LSC Use Only No: LSC Action-l	Date: UWUCC USE	E Only No.	UWUCC Action-Date:	Senate Action Date:
	02-11	12a	App 4-2203	App 4/291
Curriculum Proposal Cover	Sheet - University-	Wide Unde	ergraduate Curriculu	m Committee
Contact Person			Email Address	
Mr. Jeffrey Miller			jmiller@iup.	edu
Proposing Department/Unit			Phone	
Hotel, Restaurant, & Instit Check all appropriate lines and compl	utional Manageme	ent	724-357-4440	or each course proposal
and for each program proposal.	ete information as req	questeu. Osc	a separate cover sheer to	r cach course proposar
1. Course Proposals (check all that a			Course	Deletion
New Course	Course Prefix Ch	-		
Course Revision	Course Number a	and/or Title C	ChangeCatalog	g Description Change
Current Course prefix, number and full title	,	Proposed con	urse prefix, number and full til	tle, if changing
Additional Course Designations: c This course is also proposed This course is also proposed	as a Liberal Studies Co		Other: (e.g., Wor Pan-African)	men's Studies,
3. Program Proposals	Catalog De	scription Cha	ange X Pro	gram Revision
New Degree Program	X Program Ti	itle Change	Oth	ner
New Minor Program	New Track			
Hotel, Restaurant, & Instit <u>Current</u> program name	utional Managem	ent Ho <u>Proposed</u> pro	ospitality Manager ogram name,ifchanging	ment
4. Approvals				Date
Department Curriculum Committee Chair(&	facin	Merc		1-15-03
Department Chair(s	Hoppe.	BSAR	7	7-15-03
College Curriculum Committee Chai	r Splice	Mulus		2-25-03
College Dear	n Carleen	× 0 30	ni	28 Haro3
Director of Liberal Studies	*			/
Director of Honors College	*			
Provost 3				
Additional signatures as appropriate				
(include title)			
UWUCC Co-Chair	s Cail S&	chus	7	4/22/03
* where applicable	e Dec			

APR | 5 2003

Part II. Description of Curriculum Change

1. Catalog description of the revised program.

The department offers students an academic preparation leading to a Bachelor of Science degree in Hospitality Management. Students complete required liberal studies and core hospitality management courses, then take addition hospitality management elective courses based upon their individual career interests. Graduates from the program are employed in hotels, resorts, restaurants, clubs, theme parks, contract food service, and in other areas of the travel and tourism industry. The program curriculum has received accreditation from the Accreditation Commission for Programs in Hospitality Administration.

Students are required to complete 800 hours of hospitality industry work experience before graduation. The first 400 hours are accomplished through a non-credit pre-internship whereby students are employed in any type of employment position within the hospitality industry. The final 400 hours are accomplished through the completion of a formal credit-bearing internship. The internship is supervised by a department faculty member who assists the student in developing the learning package to be achieved during the internship and who advises the intern on university, department, and site requirements.

Professional food preparation uniforms and equipment are prescribed as part of the dress code for department majors in all food production courses.

Bachelor of Science in Hospitality Management

Liberal Studies: As outlined in Liberal Studies section 48 cr with the following specifications:

Social Sciences: ECON 101, PSYC 101

Math: 3 cr MATH 101 or higher Health and Wellness: FDNT 143 Liberal Studies Electives: 3 cr

Major:		44 cr
Required Co	urses:	
HMGT 101	Introduction to the Hospitality Industry	3 cr
HMGT 130	Hospitality Security and Sanitation	3 cr
HMGT 150	Principles of Hospitality Management	3 cr
HMGT 256	Human Resources in the Hosp. Industry	3 cr
HMGT 259	Hospitality Purchasing	3 cr
HMGT 265	Hospitality Cost Management	3 cr
HMGT 310	Professional Development in the Hosp. Ind.	2 cr
HMGT 313	Food Production and Service	4 cr
HMGT 320	Hospitality Marketing	3 cr
HMGT 330	Applications of Food Production and Serv.	4 cr
HMGT 335	Legal Issues in Hospitality	3 cr
HMGT 413	Advanced Food Production and Service	4 cr
HMGT 470	Hospitality Business Model	3 cr
HMGT 493	Internship	3 cr
Major Contr	olled Electives:	16 cr
Sixteen credit	s of non-required HRIM prefix courses.	
Other Requir	rements:	9 – 11 cr
ACCT 201 FNLG	Accounting Principles I Foreign Language	3 cr 6-8 cr
Free Elective Total Degree	s Requirements	1-3 cr 120 cr

