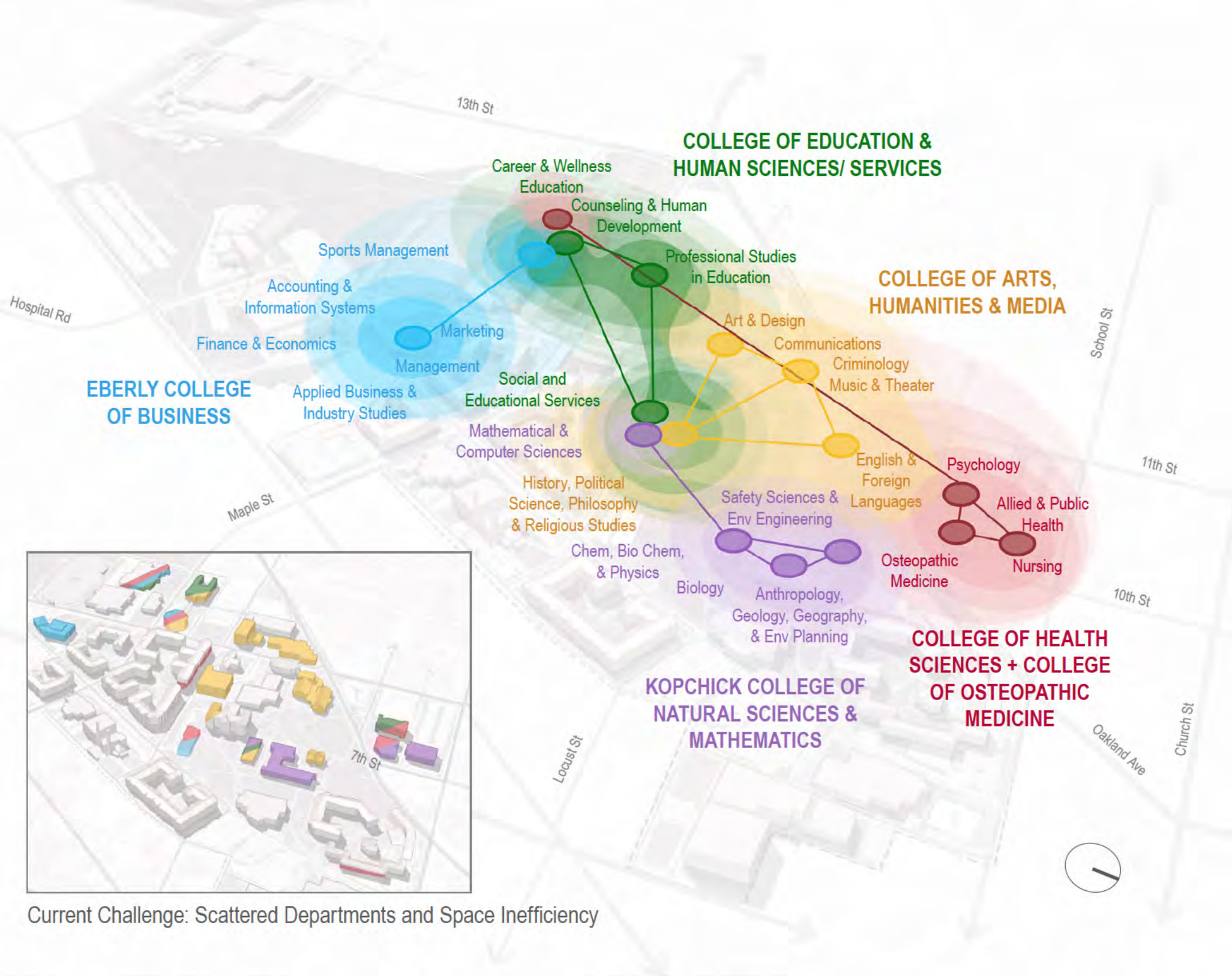
Addressing the enrollment decline and underutilization, IUP is already working towards space reduction and demolishing six buildings:

- Eicher Hall
- Pratt Hall
- Reschini House
- R&P Building
- University Towers
- Weyandt Hall

The proposed plan suggests decommissioning four additional buildings to align the physical infrastructure with space needs:

- Ackerman Hall
- Davis Hall
- Elkin Hall
- Whitmyre Hall

In addition, several programmatic moves and strategic renovations are suggested to optimize the functionality of the buildings. More details regarding these recommendations can be found in the following pages.



ACADEMIC FUTURE




Enrich the Academic Environment through Strategic Programmatic Moves and Building Renovations and plan for the proposed College of Osteopathic Medicine

The Academic Futures plan aligns with the proposed academic restructuring. It lays out a multi-step roadmap of academic moves and building renovations with an aim to co-locate dispersed departments, promote interdisciplinarity, and enhance the learning experience for students. It also outlines the renovation and addition strategies for the proposed College of Osteopathic Medicine.

These recommendations were established through a process that included:

- Detailed data analysis of space utilization and space needs based on established guidelines.
- A collaborative planning process with the steering committee.
- Design charrettes and visioning exercises with college deans and campus representatives to better understand the evolving space needs.

	College of Arts, Humanities & Media
	Kopchick College of Natural Sciences & Mathematics
	College of Health Sciences & College of Osteopathic Medicine
	College of Education & Human Sciences/Services
	Eberly College of Business

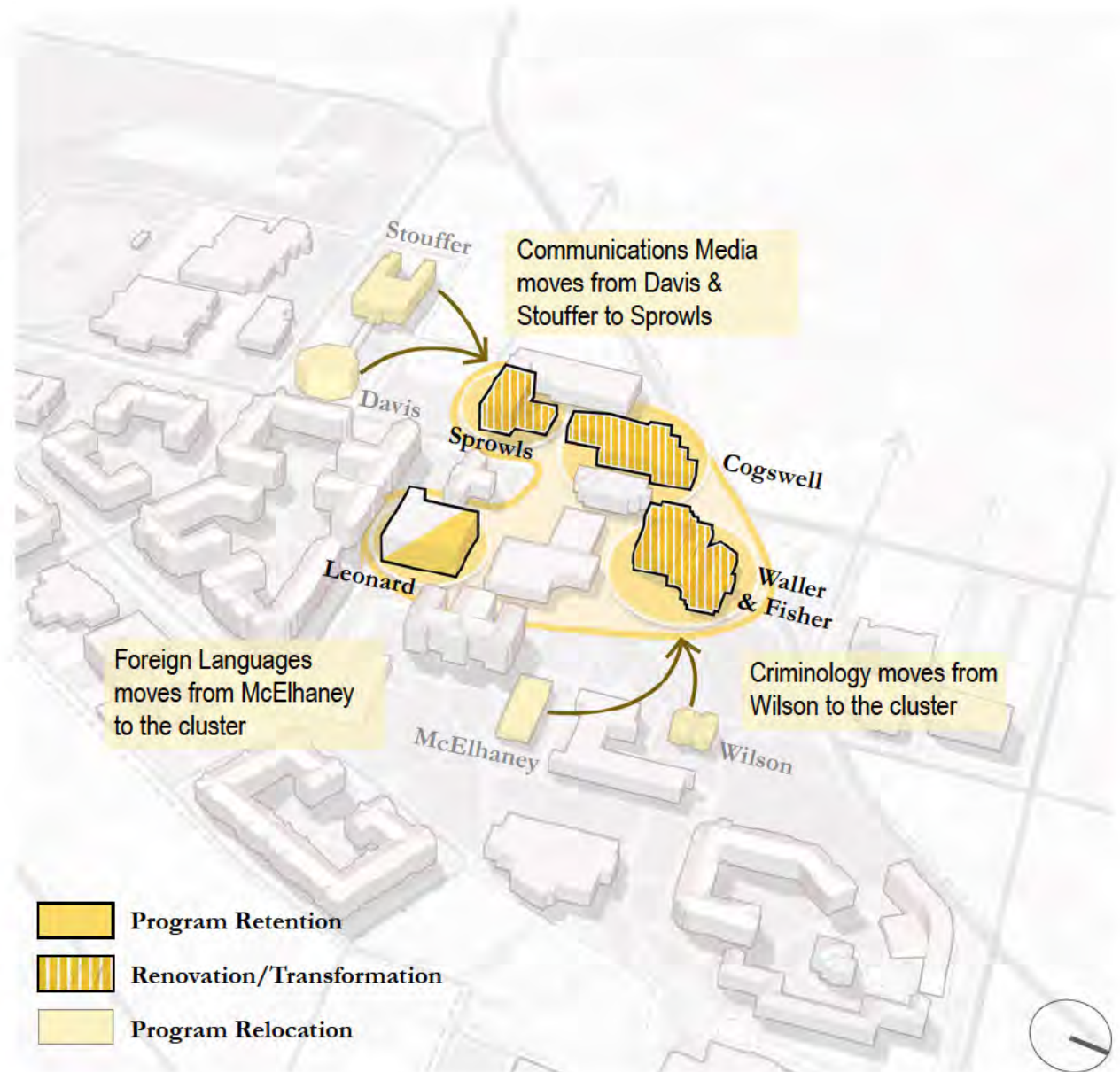
** College names are based on the *working titles* used during the 2023-24 Academic Program Review and Restructuring Process. Final college names are subject to change.

COLLEGE OF ARTS, HUMANITIES & MEDIA

Currently, the college departments are spread out across several buildings on campus. The plan proposes consolidating these departments in the primary college buildings, Cogswell Hall, Performing Arts Center, Sprowls Hall, and Leonard Hall, to utilize existing spaces more efficiently.

Programmatic Recommendations:

- Communications Media will relocate from Davis Hall and Stouffer Hall to Sprowls Hall, creating a consolidated hub for Fine Arts and Media. Sprowls renovations should consider transforming the first floor to become active and transparent, showcasing art activities to visitors and students.
- Criminology, currently located in Wilson Hall, and Art and Design, currently in McElhaney Hall, move to the Arts cluster.
- Leonard Hall has available space and could be used by additional colleges, promoting the shared use of resources and interdisciplinarity.

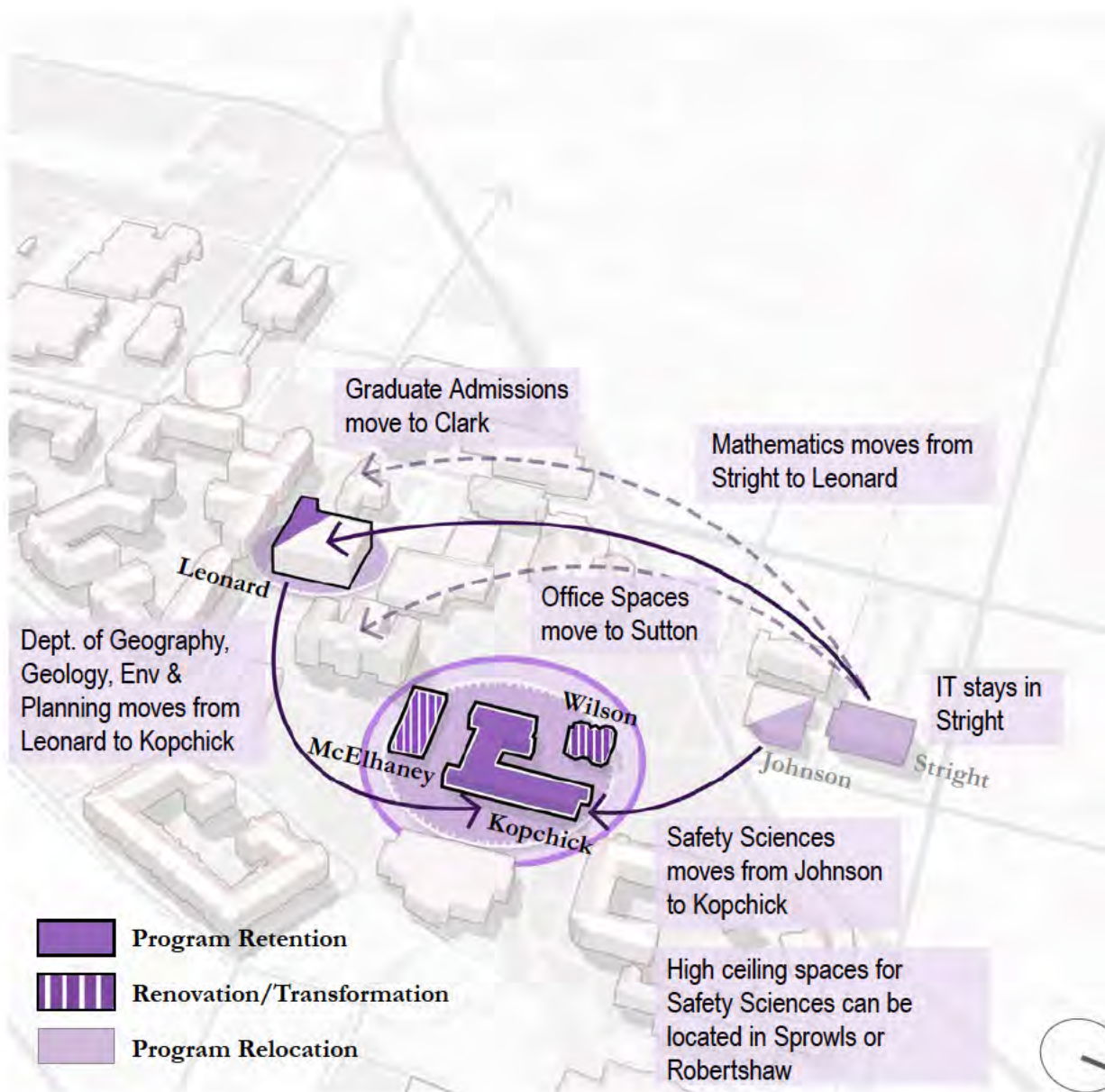


KOPCHICK COLLEGE OF NATURAL SCIENCES & MATHEMATICS

The newly constructed Kopchick Hall is now the center of scientific activities at IUP. With its modern facilities, Kopchick Hall has replaced Weyandt Hall, which will complete demolition in 2024. Additionally, McElhaney Hall and Wilson Hall have been designated as other primary buildings for the college. As departments for the Kopchick College of Natural Sciences and Mathematics are moved from Johnson and Stright, those facilities can be repurposed for the Health and Medicine cluster.

