

# 16TH ANNUAL CYBERSECURITY DAY AT IUP

**OCTOBER 31, 2023**

**9:00 AM - 4:00 PM**

**HUB - OHIO ROOM, 319 PRATT DRIVE  
INDIANA, PA 15705**

## **FEATURING:**

**A number of recognized security experts from government, academia, and industry.**

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[BIT.LY/IUP-CSDAY](https://bit.ly/iup-csday) OR SCAN THE QR  
CODE FOR MORE INFORMATION.**



**THE 2023 CYBERSECURITY  
DAY IS PROUDLY SPONSORED  
BY PC4A AND IUP**

**PC4A**  
PA Community College  
Consortium Cooperative Agreement

**IUP**

## BIO INFO CONTINUED

### Raju Namburu, Chief Technology Officer, US Army Information Technology Laboratory



Raju Namburu is CTO for Information Technology Laboratory's computational sciences and engineering. In this role, he provides directions to DoD HPC Modernization Office, computational sciences and engineering, and cyber research and development programs. Namburu represents DoD as a member of the US National Science and Technology Council subcommittee for the future advanced computing echo system. Prior to coming to ITL, Namburu was chief scientist, division chief, Computational Sciences Division, and director, DoD Supercomputing Resource Center at the Computational and Information Sciences Directorate, US Army Research Laboratory. Namburu led various DoD scalable software development projects in computational sciences, including establishing DoD mobile network modeling institute. Namburu obtained his PhD in mechanical engineering from the University of Minnesota. During his career, Namburu has worked at IBM Almaden Research Lab, Cray Research, and various US Army research, development, and engineering labs. Namburu has more than 100 refereed publications in journals and has presented at international conferences and symposiums. Namburu is a Fellow of American Society of Mechanical Engineers.

### Dom Glavach, Chief Security and Technology Officer, CyberSN



Dom Glavach is the chief security officer and chief security strategist at CyberSN. In this executive role, he is responsible for leading the company's information security strategy, policy, IT operations, security engineering, security operations, data privacy, and cyber threat detection. Prior to CyberSN, Glavach spent 20 years working with Concurrent Technologies Corporation, where he served as the chief information security officer and research fellow. He played a critical role in the company's cyber risk management, providing cyber technical leadership and subject matter expertise to commercial and government clients. Glavach is a CISSP, an active member of the Armed Forces Communications and Electronics Association Cyber Committee, chairs a subcommittee on Vehicle and Embedded Systems Cyber Security, and mentors at cybersecurity meet-ups. He has presented on various security topics to a wide range of public and government audiences, including the National Institute of Standards and Technology and the National Security Agency.

## GUEST SPEAKER TITLES AND ABSTRACTS

### *Cyber Security Workforce Development and the Department of Defense*

**Presenters:** Louie Lopez, Star Hardison

**Abstract:** DoD STEM's mission is to inspire, cultivate, and develop exceptional STEM talent through a continuum of opportunities to enrich our current and future Department of Defense workforce poised to tackle evolving defense technological challenges. By inspiring new and future talent in Science, Technology, Engineering and Mathematics (STEM) fields, we are poised to prepare the next generation for the ever changing landscapes of threats that our nation may face, and cyber security is one such field. DoD is the largest employer of scientists and engineers in the federal government with over 60 Defense Laboratories and Engineering Centers at more than 200 locations across the country. There are nearly 300,000 STEM professionals, with about 60,000 of the STEM workforce doing research at our Labs and Centers. In order to maintain our Nation's competitive advantage, we require a diverse and sustainable STEM talent pool. We will discuss broadly the cyber security workforce needs for the Department of Defense.

### *Panel Discussion: Building IT and Cybersecurity Careers; from Student to Executive*

**Presenters:** Tom Dugas, Bill Ballint, Todd Cunningham

**Abstract:** This panel discussion will provide attendees with key personal experiences, important career decisions, and tips taken from their careers spanning from undergraduates through the career ladder to their current executive-level roles.

### *Advanced Computing Ecosystem and Cyber Analytics*

**Presenter:** Raju Namburu

**Abstract:** Advanced computing ecosystem is rapidly evolving across multiple dimensions due to the introduction of new and potentially disruptive technologies and paradigms, increased hardware heterogeneity, internet of battlefield things, data volumes, software complexity, cyber challenges, and novel approaches such as those based on AI and ML. Now, and even more so in the future, the battlespace is characterized by highly distributed processing, heterogeneous and mobile assets with limited power, communications-dominated but restricted network capacity, and operating with time-critical needs in a rapidly changing hostile cyber environment. Predictive data-intensive electromagnetic cyber analytics leveraging data from numerous sources, advanced computing ecosystem, and robust AI/ML algorithms will allow rapid and decisive action on the emerging DoD multi-domain battlefield. In this talk, I will discuss this topic including cyber programs within our lab and related research directions. I will briefly highlight summer internship opportunities within our lab.