2. Summary of changes:

Change of Program/Department Name

The proposal to change the name of the academic department from Hotel, Restaurant, and Institutional Management (HRIM) to Hospitality Management (HMGT) reflects the proposed change of curriculum from a track-based curriculum of study to a liberal curriculum which maintains a

Department of Hotel, Restaurant, and Institutional Management

Old Curriculum

elective.

Proposed Curriculum Revision

Bachelor of Science:		Bachelor of Science:	
Department of Hotel, Restaurant, and Institut	ional Management	Department of Hospitality Management	
Liberal Studies:	54 – 55	Liberal Studies:	48
As outlined in Liberal Studies section with the following	ng specifications:	As outlined in the Liberal Studies section with the following s	specifications:
		Mathematics: 3 cr MATH 101 or higher	
Mathematics: MATH 217		Natural Science: Option I	,
Natural Science: CHEM 101 – 102		Social Science: ECON 101 and PSYC 101	
Social Science: ECON 121, PSYC101		Health and Wellness: FDNT 143	
Liberal Studies Electives: BTED/COSC/IFMG 101,	FDNT 145, no course	Liberal Studies Electives: 3 cr.	
with HRIM prefix			
			
Major:		Major:	
Required Courses:	33	Required Courses:	44
FDNT 150 Foods	3sh	HMGT 101 Introduction to the Hospitality Industry	3cr
FDNT 151 Foods Laboratory	1sh	HMGT 130 Hospitality Sanitation and Security	3cr
	3sh	HMGT 150 Principles of Hospitality Management	3cr
HRIM 101 Introduction to the Hospitality Industry		HMGT 256 Human Resources in the Hospitality Industry	
HRIM 259 Hospitality Purchasing	3sh		3cr
HRIM 313 Food Systems I	4sh	HMGT 259 Hospitality Purchasing	3cr
HRIM 256 Hum Resources in Hospitality Industry	3sh	HMGT 265 Hospitality Cost Management	3cr
HRIM 401 Cost Management	3sh	HMGT 310 Professional Development in the Hospitality Inc	•
HRIM 411 Seminar in Hospitality Management	3sh	HMGT 313 Food Production and Service	4cr
HRIM 413 Advanced Restaurant Operations	4sh	HMGT 320 Hospitality Marketing	3cr
HRIM 493 Internship in Hospitality Management	6sh(1)	HMGT 330 Applications of Food Production and Service	4cr
		HMGT 335 Legal Issues in Hospitality	3cr
		HMGT 413 Advanced Food Production and Service	4cr
		HMGT 470 Hospitality Business Model	3cr
		HMGT 493 Internship	3cr
			_
Controlled Electives: One track required	12 - 15	Controlled Electives:	16
Food Service Management Track: FDNT 145 (2)		Sixteen credits of non-required HRIM prefix courses	
HRIM 358, 402, 406, 408		·	
Lodging Management Track: HRIM 115, 260, 365, 42	20		
IFMG 300			
Other Requirements:	15 – 21	Other Requirement:	9 – 11
ACCT 201 Accounting Principles I	3sh	ACCT 201 Accounting Principles I	3cr
BIOL 232 Fundamentals of Microbiology	3sh	FNLG Foreign Languages	6-8cr
BLAW 235 Legal Environment of Business	3sh	11120 10101611 Zuilgungus	0 00.
FNLG Foreign Languages	3-9sh(3)		
MKTG 320 Principles of Marketing	3-9sh(3) 3sh		
WK1G 520 Timespies of Warketing	3311		
Free Electives:	0 – 11	Free Electives:	1-3
rice mettives.	0-11	Fiee Electives.	1-3
Total Decree Decrinoments.	124	Total Degree Requirements:	120
Total Degree Requirements:	124	10th Degree Requirements	120
(1) The student must1-t- 000 have a first	l. aa.ia£	(1) Each student must complete 800 hours of work ex	nerience
(1) Each student must complete 880 hours of wo			
which 440 hours must be through supervised		of which 400 hours must be through supervised ex	
HRIM 493. See department internship coord	linator for detailed	HMGT 493. See department internship coordinate	or tor
information.		detailed information.	
(2) Semester hours counted in Liberal Studies E	lectives.		
(3) Each student must have foreign language pro			
a. Intermediate-level – SPAN 201/FRNC 20			
l			
b. Successful completion of two of one lang			
Intermediate-level courses may be used a	s Liberal Studies		
elective			