Programmatic Recommendations:

- The Department of Geography, Geology, Environment, and Planning is scheduled to be moved from Leonard Hall to Kopchick Hall.
- Anthropology, currently in McElhaney Hall, should stay in the Natural Sciences & Mathematics Cluster - either in renovated McElhaney or Kopchick Hall.
- Safety Sciences should be moved from Johnson Hall to the Sciences cluster, with an option to move the high-ceiling spaces to Sprowls or Robertshaw.
- Mathematical and Computer Sciences should be moved from Stright Hall to Leonard Hall, sharing space with Arts and Education. This will promote the shared use of resources, fostering interdisciplinary collaboration.



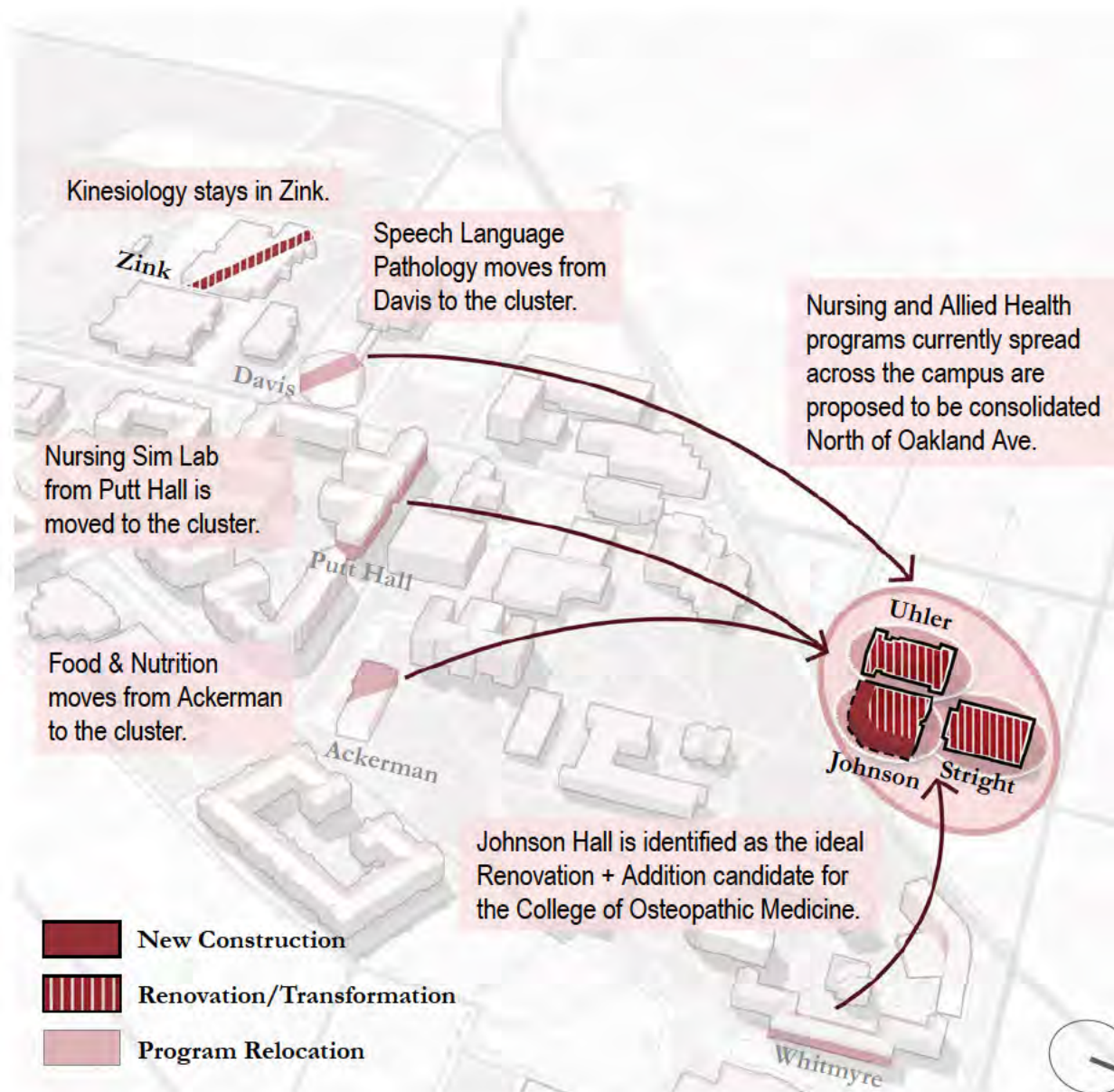


COLLEGE OF HEALTH SCIENCES & COLLEGE OF OSTEOPATHIC MEDICINE

The College of Health Sciences is located in multiple buildings across campus today, creating operational issues and an inability to share space efficiently. The plan proposes to consolidate these operations into the cluster of Uhler, Johnson, and Stright Halls. The proposed College of Osteopathic Medicine will also be located within this cluster, primarily in a renovated and expanded Johnson Hall. Kinesiology will remain in Zink Hall given its proximity to the court space there.

Programmatic Recommendations:

- Speech-Language Pathology relocates from Davis to the Health Sciences/College of Osteopathic Medicine cluster.
- Food and Nutrition is relocated from Ackerman Hall to the Health Sciences/College of Osteopathic Medicine cluster.
- Johnson Hall is renovated and expanded to house the proposed College of Medicine.
- Nursing in Whitmyre Hall relocates to the Health Sciences/College of Osteopathic Medicine cluster.
- The Nursing Sim Laboratory relocates from Putt Hall to the Health Sciences/College of Osteopathic Medicine cluster.
- Leonard Hall 4th floor could be used as an interim space for the College of Osteopathic Medicine.







JOHNSON
HALL

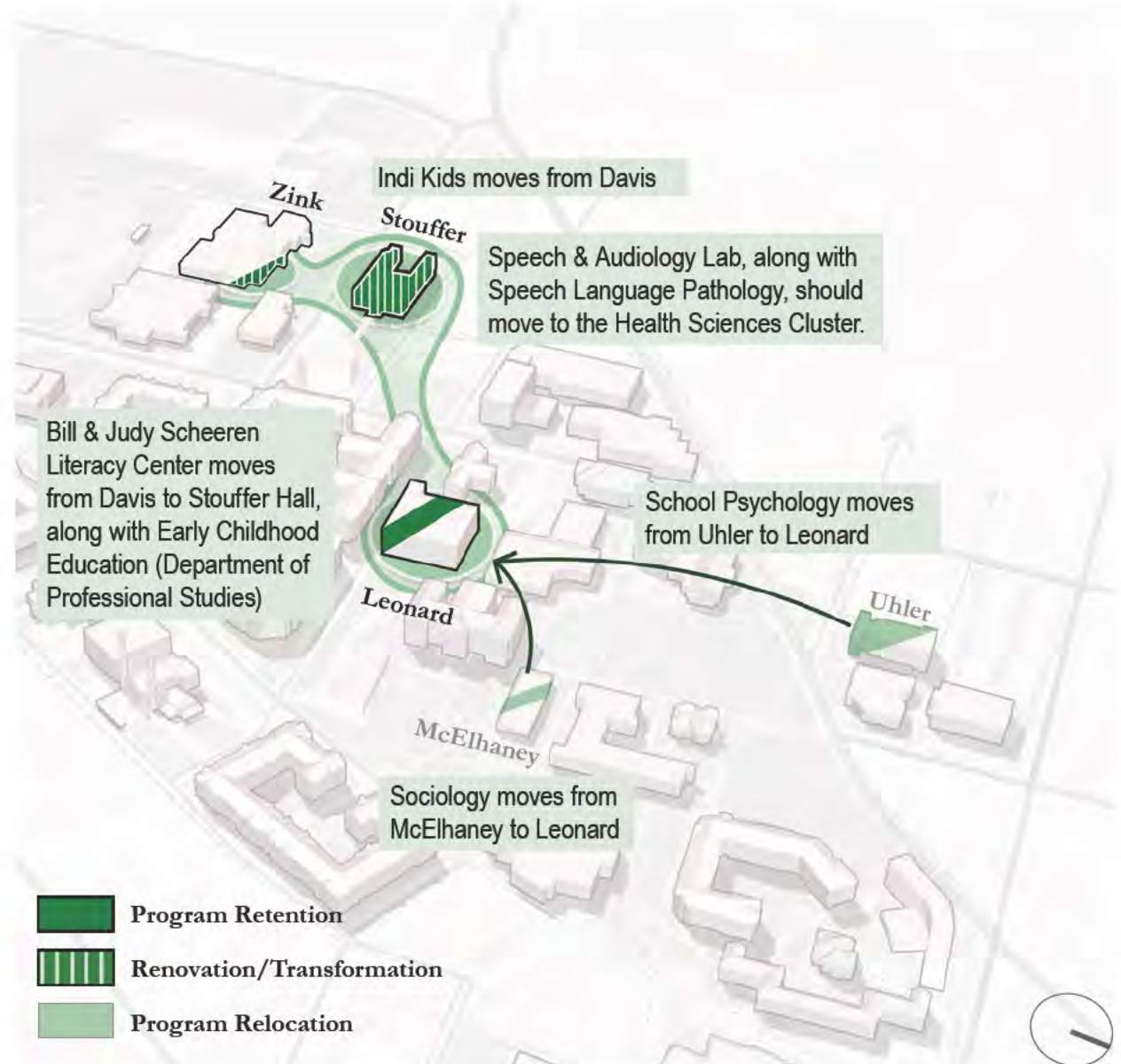
COLLEGE OF EDUCATION & HUMAN SCIENCES/SERVICES

The College of Education and Human Sciences/Services is located in multiple buildings across campus, with large concentrations in Stouffer and Davis Halls. As Davis Hall is decommissioned, the plan proposes adding that program to Stouffer Hall. Leonard Hall will take on a larger role with the college via the addition of Sociology from McElhaney Hall and School Psychology from Uhler Hall.

These moves create two primary locations for CEHS in Stouffer and Leonard Halls.

Programmatic Recommendations:

- College of Education and Human Sciences/Services programming from Davis Hall moves to Stouffer Hall.
- School Psychology moves from Uhler Hall to Leonard Hall.
- Sociology moves from McElhaney Hall to Leonard Hall.
- Leonard Hall will also accommodate Special Education along with School Psychology and Sociology.