### *An Executive Perspective of Cybersecurity*

**Presenter:** Susan Koski

**Abstract:** Susan Koski, one of the region's most prominent Chief Information Security Officers (CISO), will provide her perspectives on cybersecurity-related topics. The talk will reflect on Susan's established expertise in the field as the CISO at PNC and Pittsburgh CISO of the Year among the region's largest corporations. Susan was recently featured in Cybercrime Magazine and presented at the prestigious RSA Conference. Her expertise spans much of the cybersecurity industry.

### *Clean Up on Aisle 4: Active Cyber Defenses*

**Presenter:** Dom Glavach

**Abstract:** Today's cyber industry is flush with an array of protective solutions, spanning from Multi-Factor Authentication (MFA) to AI-powered Attack Surface Management tools. Yet, with all these technological advancements, adversaries continue to hide in plain sight, often exploiting the very complexities that were meant to thwart them. As regulatory bodies like the SEC intensify the requirements for swifter and more detailed incident reporting, and with the rapid adoptions of evolving technologies coupled with the continually shifting threat landscape demands more than just conventional detection and response mechanisms - proactive threat hunting. This session discusses the essential techniques of threat hunting, shedding light on the nuances of actively seeking out hidden adversaries beyond the existing and traditional cyber defenses. Attendees will be introduced to open-source tools and a career path to the world of threat hunting

### *National Cybersecurity Awareness Month 2023 – How To Stay Safe Online*

**Presenter:** Derek Mueller

**Abstract:** Technology is part of everything that makes our life function—from the classroom to the office, from financial transactions to how we travel to how we communicate with family and friends. Cybersecurity and Infrastructure Security Agency (CISA) launched the Secure Our World program, a new and enduring cybersecurity awareness program aimed at engaging audiences and emphasizing the four simple steps everyone should implement and continuously improve upon. The brief will provide resources and specific examples on steps to take to keep our devices, such as computers, phones, tablets, and other connected devices, safe and secure. The brief will also aim to educate the audience on how to stay safe online by encouraging action and driving behavior change and incorporate many of CISA's other awareness products and initiatives.



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OCTOBER 31, 2023

OHIO HUB  
IUP MAIN CAMPUS



# CYBERSECURITY DAY AT IUP

TIME SLOT	SESSION TITLE AND PRESENTER
9:00 AM to 9:02 AM	<b>Introduction to the 16th Annual Cybersecurity Day at IUP.</b> Waleed Farag, Director, IUP Institute for Cybersecurity, Professor of Computer Science
9:02 AM to 9:07 AM	<b>Opening Remarks</b> Steven Hovan, Dean, Kopchick College of Natural Sciences and Mathematics
9:07 AM to 9:10 AM	<b>Welcome Message</b> Timothy Flowers, Chair, Department of Mathematical and Computer Sciences
9:10 AM to 9:20 AM	<b>Event History, ICS Work, Recent Achievements, and Logistics</b> Waleed Farag, Director, Institute for Cybersecurity, Professor of Computer Science
9:20 AM to 10:05 AM	<b>Cybersecurity Workforce Development and the Department of Defense</b> Louie Lopez, Director of STEM, US Department of Defense and Star Hardison, Chief of Cyber Workforce Governance Branch, US Department of Defense
10:15 AM to 11:00 AM	<b>National Cybersecurity Awareness Month 2023 - How to Stay Safe Online</b> Derek Mueller, Cyber Security Advisor, US Department of Homeland Security's Cybersecurity and Infrastructure Security Agency
11:10 AM to 11:55 AM	<b>Panel Discussion: Building IT and Cybersecurity Careers; From Student to Executive</b> Tom Dugas, Associate VP and Chief Information Security Officer, Duquesne University, Bill Balint, Chief Information Officer, Indiana University of PA, and Todd Cunningham, Executive Director of Information Technology Services, Indiana University of PA
11:55 AM to 1:00 PM	Lunch Break
1:00 PM to 1:05 PM	<b>Welcome Back and Afternoon Logistics</b> Waleed Farag, Director, IUP Institute for Cybersecurity, Professor of Computer Science
1:05 PM to 1:10 PM	<b>President's Remarks</b> Michael Driscoll, President, Indiana University of PA
1:10 PM to 1:55 PM	<b>An Executive Perspective on Cybersecurity</b> Susan Koski, Chief Information Security Officer, The PNC Financial Services Group
2:05 PM to 2:50 PM	<b>Advanced Computing Ecosystem and Cyber Analytics</b> Raju Namburu, Chief Technology Officer, US Army Information Technology Laboratory
2:50 PM to 3:05 PM	Afternoon Break
3:05 PM to 3:50 PM	<b>Clean Up on Aisle 4: Active Cyber Defenses</b> Dom Glavach, Chief Security and Technology Officer, CyberSN
3:50 PM to 4:00 PM	<b>Event Conclusion</b> Waleed Farag, Director, IUP Institute for Cybersecurity, Professor of Computer Science

## BIOGRAPHICAL INFORMATION ON GUEST SPEAKERS

### Louie Lopez, Director, US Department of Defense Science, Technology, Engineering and Mathematics



Mr. Lopez is the Director of the Department of Defense's Science, Technology, Engineering and Mathematics Education and Outreach office, also known as DoD STEM, located in the Office of the Undersecretary of Defense in Research and Engineering's Science and Technology Foundations Office. Mr. Lopez is responsible for the management and execution of the Department's Pre-K through Post-Secondary STEM efforts under the National Defense Education Program (NDEP).