b. List of all associated courses changes

1) LIBERAL STUDIES COMPONENT

- a. Delete as requirement:MATH 217 Probability and Statistics 3sh
- b. Add as requirement:
 Undergraduate Catalog Liberal Studies Mathematics
 Requirement 3sh

3. Rationale for Change

A mastering of general mathematics competencies combined with other hospitality management financial management courses will provide students with an adequate knowledge base required for hospitality industry managerial employment.

- 2. Summary of Changes
 - b. List of all associated courses changes
 - 1) LIBERAL STUDIES COMPONENT
 - a. Delete as requirement:
 CHEM 101 College Chemistry I 4sh
 CHEM 102 College Chemistry II 4sh
 - b. Add as requirement: Undergraduate Catalog Liberal Studies Natural Science Option I: Two-semester Laboratory Course Sequence 8sh

3. Rationale for Change

A mastered knowledge of any of the natural sciences as presented in Liberal Studies Option I would prove adequate for students entering managerial employment within the hospitality industry. As per Option I, Chemistry I and II will remain viable course selection alternatives for hospitality management students when fulfilling their Liberal Studies Natural Science requirement.

2. Summary of Changes

- b. List of all associated courses changes
 - 1) LIBERAL STUDIES COMPONENT
 - a. **Delete** as requirement: ECON 121 Principles of Economics 3sh
 - b. Add as requirement:
 ECON 101 Basic Economics 3sh

3. Rationale for Change

ECON 101 is a course designated in it's Undergraduate Catalog course description as being for students who do not plan on taking more than 3 credits of economics. This course provides knowledge components of both micro and macro economics and satisfies curriculum standards of accreditation of the Accreditation Commission for Programs in Hospitality Administration

2. Summary of Changes

- b. List of all associated courses changes
 - 1) LIBERAL STUDIES COMPONENT
 - a. **Delete** as requirement:
 Liberal Studies Electives: FDNT 145 Introduction
 to Nutrition 3sh
 - b. Delete as requirement:
 Liberal Studies Electives: BTED/COSC/IFMG 101
 Microbased Computer Literacy 3sh
 - c. Add as requirement:Liberal Studies Electives: Selection from list 3sh

3. Rationale for Change

Competency in the knowledge area of nutrition is not required by the Accreditation Commission for Programs in Hospitality Administration's standards of accreditation and, thus, will be removed as a program

requirement. ACPHA is the sole accrediting agency in the United States for hospitality management programs. The reduction of Liberal Studies Electives enables the curriculum to meet the 120 credit mandate.

2. Summary of Changes

- b. List of all associated course changes
 - 2) MAJOR COMPONENT

a. Course Revisions

HRIM 256 Prin. Of Hosp. Hum. Res. Mgmt. (catalog description, prerequisite, objectives)

HRIM 265 Hospitality Cost Management (catalog number, catalog description, course name, prerequisite, objectives)

HRIM 313 Food Systems I (catalog description, course name, prerequisites, objectives)

HRIM 413 Advanced Food Production and Service (course name, prerequisite)

HRIM 493 Internship (credits)

4. Rationale for Change

HRIM 256 Principles of Hospitality Human Resource Management

The Accreditation Commission for Programs in Hospitality Administration standards for accreditation require a study of "specific applications in hospitality management" in the areas of "the planning for, and utilization and management of, personnel, including the improvement of student understanding of human behavior" and "organizational theory, behavior, and interpersonal communication". Department faculty believe these two important knowledge areas would be most effectively presented to students through two individual hospitality management courses, one to address the personnel competencies (HMGT 256) and one to address the organizational theory and behavior knowledge areas (HMGT 150, a proposed new course). Currently both areas are addressed in the course HRIM 256. The revision of HRIM 256 positions this course to address the above desired knowledge areas. HRIM 256 will become HMGT 256 with implementation of the proposed program name change.