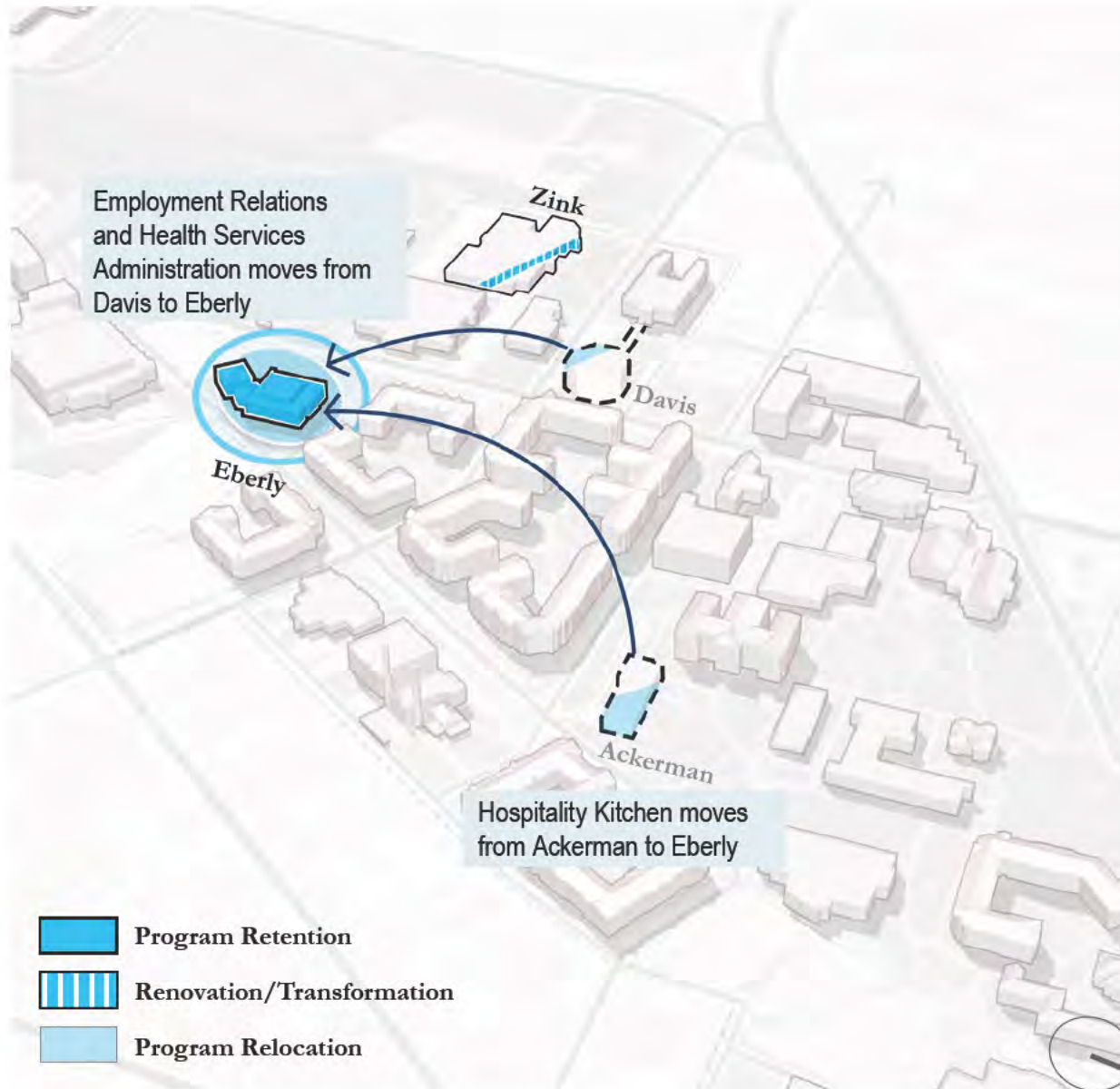
EBERLY COLLEGE OF BUSINESS

Opportunities for interdisciplinary collaboration and space efficiency exist in Eberly. Constructed in 1995 and occupied in 1996, Eberly is one of the newer buildings on campus, but is highly underutilized. Programs are proposed to move here to increase efficiency and interdisciplinary collaboration.

The plan proposes to relocate the Hotel, Restaurant, Tourism and Event Management program and the hospitality kitchen to Eberly to provide access and service to the game day experience and event operations in collaboration with the business school.

Programmatic Recommendations:

- Employment Relations is relocated from Davis Hall to Eberly Hall.
- The Hospitality Kitchen located in Ackerman Hall is relocated to Eberly Hall.





STUDENT SUCCESS & WELLBEING



Elevate Student Experience by Creating a One-Stop Neighborhood for a Welcome Center, Admissions, and Student Success Facilities

The campus arrival experience for visitors and prospective students today can be very confusing as there is no well-defined gateway to the campus and no designated space for welcome tours or admission information. For IUP students, the experience can be similarly difficult to navigate. The student administrative services are split between Clark Hall, Sutton Hall, and Stright Hall, meaning that students, both current and future, must travel to multiple locations to find the services they need to ultimately be successful.

This plan proposes a new Campus Gateway that brings these services together in a 'One-Stop Student Success Neighborhood'. A new Welcome Plaza is proposed as a dynamic space that acts both as a gathering space and front door to the neighborhood. Crimson Café is reimaged as a Welcome Center and the first point of contact for visitors and prospective students. Clark Hall currently contains many student services and non-student facing administrative offices.

The plan proposes to relocate the non-student facing operations to Sutton Hall, while undergraduate admissions moves from Sutton Hall to Clark Hall. Graduate admissions is also proposed to move from Stright Hall to Clark Hall. Along with admissions, Clark Hall will also have other student-facing services like Student Billing, Registration, Student ID Office, Parking Services, and Financial Aid.

The library has received multiple enhancements in recent years, but a comprehensive renovation is recommended to provide the types of spaces that support student needs of today and tomorrow. All three buildings will work together to provide a single location for students to find all of the services they need to thrive at IUP.



LIBRARY

WELCOME
CENTER

IUP

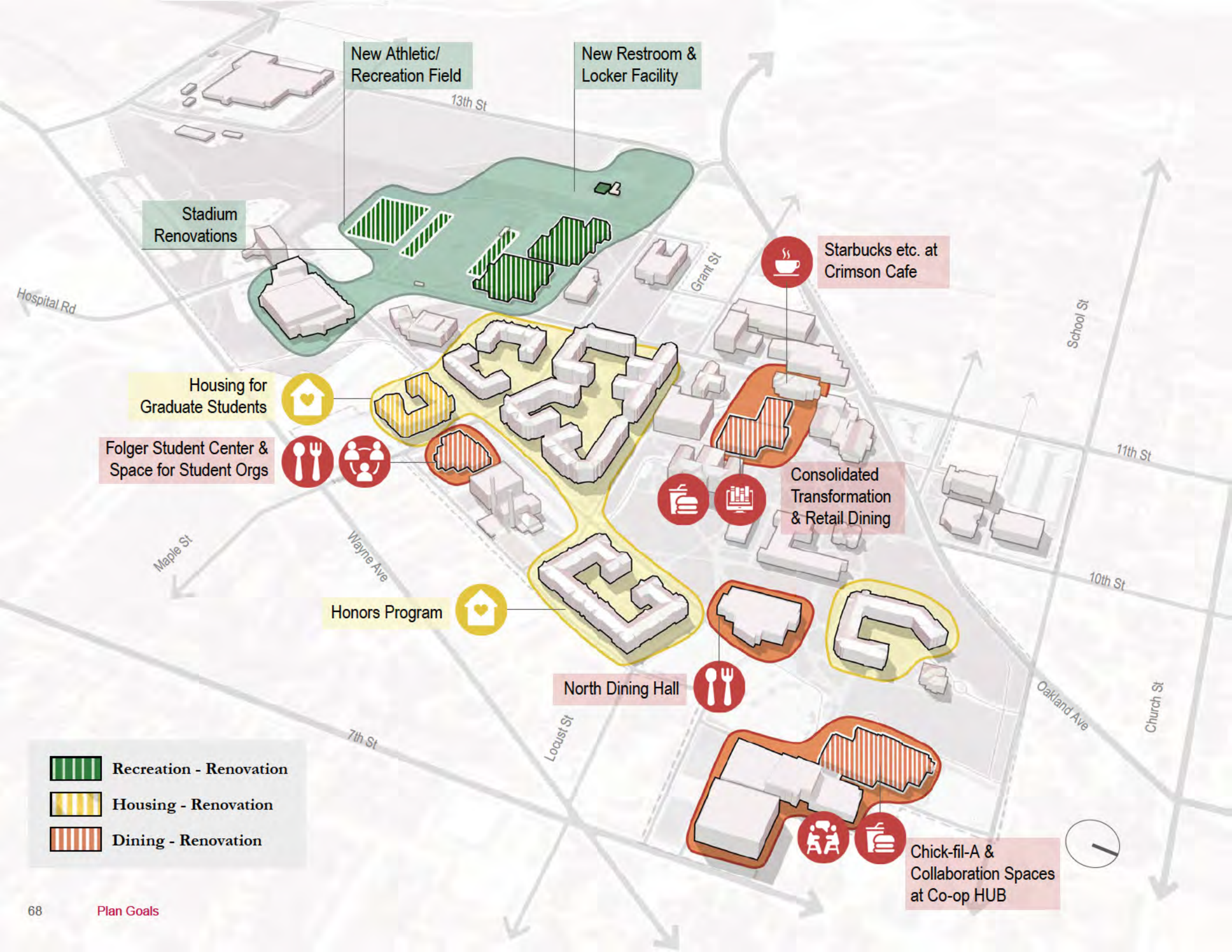
IUP

LEONARD
HALL

CLARK
HALL

SPROWLS
HALL





New Athletic/
Recreation Field

New Restroom &
Locker Facility

Stadium
Renovations

Starbucks etc. at
Crimson Cafe

Housing for
Graduate Students

Folger Student Center &
Space for Student Orgs

Consolidated
Transformation
& Retail Dining

Honors Program

North Dining Hall

Chick-fil-A &
Collaboration Spaces
at Co-op HUB

- Recreation - Renovation
- Housing - Renovation
- Dining - Renovation



CAMPUS COMMUNITY

Improve Facilities for Housing, Dining, Student Organizations, Recreation, and Athletics

The campus community at IUP is formed and strengthened by much more than academic rigor and scholarly endeavors, but by engagement and friendships made outside of the classroom. Student life, housing, and recreation spaces make up the connective community fabric across campus, and the plan seeks to strengthen these connections.

Student housing today is composed primarily of suite-style housing in the center and northern parts of campus, with traditional housing in Whitmyre, where the Cook Honors College is located. As enrollment is not expected to grow significantly, no additional housing is recommended. However, the plan calls for renovation of the Suites on Pratt into apartment-style living to accommodate the graduate student population, which will see an increase due to the proposed College of Osteopathic Medicine.

Additionally, the Cook Honors College is proposed to move from Whitmyre Hall into one wing of Wallwork Hall which will also include all the

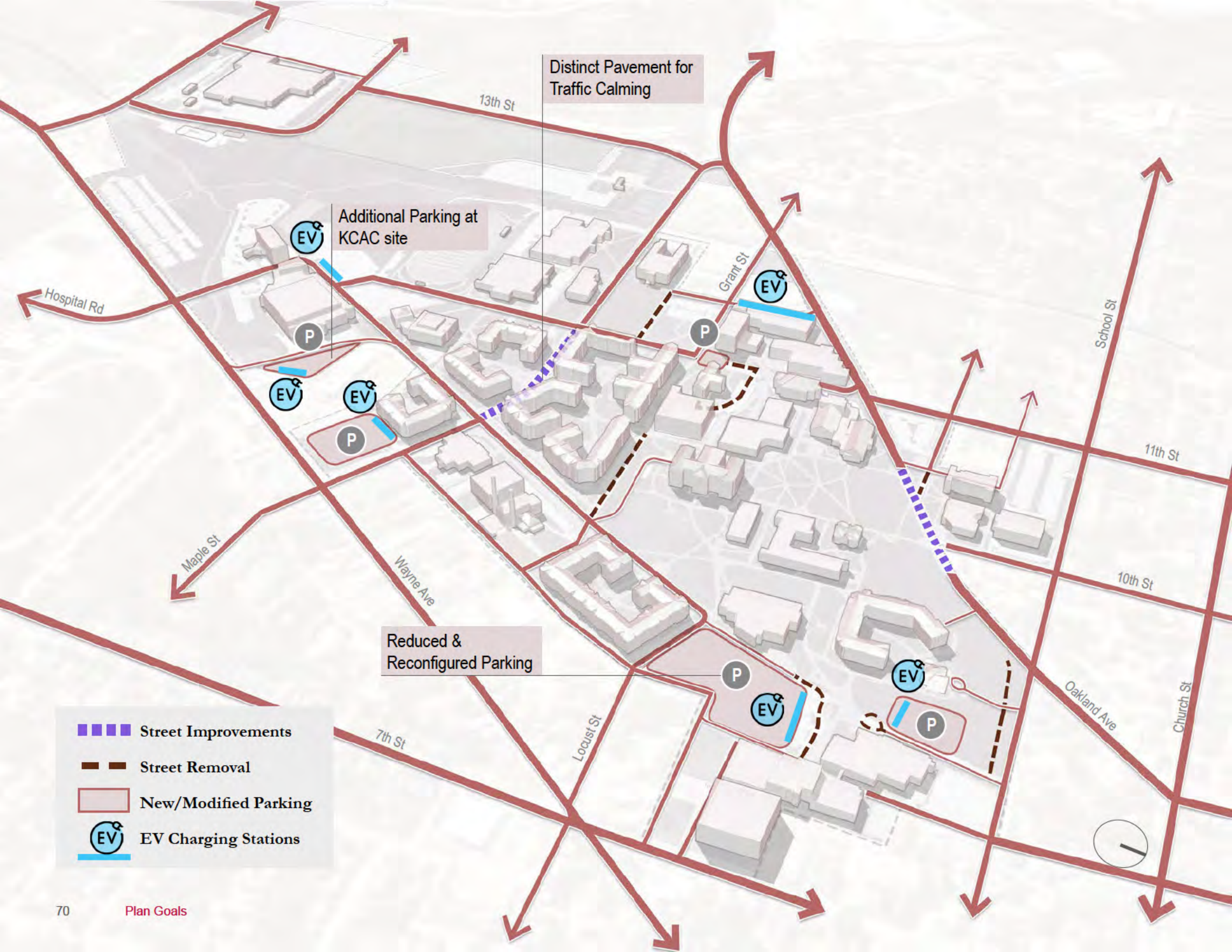
learning spaces required by the college. Once all functions are relocated out of Whitmyre, demolition is proposed. The remaining housing will continue to operate as suites with active first floors.