HRIM 265 Hospitality Cost Management

A reduction in course number from Senior to Sophomore level permits the learning of hospitality cost management knowledge areas prior to enrolling in subsequent operations production courses where such learned competencies are applied. Course name change reflects the positioning of this course to address a diverse array of hospitality operations costs, as required for program accreditation, not simply food and beverage costs. Prerequisite change assures that some previous financial management knowledge base is in place prior to the student enrolling in this course. Catalog description and course objectives reflect current hospitality industry issues, terminology, and required managerial learned competencies.

HRIM 265 will become HMGT 265 with implementation of the proposed program name change.

HRIM 313 Food Systems I

The Accreditation Commission for Programs in Hospitality
Administration standards for accreditation requires knowledge of
"operations relative to the provision of hospitality goods and/or services
including food service management." Department faculty believe that the
hospitality management curriculum must provide substantial instruction in
commercial/non-commercial quantity food production regardless of what
professional hospitality career paths program graduates pursue. This
belief was supported by members of the program's Industry Advisory

Board at the April 18, 2002 meeting. Such instruction should include discussion of quantity food recipe development and analysis, introduction to various food groups and their commercial production characteristics, use of commercial food production equipment, and other relevant foodservice management topics.

This course has been revised to include an expanded discussion of the above knowledge areas, emphasizing technical commercial food production skills. Application of these skills will be made through student enrollment in HMGT 330 Applications of Food Production and Service, a proposed new course in which students will produce and serve food within the program's commercial dining room. HRIM 313 will become HMGT 313 with implementation of the proposed program name change.

HRIM 413 Advanced Food Production and Service

HRIM 413 is positioned to be the third in a series of three food production and service courses within the hospitality major. The first course in the series, HMGT 313 Food Production and Service, provides students with technical commercial food production skills. The second course in the series, HMGT 330 has the students apply learned HMGT 313 concepts via the operation of the program's commercial dining facility, The Allenwood, for lunch service. HMGT 413 continues the application process as student continue to apply learned concepts through the production and service of researched theme dinners within the Allenwood operation.

The course name and prerequisite change reflects the academic relationship of this course to the other two. HRIM 413 will become HMGT 413 with the implementation of the proposed program name change.

HRIM 493 Internship

Based upon the amount of academic work required of the hospitality management intern, primarily the maintenance of logs and one summary report, the awarding of the current 6 credits for the internship experience was excessive. Accordingly, faculty agreed that 3 credits would be more realistic for this course, which will require 400 work hours.

This course will become HMGT 493 with implementation of the proposed program name change.

2. Summary of Changes

- b. List of all associated course changes
 - 1) MAJOR COMPONENT
 - New Courses
 HMGT 130 Hospitality Sanitation and Security

HMGT 150 Principles of Hospitality Management

HMGT 310 Professional Development in Hospitality Management

HMGT 320 Hospitality Marketing

HMGT 330 Applications of Food Production and Service

HMGT 335 Legal Issues in Hospitality

HMGT 470 Hospitality Business Model

3. Rationale for Change

HMGT 130 Hospitality Sanitation and Security

Course provides in-depth study of hospitality security and sanitation issues. Includes formal National Restaurant Association ServeSafe sanitation certification instruction. As of July 2003 all food service supervisors within the Commonwealth of Pennsylvania will be required by law to be certified in sanitation management. As the National Restaurant Association ServeSafe sanitation course is globally recognized as the leading curriculum in this area, the hospitality management program will be positioned to offer this course to it's majors and to the industry community. This course will also address a diverse array of hospitality security topics. No course specifically addressing these important issues currently exists in the HRIM curriculum, thus, the reason for it's development.

HMGT 150 Principles of Hospitality Management

Course will cover general hospitality organizational theory and behavior, as required within the standards of accreditation of the Accreditation Commission for Programs in Hospitality Administration. This course will serve as a prerequisite for several other HRIM courses, including a separate hospitality human resource course, HMGT 256. The current hospitality management curriculum combines the study of both organizational theory and behavior and human resource management into one single course and does not provide adequate time to address all relevant knowledge areas given the semester time constraints.

HMGT 310 Professional Development in the Hospitality Industry

This new course will address professional hospitality business resume development, communication, business dress, etiquette, and related topics. A primary objective of this course is to attempt to establish a consistently high standard of IUP hospitality management prospective employee candidate within the hospitality employment marketplace. No such course currently exists within the hospitality management curriculum and the above knowledge areas are but sporadically addressed within curriculum courses at this time.

HMGT 320 Hospitality Marketing

The standards of accreditation of the Accreditation Commission for Programs in Hospitality Administration require "specific applications in hospitality management" in the area of "the marketing of hospitality goods and services". The current hospitality management curriculum identifies MKTG 320 Principles of Marketing as a program requirement. Hospitality management students do not meet the prerequisite for MKTG 320, ECON 122 Principles of Accounting II. In addition, MKTG 320 does not provide a discussion of marketing containing "specific applications in hospitality management" as required by the Accreditation Commission for Programs in Hospitality Administration, nor do any Department of Marketing courses provide such specific discussion. Accordingly, in order to meet program standards of accreditation, this course was developed.

HMGT 330 Applications of Food Production and Service

As identified above, the Accreditation Commission for Programs in Hospitality Administration require as part of their standards of accreditation the study of "the operations relative to the provision of hospitality goods and/or services, including foodservice management". This course is designed so that hospitality management students will apply foodservice management commercial production techniques within an actual foodservice commercial operation, the Allenwood dining facility. This course is positioned within the proposed revised hospitality management curriculum as the second of three foodservice production technique/application courses, the first being HMGT 313, the third being HMGT 413.

The emphasis of this new course will be primarily the management of the above commercial operation for weekday lunch service during the course of the academic semester.

The Accreditation Commission for Programs in Hospitality Administration require as part of their standards of accreditation the study of "specific applications in hospitality management" of "the legal environment of profit and non-profit organizations". The current hospitality management curriculum identifies BLAW 235 Legal Environment of Business as a required course. This course does not provide for the study of legal issues with "specific applications in hospitality management" and, accordingly, the current hospitality management curriculum is deficient in meeting ACPHA standards of accreditation. The course HMGT 335 will provide a discussion of legal issues pertaining to food, beverage, inn-keeping, and other hospitality management-specific topics.

HMGT 470 Hospitality Business Model

The Accreditation Commission for Programs in Hospitality
Administration require as part of their standards of accreditation the study
of "specific applications in hospitality management" of "administrative
processes, including the integration of analysis and policy determination at
the overall management level". The course HMGT 470 is positioned as a
capstone course within the hospitality management curriculum and draws
upon the integration of knowledge areas as presented in previously-taken
hospitality management undergraduate courses. This course, as one of it's
primary objectives, requires the student of hospitality management to
conceptualize and develop a hospitality operation business model to
include mission statement, physical design, staffing requirements,
marketing strategy, operations policies, products, services, and other
relevant business characteristics.

- 2. Summary of Changes
 - b. List of all associated course changes
 - 3) ADDITIONAL REQUIREMENTS COMPONENT
 - a. Delete as requirement:

BIOL 232 Fundamentals of Microbiology MKTG 320 Principles of Marketing BLAW 235 Legal Environment of Business

3. Rationale for Change

BIOL 232 Fundamentals of Microbiology

To be replaced by HMGT 130 Hospitality Sanitation and Security which contains the National Restaurant Association ServSafe sanitation certification course. The ServSafe course contains very detailed instruction pertaining to microbiological infestation control within hospitality operations. See above rationale for change.

MKTG 320 Principles of Marketing

To be replaced by HMGT 320 Hospitality Marketing – see above rationale for change

BLAW 235 Legal Environment of Business

To be replaced by HMGT 335 Hospitality Law – see above rationale for change.