Dining operations were discussed at length during the planning process. Current dining facilities include the food court at the Co-op HUB, North Dining Hall, Crimson Café, and late-night options in Folger Student Center. Overall, the locations and quantity of dining space available adequately serves campus, but there is potential to look at extending hours in some locations such as Folger Student Center and Crimson Café.

As a comprehensive transformation strategy for the library takes shape, small retail or grab-and-go dining options could be included to provide options for students in the library in the evenings. As Crimson Café is proposed to become part of the Welcome Center experience at IUP, Starbucks will remain in that location and some of the retail dining could also remain, or become part of the library renovation.

Student organizations find meeting space wherever available across campus today, but there is relatively little dedicated space for their activities or a “home base.” Currently, the Center for Multicultural Student Leadership and Engagement (MCSLE) is located on the first floor of Elkin Hall at the northern edge of campus. MCSLE provides services for and helps promote recognized organizations and programs across campus, but its location at the perimeter of campus makes it difficult to engage easily with the broader student population.

The plan proposes a strategic renovation of the Folger Student Center to become the new home for MCSLE and provide additional dedicated space for student organizations. Additionally, the northern part of the Co-op HUB would be transformed into improved space to host formal student, campus, and community events.





MOVING AROUND CAMPUS

Provide Safe Pedestrian Routes and
Green Space Network Across the Campus

VEHICULAR NETWORK

IUP has done an excellent job in recent years converting interior campus streets into pedestrian promenades, such as Grant Street. Enhancing the pedestrian character and quality of campus continues to be a top priority, and the plan proposes several opportunities to further remove or convert streets without detrimentally affecting traffic flow. Additionally, new, expanded, or reconfigured parking is proposed in multiple locations. Lastly, campus should consider the future installation of electric vehicle charging stations at strategic points across campus that can be fed with existing electrical utilities and support sustainability efforts across campus.

The closure of part of Grant Street following the recommendation of the previous planning effort has proven successful, and this plan proposes to continue this transformation by extending the pedestrian promenade to Pratt Drive. South Drive would remain operational to provide access to the Sutton Hall parking.

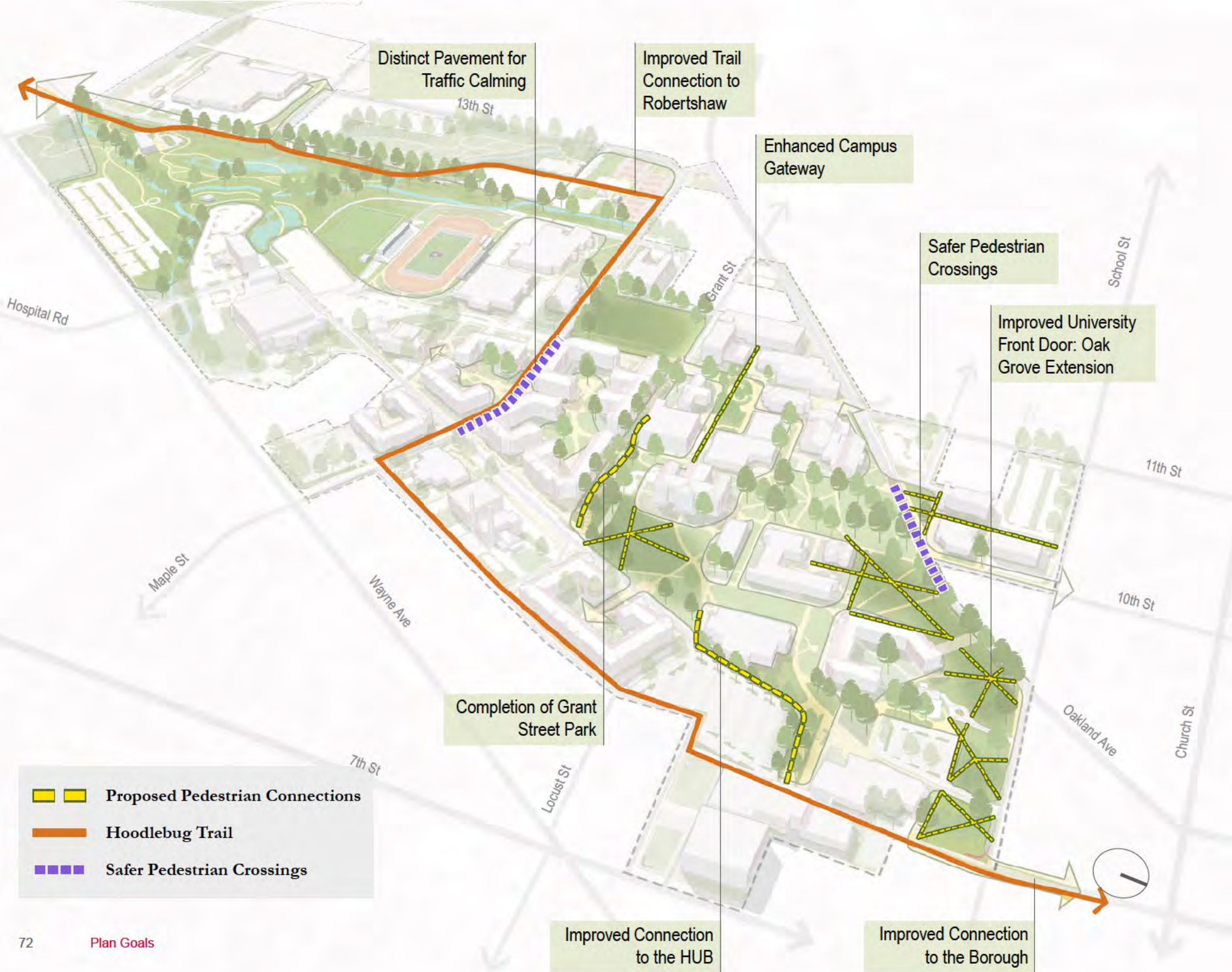
As part of the long-term transformation of the former Foster Dining hall and current Davis Hall sites, the plan proposes discontinuing Willow Avenue between Papermill Avenue and S 11th Street to create a contiguous green recreation space and amphitheater.

A heavily used parking lot currently sits between Clark Hall, Crimson Café, and the Library. This is often the first experience to IUP that many visitors have as they exit the Parking Garage and does not give a strong first impression of campus. As part of the new One-Stop Neighborhood for students, this parking is reimagined as a new Welcome Plaza and pedestrian space. A small visitor and accessible parking lot would sit at the north terminus of S 11th Street.

Maple Street and Oakland Avenue are major east-west streets that run through campus and connect Indiana Borough. These two streets need to

continue to provide this connection, but at strategic locations within campus, the plan calls for enhanced traffic calming measures such as signage, distinct paving, and raised pedestrian crosswalks.

Additional parking is considered at multiple locations, including the KCAC, current University Tower location, current Whitmyre Hall location, and a potential long-term option for additional student parking east of 13th Street between the Tennis Complex and Robertshaw. The HUB parking area is reconfigured to allow for better pedestrian connections and improved traffic flow.



MOVING AROUND CAMPUS



Provide Safe Pedestrian Routes and
Green Space Network Across the Campus

PEDESTRIAN NETWORK

Pedestrian connectivity within the campus core is quite strong already, and as buildings are decommissioned or repurposed, the plan seeks to enhance these campus connections further. The Oak Grove is the most iconic open space on campus. As Weyandt Hall, Elkin Hall, Whitmyre Hall, and Pratt Hall are removed, there is a great opportunity to extend the character and quality of the Oak Grove along Oakland Avenue to S 8th Street and create a much stronger connection to downtown Indiana. Walks in this area should follow the same character and quality of what is found in the Oak Grove today.

The HUB Fitness Center and food court is one of the most utilized spaces on campus. Currently, the main entry is set up to accommodate access from the parking lot rather than the rest of campus. The plan proposes reconfiguring the parking and reducing the northern edge of the parking lot to create a better walking path along the east side of North Dining Hall, around the parking and into the lower HUB entry.

The new Welcome Plaza should be designed to promote pedestrian movement in multiple directions, places for gathering, and consideration for emergency access as needed. When Ackerman Hall is removed and the Grant Street pedestrian promenade is completed, new pedestrian connections within the East Lawn of campus should be constructed to enhance access and connectivity.

Lastly, the Hoodlebug Trail is a regional asset that runs through the heart of campus into downtown Indiana. Additional signage, wayfinding and lighting along this route should be considered to increase safety and use of this asset.



New Athletic/
Recreation Field

New West Lawn Active
Recreation & Amphitheater

New Welcome Plaza

Improved University
Front Door: Oak
Grove Extension

Future Confluence
Discovery Park

Completion of Grant
Street Park

New East Lawn

Improved Connection
to the Borough

Hoodlebug Trail

MOVING AROUND CAMPUS



Provide Safe Pedestrian Routes and Green Space Network Across the Campus

OPEN SPACE NETWORK

The landscape at IUP is characterized by a series of gently sloping lawns, informal tree plantings, and angular pedestrian paths. These spaces knit campus together and serve as gathering spaces and places for play. The Oak Grove is an iconic campus space, and the plan calls for extending the character of the Oak Grove along Oakland Avenue to 8th Street. This extension creates an inviting front door to the campus from downtown.

At the center of the proposed One-Stop Neighborhood between Clark Hall, Crimson Café, and the Library, a new Welcome Plaza replaces parking and invites campus visitors and prospective students onto campus as they exit the parking garage.

Throughout the planning process, the campus community expressed a desire to have additional active open space opportunities proximate to the campus core. In response, the plan proposes creating the “West Lawn,” a new open space that

transforms the former Foster Dining Hall and Davis Hall sites into a multi-purpose open space with an amphitheater along the northeast edge to accommodate the grade change. This location is adjacent to student housing, making it an ideal spot for this type of activity.

A new athletic and multi-purpose field is proposed south of Miller Stadium. The intent is to create a lit, synthetic turf field that accommodates field hockey, soccer, lacrosse, and recreational sports. At the south athletic fields, new synthetic turf is recommended to replace the existing natural turf soccer field.

At the southern end of campus, the long-term vision for Confluence Discovery Park remains part of the plans and is connected back to the campus core via the Hoodlebug Trail. The original plans developed for this park remain unchanged for this planning effort.