Part III. Implementation

1. How will the program revision affect students already in the existing program?

The fulfillment of existing program requirements by students already enrolled in the major will be addressed on an individual, as-needed basis by the student's advisor and department chairperson, to include possible use of course waiver, substitution, and independent study vehicles. Students entering the program as per approval of the curriculum revision will be responsible for completion of that given curriculum. Current courses may be offered over a period of years so that the old curriculum might be phased out.

Students who are currently enrolled in the program and who entered so under the current articulation with the Department of Culinary Arts will be handled in the manner as identified above. A new articulation with the Department of Culinary Arts will be developed to reflect courses within the proposed new curriculum, once said curriculum is approved.

2. How will the proposed revision affect faculty teaching loads?

Program courses will be taught on a rotation basis during the course of the student's academic study. The attached Exhibit A illustrates a recommended student course sequence. Current allocated faculty compliment will be able to adequately instruct curriculum courses and the proposed revision will not affect faculty teaching loads.

3. Adequacy of resources (space, equipment, supplies, travel funds)?

This program revision does not require any changes in resources.

4. Increase/decrease in number of students as the result of revision?

Revision of the current hospitality curriculum, which is well over a decade old, will position the IUP Hospitality Management Program as a more attractive curriculum to prospective students and industry employers, the result being increased program enrollment and recruitment activity.

Part IV. Periodic Assessment

1. Describe the evaluation plan.

The department utilizes several instruments in order to garner program curriculum evaluation. These include an Undergraduate Senior Survey Form, a program Alumni Survey Form, and a Recruiter Questionnaire Form. These documents have been reviewed and approved by the Graduate School as was mandated. and are attached at Exhibits B, C, and D.

In addition, the Department of HRIM has just completed the compilation of a hospitality program alumni data base dating back twenty five years. This data base will be used to enhance the acquisition of alumni curriculum evaluation data.

2. Specify the frequency of evaluations.

The implementation of the above evaluation instruments is done during the Fall, Spring, and Summer academic semesters. Overall program curriculum assessment is ongoing and is a regular agenda topic for the initial academic year faculty meeting.

3. Identify the evaluating entity.

Undergraduate Senior Surveys are distributed by hospitality management faculty to graduating seniors, as per a given semester, within the hospitality management program.

Part V. Course Proposals

Course proposals are included in this revision packet following the current narrative.

Part VI. Letters of Support or Acknowledgement

Sign-off letters from interested or affected departments and/or communications to/from such departments where a formal sign-off letter has not been submitted are provided following the specific revised/new course in question. Other such documentation concerning deleted courses follow the presentation of the revised/new course proposals.

Exhibit A

Department of Hospitality Management Recommended Student Course Sequence

FALL SEMESTER		SPRING SEMESTER	
Freshman Year			
ENGL 101 College Writing HMGT 101 Intro to Hospitality Industry Natural Science I Fine Arts	4 cr. 3 cr. 4 cr. 3 cr.	HIST 195 Hist. of Modern Era ENGL 121 Humanities Literature FDNT 143 Nutrition & Wellness Natural Science II HMGT 130 Hosp. Security & San	3 cr. 4 cr.
Sophomore Year			
ECON 101 Basic Economics PSYC 101 General Psychology ACCT. 210 Accounting Principles I Non-Western Culture HMGT 150 Prin. of Hospitality Mgmt.	3 cr. 3 cr. 3 cr. 3 cr. 3 cr. 3 cr.	ENGL 202 Research Writing Philosophy/Religious Studies HMGT 256 H. R. in Hosp. Ind. HMGT 259 Hosp. Purchasing HMGT 265 Hosp. Cost Mgmt.	3 cr. 3 cr. 3 cr. 3 cr. 3 cr. 15 cr.
Junior Year			
Social Science Elective Foreign Language I HMGT 310 Professional Devel. in Hosp. HMGT 313 Food Production & Service HMGT Elective	3 cr. 3 / 4 cr. 2 cr. 4 cr. 3 cr.	Mathematics Foreign Language II HMGT 320 Hosp. Marketing HMGT 330 Appl. of Food Prod. HMGT Elective	3 cr. 3 / 4 cr. 3 cr. 4 cr. 3 cr. 16 / 17 cr.
Senior Year			
HMGT 335 Legal Issues in Hosp. HMGT 413 Advanced Food Prod. & Serv. HMGT Elective HMGT Elective Liberal Studies Elective	3 cr. 4 cr. 3 cr. 3 cr. 3 cr.	HMGT 470 Hosp. Bus. Model HMGT Elective Synthesis HMGT 493 Internship HMGT Elective	3 cr. 3 cr. 3 cr. 3 cr. 1 cr.
	16 cr.		13 cr.