SPROWLS
HALL

Sprowls Hall

PUTT
HALL

RUDDOCK
HALL





Miller Stadium
Renovations

Crimson Cafe

KCAC

The Co-op HUB



Enhanced Campus Gateway



Potential Public-Private
Partnership (P3) Opportunities

CAMPUS & THE BOROUGH



Create Welcoming Campus Edges and Explore Partnerships and Engagement Opportunities

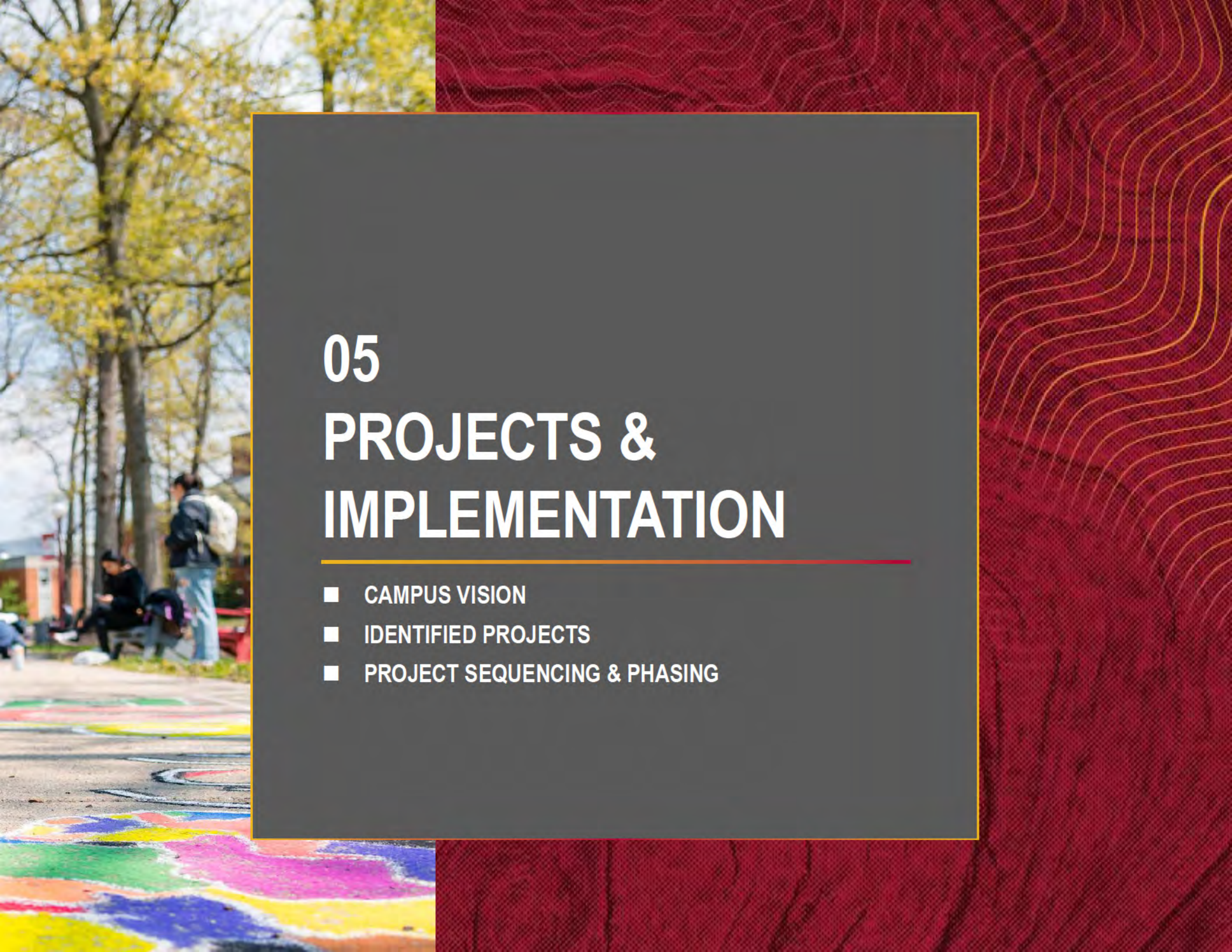
One of the defining elements of any campus, and here at IUP, is at the edges where the campus and the community interact. Campus gateways play an important role in defining campus and promoting a positive image and sense of place. Oftentimes the gateways give a first impression to visitors and potential future students. While there are many entries to campus, the plan focuses on two primary opportunities for gateway enhancement. First, at the corner of Oakland Avenue and Grant Street, a more significant campus entrance experience should be created to announce arrival on campus and direct vehicles to the parking garage.

The second significant gateway enhancement is recommended upon leaving the parking garage and entering campus as a pedestrian. A new Welcome Plaza provides the initial landing spot as visitors orient themselves to campus and find the student services they are searching for within the One-Stop Neighborhood.

While not a specific monument or entry point, the proposed landscape along Oakland Avenue creates a beautiful campus entry from downtown, strengthening the northern edge between the campus and the community.

Partnership and engagement opportunities are also a critical part of the campus's connection with the community and region. Several locations such as the KCAC and Miller Stadium are important facilities to host a variety of events from athletics to conferences. The KCAC, a renovated Miller Stadium, reimagined Crimson Café as a Welcome Center, and a transformed Co-op HUB events space—all provide potential partnership opportunities and events space to continue to build relationships, awareness, and pride between the community and IUP. As these facilities are planned for future transformation, careful consideration should be given to the types of spaces that will allow multiple types of internal and external uses.

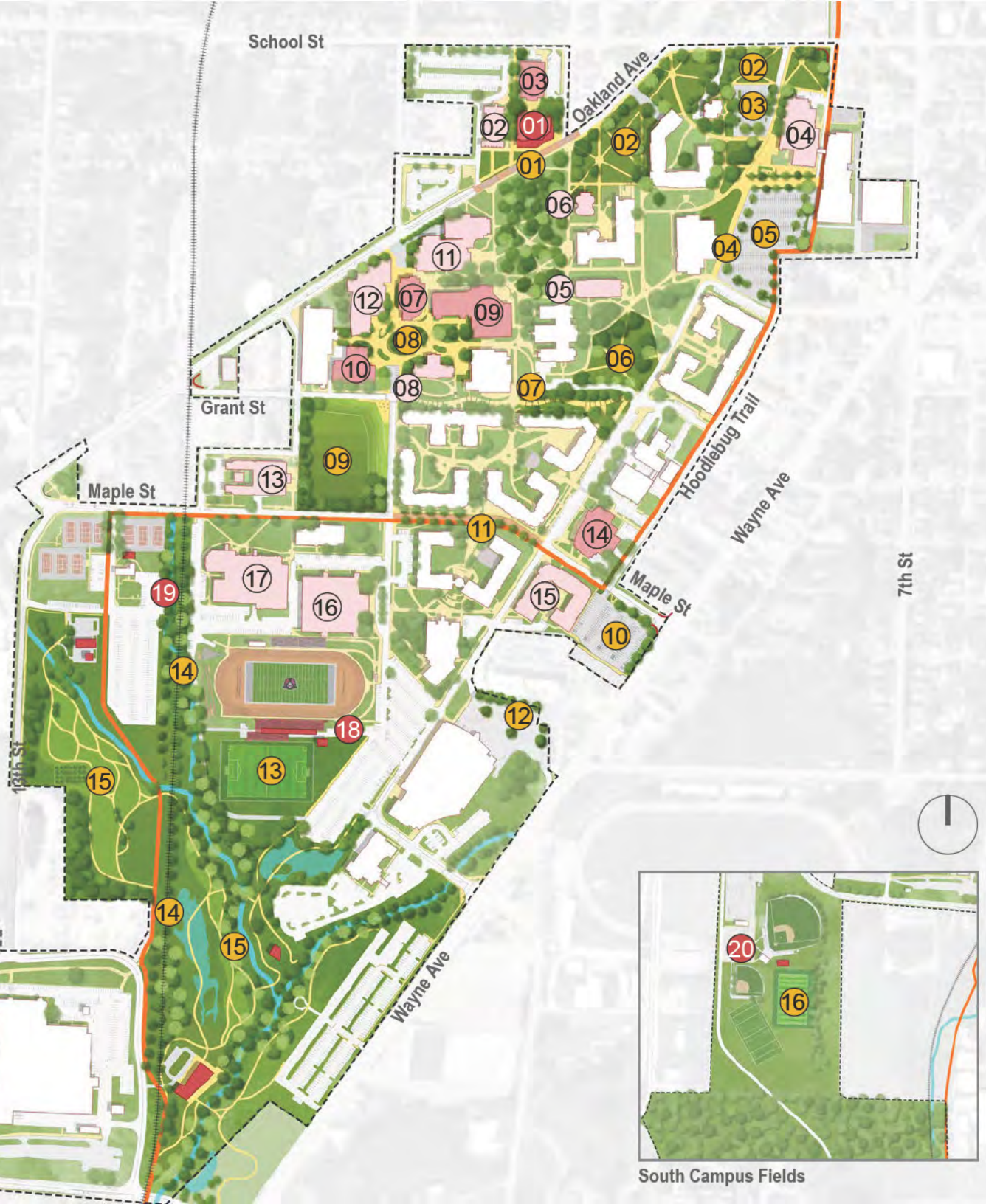




05 PROJECTS & IMPLEMENTATION

- CAMPUS VISION
- IDENTIFIED PROJECTS
- PROJECT SEQUENCING & PHASING

- Building Renovation
- Building Transformation
- New Construction/Addition



CAMPUS VISION

The LRFMP envisions a future for IUP that responds to the evolving space needs, while creating a more dynamic student-centered campus experience.

Recommendations are aligned with the six Plan Goals established during the planning process, all with the overarching intent of improving the academic and student life experience on campus through strategic programmatic moves, renovations, site improvements, and the creation of open spaces.

The LRFMP focuses on optimizing the available space and investing in strategic renovations and minimal additions/new construction to meet the present and future space needs. To achieve this, several buildings have been identified as demolition candidates based on their condition, layout, age, and low potential for renovation.

Buildings approved for demolition/demolition underway:

- Weyandt Hall
- Pratt Hall
- University Towers
- Reschini House
- R&P Building
- Eicher Hall

Buildings proposed for demolition:

- Davis Hall
- Elkin Hall
- Ackerman Hall
- Whitmyre Hall

SITE IMPROVEMENTS

- 01 Oakland Avenue Pedestrian Improvement
- 02 The Extended Oak Grove
- 03 New Parking Lot & Drop-Off at Pratt
- 04 New Pedestrian Connection from Wallwork Hall to HUB
- 05 Reconfigured HUB & Keith Parking Lots
- 06 East Lawn (Enhanced Green Space)
- 07 Grant Street Park Completion
- 08 Welcome Plaza
- 09 West Lawn & Amphitheater (New Green Space)
- 10 Expanded Parking at Suites on Pratt
- 11 Maple Street Pedestrian Improvements
- 12 Expanded Parking at KCAC
- 13 New Multipurpose Field
- 14 Improved Trail Connection to Robertshaw
- 15 Confluence Discovery Park
- 16 New Synthetic Soccer Turf

BUILDING IMPROVEMENTS

- 01 Johnson Hall Transformation & Addition
- 02 Uhler Hall Renovation
- 03 Stright Hall Transformation
- 04 Hadley Union Building (HUB) Renovation
- 05 McElhaney Hall Renovation
- 06 Wilson Hall Renovation
- 07 Crimson Café as the Welcome Center
- 08 Clark Hall as the Admissions Office
- 09 Library Transformation
- 10 Sprowls Transformation
- 11 Performing Arts Center Renovation
- 12 Cogswell Renovation
- 13 Stouffer Renovation
- 14 Folger Student Center Transformation
- 15 Suites on Pratt as New Graduate Housing
- 16 Memorial Field House Renovation
- 17 Zink Renovation
- 18 George P. Miller Stadium Improvements
- 19 New Restroom & Locker Facility
- 20 New Restroom Facility

** Numbers assigned to each site improvement and building improvement do not suggest priority order.



Transformative vision for the Allied Heath cluster north of Oakland Avenue

IDENTIFIED PROJECTS

01 Johnson Hall Transformation and Addition

The Johnson Hall Transformation and Addition project supports the transformative vision for the cluster north of Oakland Avenue. The plan suggests repurposing Johnson Hall as the primary building for the proposed College of Osteopathic Medicine, while Uhler Hall and Stright Hall will house the College of Health Sciences. The co-location of these colleges is intended to promote the sharing of space and resources.

Johnson Hall currently houses Nursing and Allied Health programs and the Department of Safety Sciences. As these programs move out, the facility will require renovation and an addition to accommodate the College of Osteopathic Medicine. These interventions are necessary to provide the required space type and square footage to serve the proposed college effectively.

The transformed Johnson Hall will have a prominent location facing Oakland Avenue and the Oak Grove, creating a visual identity for the proposed College of Osteopathic Medicine and the university. A feasibility study of Johnson Hall for Osteopathic Medicine is recommended to further analyze and realize this recommendation.

02 Uhler Hall Renovation

The proposed clustering of the College of Health Sciences north of Oakland Avenue designates Uhler Hall and Stright Hall as key buildings for accommodating its programs. Presently, Uhler Hall hosts classrooms, laboratories, and office spaces for School Psychology and Clinical Psychology. As part of the programmatic moves, School Psychology is recommended to be relocated to Leonard Hall, thus freeing up space for the College of Health Sciences.

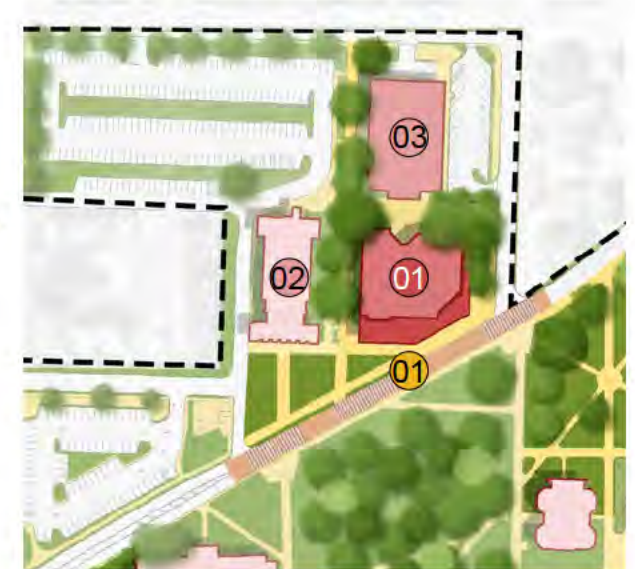
As per the IUP Building Inventory for the academic year 2022-2023, Uhler Hall is in satisfactory condition and has received positive feedback from students, faculty, and staff through the MapMyIUP survey. However, minor renovations may be necessary to continue its use.