Exhibit B

Indiana University of Pennsylvania Department of Hotel, Restaurant, & Institutional Management

SENIOR SURVEY

	was your month and yea	ır of gradua	tion?		
Do y	ou have a current job offe	er(s) within	the hospitality industry?		
Yes					
No					
a.	If so, how many	?			
	is your anticipated area ase circle answer):	of hospitali	ty after graduation?		
A.	Commercial Restaura	ant Manage	ment		
B.	Contract / Institution				
C.	Hotel / Resort Manag	gement			
D.	Culinary Arts				
E.	Hotel Sales				
F.	Hospitality Human R		anagement		
G.	Hospitality Education	n			
H.	Other Hospitality Inc	lustry Positi	ion (Please Specify):		
I.	I am not seeking emp	loyment w	ithin the Hospitality Industry		
	do you perceive your un		education was effectively prep		
empl	oyment?	C.	Somewhat Effective	E.	Waste of time
		C. D.	Somewhat Effective Ineffective	E.	Waste of time
A. B.	oyment? Very Effective Effective th hospitality management oyment (List course title	D. nt course(s) or subject a	Ineffective did you find to be the MOST re	elevant/effecti	ve in preparing you
A. B. Whice employment with the control of the cont	oyment? Very Effective Effective th hospitality management oyment (List course title) th hospitality management	D. nt course(s) or subject a	Ineffective did you find to be the MOST rearea):	elevant/effecti	ve in preparing you

14.

- A. 2.0 to 2.5 GPA
- B. 2.6 to 3.0 GPA
- C. 3.1 to 3.5 GPA
- D. 3.6 to 4.0 GPA

15. If you accepted a job, which company will you be working for?

Exhibit C

Indiana University of Pennsylvania Department of Hotel, Restaurant, & Institutional Management

UNDERGRADUATE ALUMNI SURVEY

All responses are confidential and will be used only for program evaluation and revision. Thank you for your cooperation and for your continuing interest in the IUP HRIM Program.

1.	What	was your month and year of graduation?
2.	What	is your current employment position (Please circle answer):
	A. B. C. D. E. F. G.	Commercial Restaurant Management Contract / Institutional Food Service Management Hotel / Resort Management Culinary Arts Hotel Sales Hospitality Human Resource Management Hospitality Education Other Hospitality Industry Position (Please Specify):
	I.	I am not employed in the Hospitality Industry a. If formerly employed in the Hospitality Industry, for how long? b. Reason for leaving Hospitality Industry?
3.		effective was your undergraduate education in preparing you for your at employment position?
	A. B. C.	Very effective Somewhat effective Not effective
4.		your professional ability upon graduation as compared to your employment in your first job:
	A. B.	Better than my peers As well as my peers Less able than my peers

	ch hospitality management course(s) did you find to be the LEAST rective in preparing you for initial employment (List course title or subj
Dleas	se list any subject/knowledge areas that were not offered as courses th
	believe should be offered to undergraduate HRIM students:
	er than your Bachelor of Science degree, have you earned any addition emic degrees?:
A. B.	MS MEd

Indiana University of Pennsylvania Department of Hotel, Restaurant, and Institutional Management

Hospitality Corporate Recruiter Questionnaire

In order to assist us in providing a more effective recruiting environment, please take a moment to complete this brief questionnaire. Thank you for your assistance.

Please comment as to the effectiveness of the interviewing locale provided to you during your IUP visit.

In general, what do you perceive as the greatest strengths of the candidates you interviewed or interacted with?
In what areas do you feel the candidates you interviewed or interacted with need improvement?

What do you feel are the greatest strengths of the IUP HRIM Program?
What areas of improvement or revision do you feel might be made to the IUP HRIM Program?
In general what has the success level of IUP HRIM graduates been within your company?

Thank you for your time and for recruiting within the IUP HRIM Program!