03 Stright Hall Transformation

Stright Hall is home to the Department of Mathematical and Computer Sciences, IT Support and Graduate Admissions. While the IT Support department will continue to operate from its current location, there are plans to relocate other programs to better serve a dynamic and engaging learning environment for the College of Health Sciences. The facility will require extensive renovations to meet these goals.

01 Oakland Avenue Pedestrian Improvement

Oakland Avenue is a street with high traffic volume, and its intersections are challenging for pedestrians. Additionally, with the transformed HUB to its north, the activity on Oakland Avenue is expected to increase further. For traffic calming and improving pedestrian safety, a distinct pavement is suggested for a part of Oakland Avenue. This measure will also enhance the connectivity of the Health and Medicine cluster to the Oak Grove and the campus core. Similar paving treatment exists on campus along Pratt Drive in front of Wallwork Hall.



02 The Extended Oak Grove

The Oak Grove is the iconic wooded quad on campus and serves as the outdoor living room for students. The proposed plan recommends extending this green space and its character along Oakland Avenue. The extended Oak Grove, along with the transformed new Health Cluster, will create IUP's 'Front Door.'

Currently, the facilities on this site are mostly inactive and contribute minimally to the student experience. These facilities include two decommissioned buildings approved for demolition, Weyandt Hall and Pratt Hall, along with two more buildings, Elkin Hall and Whitmyre Hall, that are proposed for demolition long-term. These buildings are recommended to be replaced with a dynamic green space for gathering and collaboration.

04 Hadley Union Building (HUB) Renovation

The HUB, maintained by the Student Co-op, is culturally significant as a dining and students' event space for IUP. It offers a range of facilities, including the Hawk food court, STATIC (Student Activity Committee), the Co-op store, fitness center, computer lounge, student meeting spaces, and The Penn - student newspaper. The plan recommends renovations specifically to the meeting spaces to better accommodate intentional meetings and events.



03 New Parking Lot & Drop-Off at Pratt

Pratt Drive is currently the rear entrance for Whitmyre Hall and serves as a drop-off to the HUB. As part of the proposed Extended Oak Grove and the new campus 'Front Door,' Pratt Drive is redesigned to serve as the primary vehicular entryway to the HUB. This redesign improves the HUB's connectivity with the downtown and provides a well-defined adjacent parking lot with a drop-off zone.

04 New Pedestrian Connection from Wallwork Hall to Hub

The MapMyIUP Analysis highlighted the need for a pedestrian path linking Wallwork Hall to the HUB. Survey respondents mapped their pedestrian routes across the HUB and Keith Parking Lots and marked this stretch as 'difficult to navigate' due to conflicts with vehicular traffic. As a result, the plan recommends the creation of a new pedestrian walkway that will formalize the desired path and define an entrance to the HUB.

05 Reconfigured HUB & Keith Parking Lots

The proposed plan suggests reconfiguring the HUB and Keith Parking Lots to improve space efficiency and simplify the vehicular traffic flow. These lots comprise 300 parking spaces designated for faculty and students, including several ADA-accessible spots. The new pedestrian connection from Wallwork to the HUB necessitates adjusting the parking lot. To substitute the reduced spots here, a small parking lot is proposed across the HUB along Pratt Drive.

05 McElhaney Hall Renovation

McElhaney Hall houses technologically enabled classrooms utilized by several departments across the campus. As per the recommended programmatic moves, McElhaney Hall will be a part of the College of Natural Sciences and Mathematics ecosystem along with the new Kopchick building, Wilson Hall, and certain spaces in Leonard Hall. Since it was last renovated in 1997, it will require some remodeling to continue providing the innovative learning spaces.

06 Wilson Hall Renovation

Wilson Hall, built in 1893, is the second oldest building on campus. It currently serves as the home of the Criminology Department. The proposed plan suggests preserving and repurposing the building for the College of Natural Sciences and Mathematics.

06 East Lawn (Enhanced Green Space)

As Ackerman Hall is decommissioned, the site is proposed to be replaced by a green space, expanding the existing wooded landscape. This East Lawn shares a similar character with the Oak Grove and can provide additional space for students to convene, relax, and unwind.

07 Grant Street Park Completion

The Grant Street Park Project stemmed from the 2011 Long-Range Facilities Master Plan with a goal to improve pedestrian connectivity in the campus core. The proposed project sought to close Grant Street between 11th Street and Pratt Drive. In 2018, part of the identified project area was closed to through traffic. This LRFMP aligns with the vision of a safer pedestrian environment and recommends completing Grant Street closure.



New Campus Gateway via the Grant Street parking garage opening into the 'Welcome Plaza'

08 Welcome Plaza

To improve the arrival experience of the prospective students and visitors, the plan proposes a new ‘Campus Gateway’ via the Grant Street parking garage that opens into the ‘Welcome Plaza.’ The Welcome Plaza is envisioned as a dynamic space that ties the three buildings that form the ‘One-Stop Student Success Neighborhood’—Crimson Café, Clark Hall, and the Library. To facilitate this, the Clark Hall Parking Lot spaces are relocated to the south end, creating an active open space for students and visitors.

07 Crimson Café as the Welcome Center

As the enrollment-related resources are decentralized, prospective students and visitors find it difficult to navigate the campus. To streamline this experience, Crimson Café is proposed to house the new Welcome Center. The proximity to the parking garage and the existing coffee and food services makes Crimson Café an ideal starting point for campus tours and other activities. The proposed Welcome Center would be part of the ‘One-Stop Student Success Neighborhood,’ with all student-facing administrative and academic services located nearby in Clark Hall and the Library.

08 Clark Hall as the Admissions Office

The current distribution of student services across Sutton and Clark Halls, with Graduate Admissions located in Stright Hall, presents challenges for prospective students visiting the campus. The proposed plan suggests that Sutton Hall's building layout is best suited for non-student facing administrative office spaces and recommends to centralize all the student-facing services like Admissions, Registration, Student Billing, and Financial Aid in Clark Hall.

09 Library Transformation

The Library serves as the primary study space on campus. The plan suggests transforming it into a 21st-century library—a central hub of student activity and collaboration on campus. It is recommended to renovate the space into an innovative learning environment that incorporates a satellite STEAMSHOP/maker space, more collaborative spaces for students to engage in group discussions and brainstorming, digital tools and study materials, and inviting spaces that feature natural lighting.

A reimagined and innovative Library can reinforce and elevate IUP's brand and engage students in knowledge sharing and effective learning.

10 Sprowls Transformation

Sprowls Hall serves as the home of the Department of Art and Design, providing spaces for studios, galleries, and offices. Per the Space Needs Analysis findings, the building is highly underutilized. To make it space-efficient, the Communications Media Department, including TV and Radio Stations, is proposed to be moved from Stouffer and Davis Halls to Sprowls Hall, thus transforming it into a dynamic hub for the College of Arts, Humanities, and Media.

As Sprowls Hall is critically located at the new campus ‘gateway’ facing the Central Courtyard, the proposed plan recommends strategically renovating it to put ‘Art on Display.’ The first floor can be remodeled to be active and transparent, showcasing art activities to the visitors and students. This can create an engaging interface and add vibrancy to the area.





West Lawn and Amphitheater - Flexible open space that can accommodate a wide range of activities

09 West Lawn & Amphitheater (New Green Space)

Throughout the planning process, the students have expressed their desire for more open spaces on campus where they can gather, hang out, and relax. The West Lawn and Amphitheater are intended to fulfill this need by creating a highly flexible programmable space that can accommodate a wide range of activities. As Davis Hall is decommissioned, the Foster and Davis sites are proposed to be connected to form this large gathering space, closing part of Willow Avenue. The design seeks to optimize the steep terrain by locating an amphitheater on the most elevated portion of the site and a relatively flat lawn on the other end.

11 Performing Arts Center Renovation

Waller Hall and Fisher Auditorium together form IUP's Performing Arts Center. Waller Hall is home to the Department of Theater, Dance, and Performance, and Fisher Auditorium is a premier fine arts events facility with a seating capacity of approximately 1,400. Although the last major renovation of Fisher Auditorium was completed in 2008, the Performing Arts Center now requires an overall remodeling to enhance the seating and box office experiences for the audiences.

The MapMyIUP survey received an exceptional number of responses from the Indiana community, who expressed their love for the art and cultural events held at IUP. Investments in Performing Arts Center upgrades can bring more community members to the campus.

12 Cogswell Renovation

Built in 1960, Cogswell Hall has long served as the home of the IUP Music Department. The facility needs repair and upgrades to its building systems and overall condition, including spaces for the marching band.

Cogswell Hall is another popular venue for recitals, band rehearsals, and public events, making it an essential part of the community. The proposed upgraded facilities are expected to attract more community members.

13 Stouffer Renovation

Stouffer Hall houses the College of Education and Human Services. The plan calls for the Communications Media Department to be relocated to Sprowls Hall, while programs from Davis Hall, including Indi Kids and Bill & Judy Scheeren Literacy Center would move into Stouffer. This will require renovations to Stouffer to accommodate. Renovations to Stouffer for Indi Kids is also a priority given the success and hands-on educational experience it provides for IUP students.



14 Folger Student Center Transformation

The Folger Dining Hall, constructed in 1972, was transformed into a Student Commons a few years after the completion of the North Dining Hall in 2017. While Folger remains highly underutilized during the daytime, it turns into a vibrant activity center for students during the 'Folger After Dark' hours—8 pm to 1 am. It has become a late-night destination for students to grab snacks, have dinner, socialize, and attend various events.

The proposed plan recommends expanding the activities and hours of operation in Folger, transforming it into a dynamic 'Student Center.' This would require remodeling the existing interior spaces and creating a more inviting atmosphere for students to study, meet, and hang out. As Elkin Hall is decommissioned, MCSLE and student organizations will be relocated to Folger, making it the 'Center of Gravity.'



⑮ Suites on Pratt as New Graduate Housing

The results of the Space Needs Analysis indicate that IUP has a surplus of housing facilities, but no facility is dedicated exclusively to meeting the needs of graduate students. Suites on Pratt has been identified as the renovation candidate for creating apartment-style housing for graduate students.

⑩ Expanded Parking at Suites on Pratt

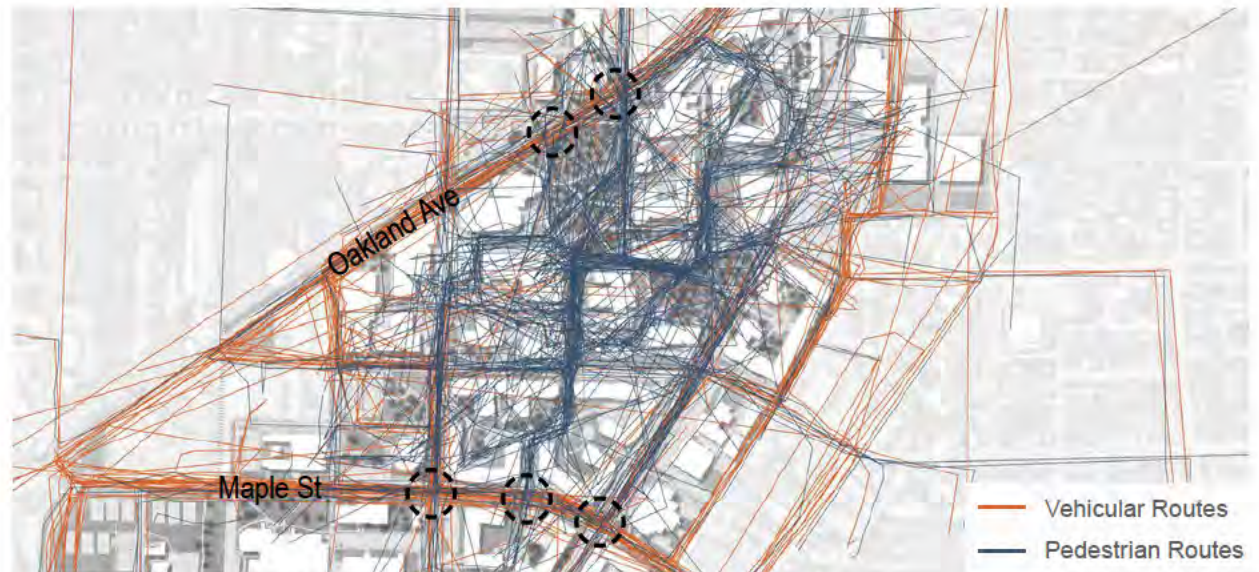
With the University Towers being demolished, it is recommended that the parking lot be expanded to cater to the New Graduate Housing. The proposed expansion aims to provide sufficient parking facilities for the occupants of the housing complex.

⑪ Maple Street Pedestrian Improvements

Maple Street is an essential east-west corridor for the Indiana community that bisects the student housing on campus. MapMyIUP Analysis showed that the segment between 11th Street and Pratt Drive is a vehicular-pedestrian conflict zone. To improve pedestrian safety in this area, the plan suggests adding a distinct pavement material. This measure has been successfully implemented on Pratt Drive along WallWork Hall, and the same is suggested for Oakland Avenue as a traffic calming strategy.

⑫ Expanded Parking at KCAC

The KCAC is a popular site for numerous athletic events, shows, and concerts for the campus and community. The parking lot at the KCAC is recommended to be expanded to replace the site of the Kovalchick building to accommodate a higher volume of visitors.



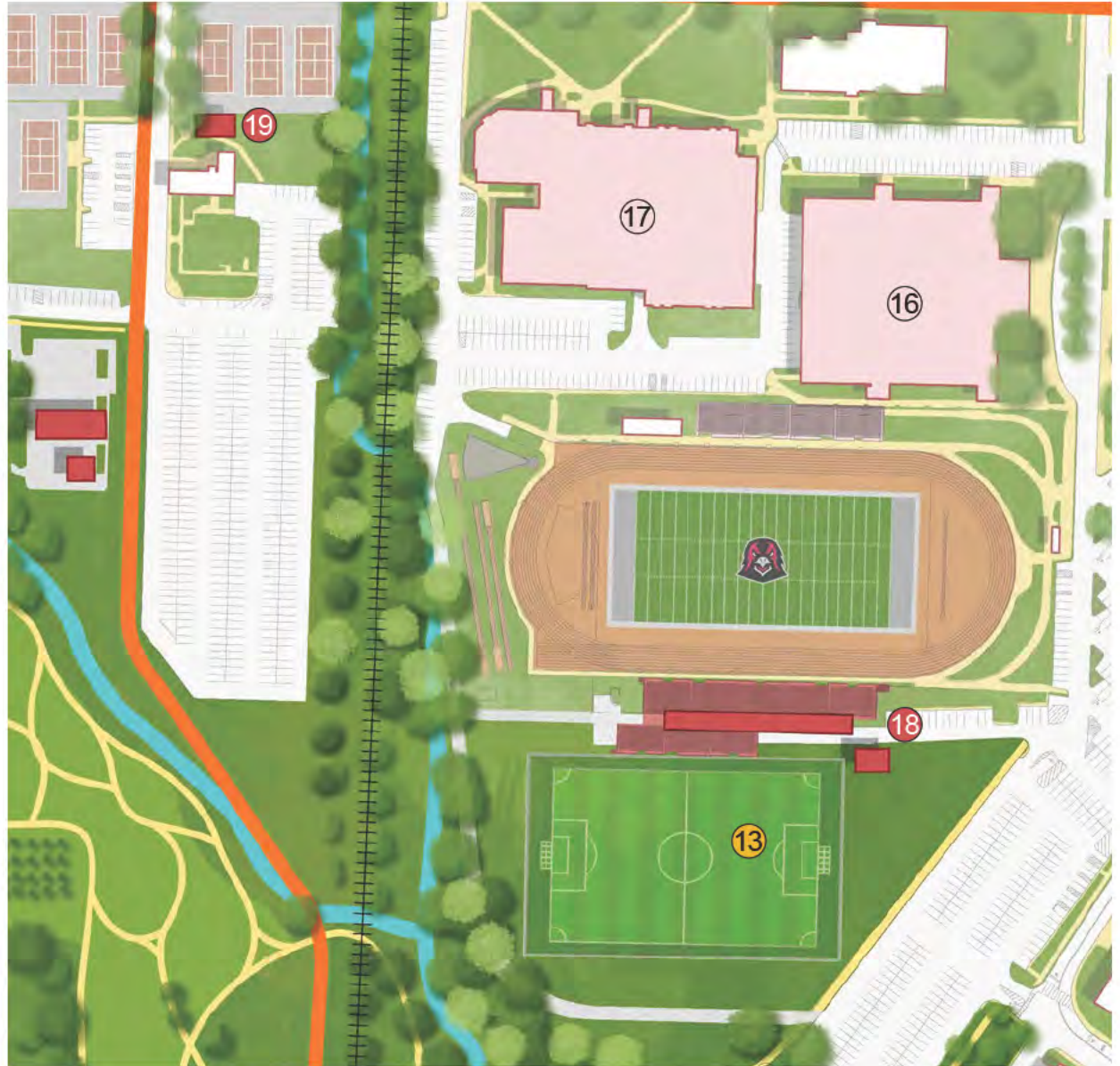
⑩ Memorial Field House Renovation

The Memorial Field House serves as the Crimson Hawks' official practice facility, providing a variety of amenities, including a weight room, indoor practice space, locker rooms, space for the athletic training staff, and a training pool for competitive swimming. While some interior renovations were completed in 2019, including the addition of a new indoor turf practice space, it is recommended that further upgrades be considered to enhance the student-athlete experience and address any accessibility and Title IX issues.

⑪ Zink Renovation

Zink Hall, a recreational building comprising the Lepley Pool, Mill Fitness Center, and Dance Studios, also houses the Kinesiology programs - Health and Physical Education, Sports Science, and Sports Management. These programs are proposed to remain in Zink Hall as they align with the other recreational facilities in and around it. It can also be considered to move Health and Physical Education faculty to Stouffer Hall, while still using Zink facilities for instruction.

Moreover, Space Needs Analysis suggests that IUP is in a deficit of the required recreational space on campus. Therefore, extensive renovations are necessary to enhance the overall condition of Zink Hall and improve its space efficiency.



18 George P. Miller Stadium Improvements

With over 6,000 seats, the George P. Miller Stadium is home to IUP football and the home site for women's lacrosse, women's field hockey, and many intramural programs. It is also the site of an annual marching band festival, and the running/walking track is available for IUP and community use.

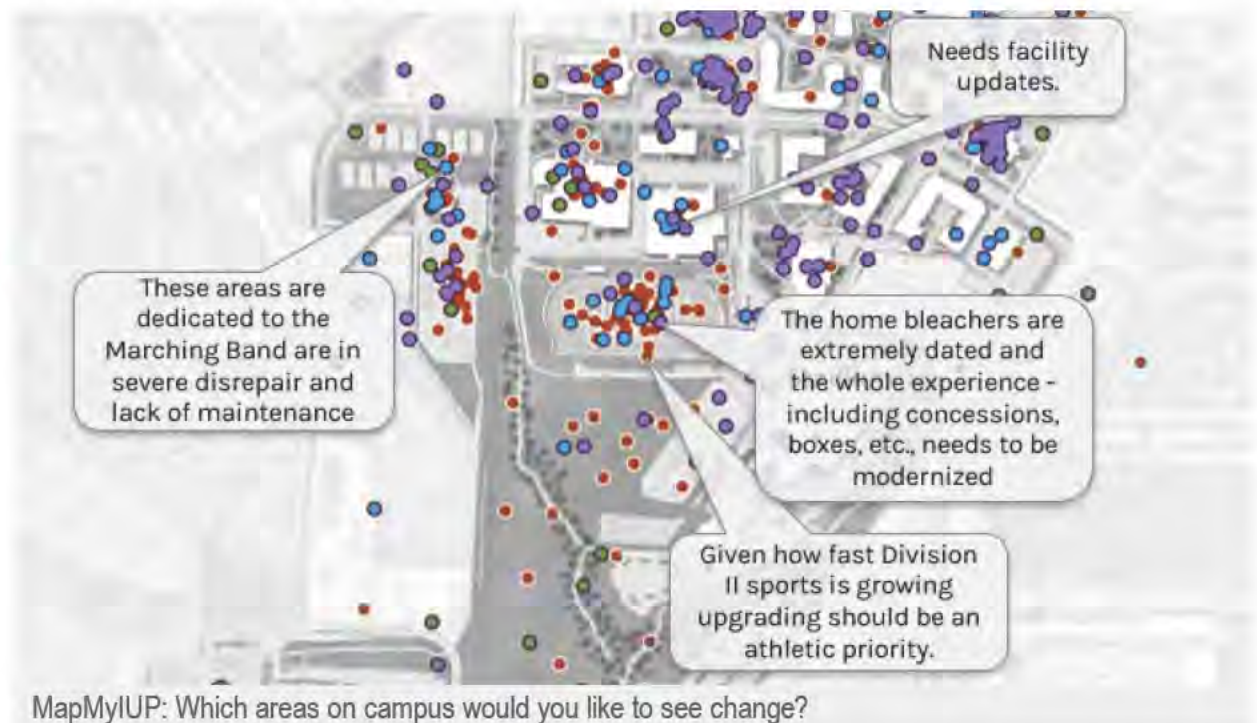
The proposed plan suggests renovating the stadium's infrastructure to enhance the student-athlete and audience experience. Potential improvements include replacing the current home bleachers with a double-sided press box and bleachers that offer unobstructed views of both the stadium and the new Multipurpose Field and constructing a new concessions facility to cater to the needs of the stadium's visitors.

19 New Restroom & Locker Facility

The Maple Street Tennis Courts serve as the primary venue for the women's tennis teams. However, the courts lack onsite locker rooms and restrooms, and during events, arrangements are made with Memorial Field House to use their facilities. The plan recognizes the need to establish a new facility with restrooms and locker rooms near the courts. This facility would help enhance the experience of players and visitors to the courts.

13 New Multipurpose Field

During the planning process, a need for synthetic turf was expressed by the marching band community, intramural and club sports, and competitive athletics. Heavy use of the Miller Stadium turf has resulted in additional wear and tear and reduced availability to meet various organization and team needs. The green space south of the stadium is also heavily used as a practice field, creating wear and tear on the natural turf. To address these concerns, a multipurpose recreation field with synthetic turf is proposed.



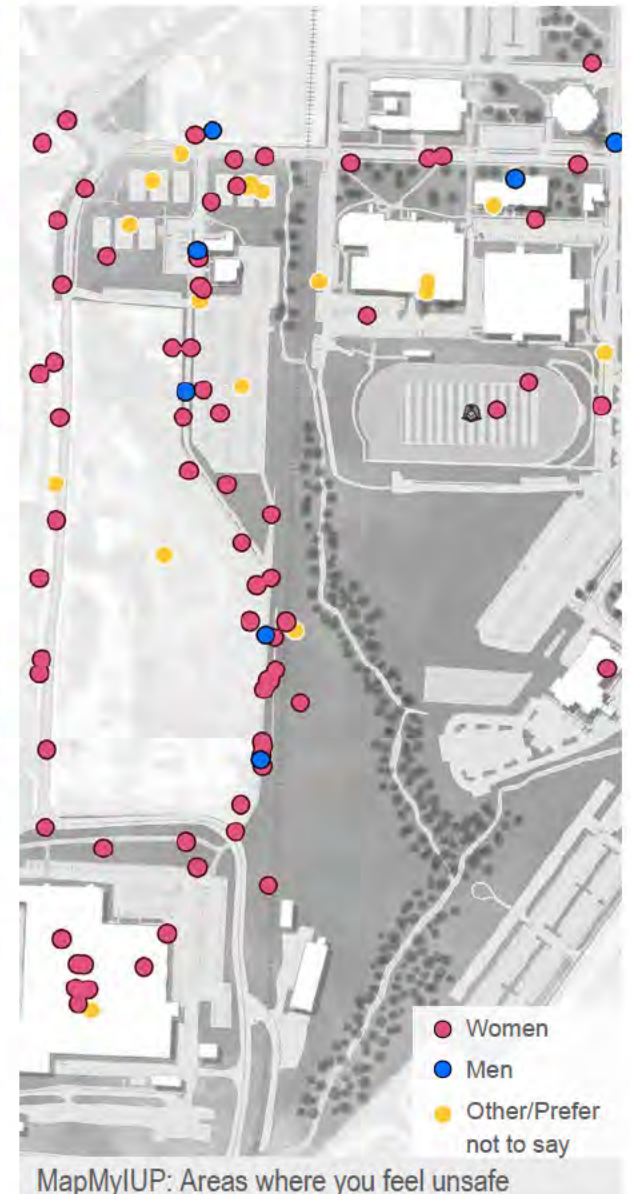
14 Improved Trail Connection to Robertshaw

The Robertshaw building, a former factory, is a spacious facility half a mile south of the campus core. It provides space for ceramics and sculpture studios, STEAMSHOP, the Facilities Department, and the University Police. The adjacent parking lot serves as the long-term parking for on-campus students.

MapMyIUP survey responses indicated that the pathway connecting to Robertshaw is not well-lit and feels unsafe to walk at night. In response, the proposed plan endorses the Hoodlebug Trail Extension Project, an initiative by Indiana County's Office of Planning and Development that aims to provide greater connectivity between the Indiana Borough and IUP campus. The implementation of this multimodal trail corridor will foster a safer connection to Robertshaw.

15 Confluence Discovery Park

The Allegheny Arboretum at IUP spans the entire 354-acre campus, including the Oak Grove and other green spaces. A 2030 masterplan is developed for the centerpiece of the Arboretum, Confluence Discovery Park, which aims to transform a post-industrial landscape into a beautiful, ecologically rich learning environment with outdoor classrooms and living laboratories for IUP and the community. The proposed plan supports the implementation of the Park and integrates it into the proposed open space network for the campus.



20 New Restroom Facility

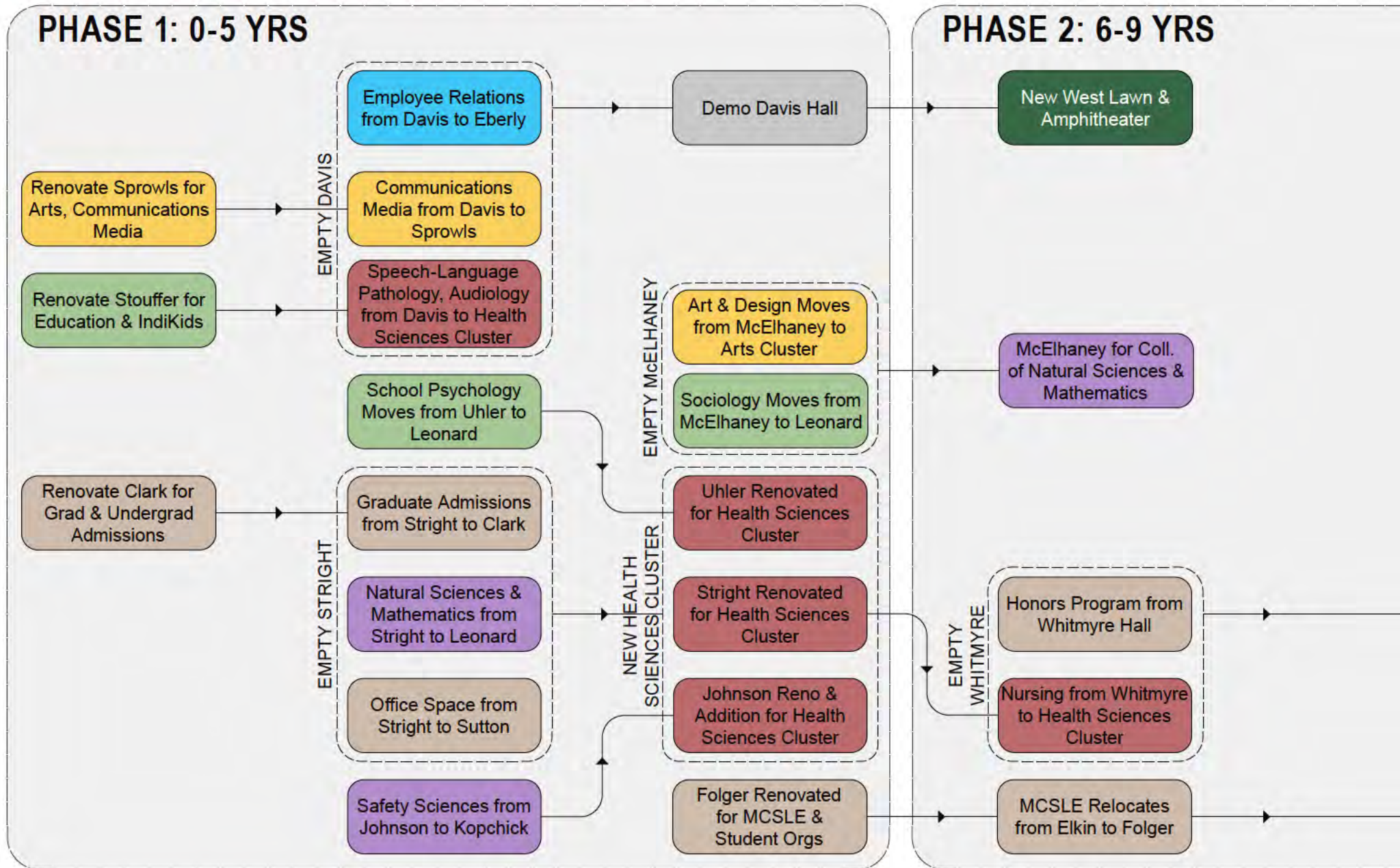
The Owen J. Dougherty Baseball Field, established in 2000, is located in the south campus area, adjacent to the softball, rugby, and soccer fields. Renovations in 2020 added artificial turf to the area. However, the existing restroom facility at the site requires significant improvement, necessitating the development of a new facility to replace it.

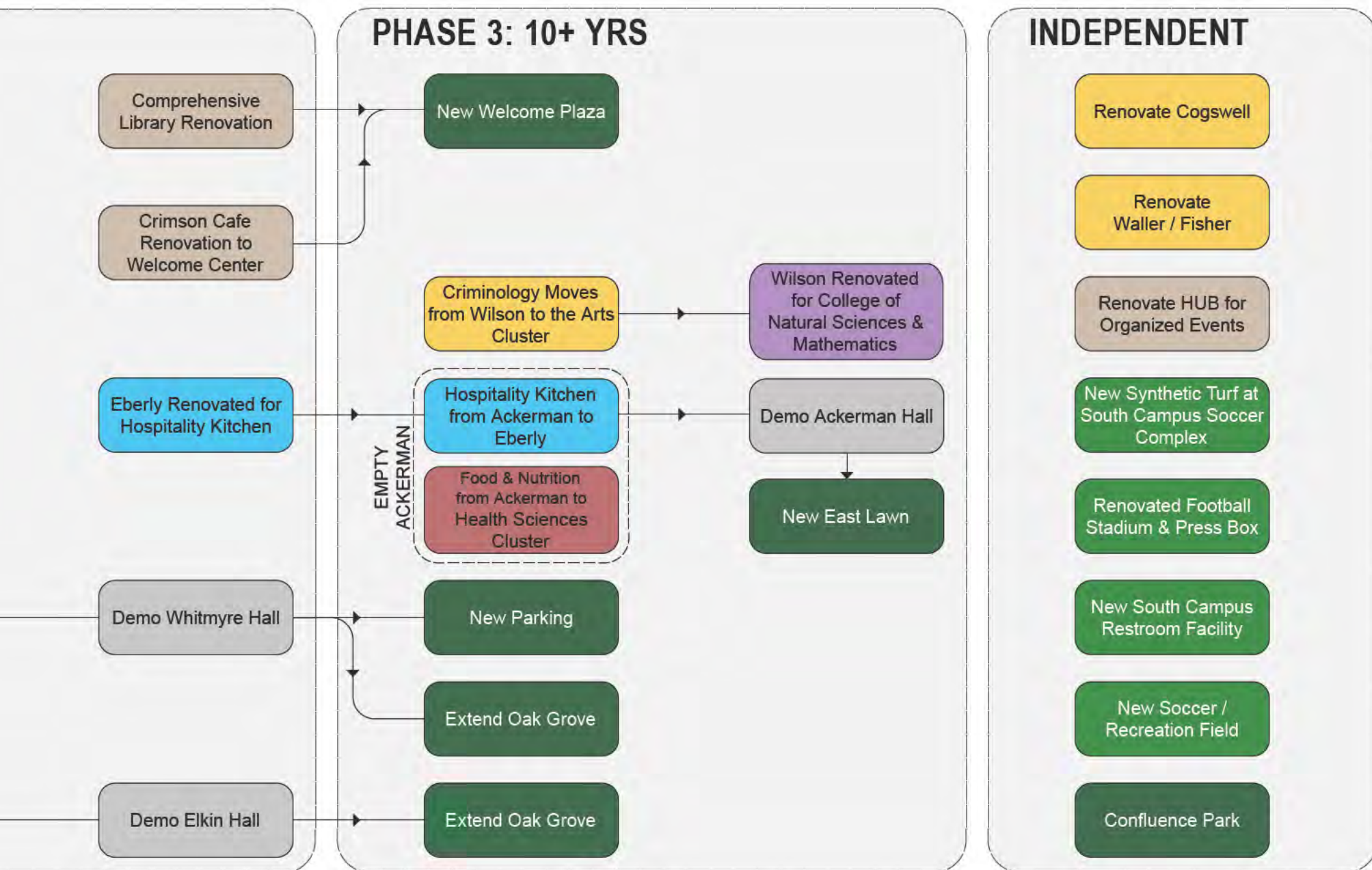
16 New Synthetic Soccer Turf

The South Campus Field is the home of the women's soccer team. The natural turf is currently in poor condition and in need of renovation. The plan proposes a new synthetic turf for the soccer field to enhance the experience of the student-athletes.



PROJECT SEQUENCING & PHASING





LRFMP SUMMARY

NEXT STEPS: PHASE 1

Phase 1 of the LRFMP aims to span a duration of 0 to 5 years. However, this timeline remains adaptable, contingent upon funding availability and the intricacy of each project. As the academic program review and restructuring process concludes, projects will undergo approval, programming, and funding stages. Simultaneously, IUP will identify, organize, and plan projects, making informed decisions regarding their sequencing, implementation, and facility renovation requirements. Throughout every phase of implementation, additional details will be explored as needed.

PHASE 1: INITIAL IMPLEMENTATION STRATEGIES

- Relocation of Indi-Kids Daycare and other building occupants to Stouffer Hall, Eberly College of Business, and Sprowls Hall to empty/mothball Davis Hall. Renovate as needed.
- Demolition of Davis Hall.
- Renovate Clark Hall for Graduate and Undergraduate Admissions.
- Move departments from Stright Hall to Clark Hall, Leonard Hall, and Sutton Hall.
- Move Safety Sciences from Johnson Hall to Kopchick and Sprowls Halls.
- Johnson Hall Addition and Renovation – New Location for College of Osteopathic Medicine.
- Uhler and Stright Halls Renovated for Allied Health Cluster.
- Renovate Folger Hall space for MCSLE, empty/mothball Elkin Hall.
- Development of a One-Stop Neighborhood for Student Success and Visitor Services, including a new Welcome Center in the Crimson Café, expanded use, and renovations of Clark Hall and Stapleton and Stabley Libraries
- Restroom and Storage facility near the Tennis Courts and Hoodlebug Trail.

THE FUTURE OF IUP

IUP's LRFMP represents the university's ambitious vision weaving together the academic and strategic plans of the institution. The LRFMP is the culmination of extensive deliberations, analyses, and forward-thinking by leadership, faculty, staff, and students – a roadmap for a stronger, nimbler, and efficient IUP.

The LRFMP has comprehensive strategies, emphasizing critical pillars prioritizing student success, balancing investing in facilities, and aligning with the Borough to support the goals of the university. Space consolidation to optimize efficiency in modern facilities, prioritizing academic and student-centered support spaces across campus, enhancing the campus networks and connections all contribute to the success of IUP.

The strategic alignment, recommendations, and unwavering commitment of the IUP community will shape the lives of current and future students.



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Executive Steering Committee

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Thomas Segar, *Vice President for Student Affairs*
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Mrs. Susan Delaney
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Dr. David Piper, *Former University Chairperson and Faculty, Employment and Labor Relations*

IUP Departments and Groups

Academic Affairs Council
Administration and Finance Management Team
Athletics Department
Facilities Management Department
Graduate Student Assembly (GSA)
Health Science Cluster (Health Science Disciplines)
Information Technology Services
Marketing and Communications (MARCOM) and Enrollment Management
Parking Services
Public Safety and University Police
Senate Development and Finance Committee
Student Affairs Leadership Team (SALT)
Student Government Association (SGA)
University Advancement
University Budget Advisory Committee (UBAC)
University Planning Council (UPC)

Labor Union Representation

AFSCME Local 763
IUP--APSCUF
IUP-APSCUF – Non-Faculty Athletic Coaches
OPEIU Local 112
IUP--POA
SEIU, Local 668
SPFPA
IUP--SCUPA

IUP Affiliates

Alumni Association
Foundation for IUP
IUP Research Institute
Residential Revival
Student Cooperative Association

All Campus and Community Open House Sessions

Community Focus Group
Open Student Sessions
Open Faculty and Staff Sessions
Pop Up Sessions
Charrette Sessions

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The recommendations that have resulted as presented in this report are credited to the IUP community as a whole. The transparent process yielded ideas that defined the forward-thinking vision of the Faculty, Staff, Students, and Community.



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Design a Better Future