### Wistar (Star) Hardison, Chief of Cyber Workforce Governance Branch, US Department of Defense



Ms. Star Hardison is the Chief of Cyber Workforce Governance Branch for the Department of Defense (DoD) Chief Information Office in Arlington, Virginia. In this role, she oversees the policy that governs efforts to identify, recruit, retain, and develop an effective and agile Cyber Workforce. A graduate of Villanova University and a proud veteran with 26 years in the U.S. Navy, she's made significant contributions both in service and in her community.

### Derek Mueller, Cyber Security Advisor, US Department of Homeland Security's Cybersecurity and Infrastructure Security Agency



Derek Mueller serves as the Cyber Security Advisor, Cyber State Coordinator for Pennsylvania at the U.S. Department of Homeland Security's Cybersecurity and Infrastructure Security Agency (CISA), where he leads the effort to protect and advance the resilience of the nation's cyber infrastructure within the critical infrastructure while working with federal, state, local, and other stakeholders to maximize collaboration and minimize risk on matters of homeland security or emergency management.

### Bill Balint, Chief Information Officer, Indiana University of Pennsylvania



Bill Balint has 34 years of IT experience and became IUP's chief information officer in 2006. Bill has presented at more than 50 industry events at the regional, state, national, and international levels and has authored, co-authored, or been interviewed for more than 35 publications and websites via written, audio, and video formats. He is also a member of the Pittsburgh Executive CIO governing board

### Tom Dugas, Associate Vice President and Chief Information Security Officer, Duquesne University



Tom Dugas is responsible for leading the information (cyber) security program to protect the availability, confidentiality, and integrity of data and systems at Duquesne University. Tom is a certified information systems security professional and is a graduate of Robert Morris University with a master's degree in communication and information systems and a bachelor's degree in business administration with majors in accounting and management information systems. In 2019, Tom was recognized as the CISO of the Year by the Pittsburgh Technology Council. Tom serves as a leader within the region as a co-leader of the Greater Pittsburgh CISO Group, a member of the Advisory Board for the Pittsburgh CIO Forum, and part of the Governing Body of the Pittsburgh CIO Executive Summit.

### Susan Koski, Chief Information Security Officer, The PNC Financial Services Group



Susan Koski serves as the Chief Information Security Officer (CISO) and Head of Enterprise Information Security for The PNC Financial Services Group. She is a 2023 Pittsburgh CISO of the Year winner and is a nationally recognized CISO in the financial services sector. She has presented at many major events and has appeared on various video and podcast programs. She is featured in the 2021 book entitled "Fight Fire with Fire: Proactive Cybersecurity Strategies for Today's Leaders". Among her many achievements is converging cyber, physical, fraud and insider monitoring into PNC's 24x7x365 Global Security Fusion Center. Susan is a Governing Board member for the Evanta Pittsburgh CIO & CISO Executive Summit and related program and is a leader in the Pittsburgh Technology Council community. She earned a bachelor's degree in electrical engineering from the University of Pittsburgh and a Master's in Business Administration from Duquesne University.

### Todd Cunningham, Executive Director, IT Services, Indiana University of PA



Todd Cunningham is responsible for the operational management and leadership of the IT Services organization at IUP. This includes the oversight of enterprise systems, network, cloud, mobile devices, customer service, etc. He has over 30 years of experience in IT and has been in his current role since 2006.

**For more information about Cybersecurity Day at IUP, please contact Dr. Waleed Farag, Director, Institute for Cybersecurity, at farag@iup.edu, 724-357-7995.**

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# **It's Not a Project:** *Creating & Maintaining a Sustainable Cybersecurity Program*

Bill Balint, Chief Information Officer

Indiana University of Pa. (IUP)



# Session Goal

*“To share how a data exposure outside of central IT’s responsibility led to the creation of a comprehensive cybersecurity program at a mid-sized public university.*

*A specific goal is to review the components of the program in a manner that would allow other entities to leverage, modify and enhance it for their own purposes.”*

# Agenda

- About IUP
- The Crisis
- Objective 1: “Begin The Journey at Home”
- Objective 2: “Get The IT Policy House in Order”
- Objective 3: “Pass The Word”
- Objective 4: “Get Some Outside Help”
- Objective 5: “Make It Sustainable”
- What’s Next?

# About IUP

- Main campus located in Indiana, PA
  - 55 miles from University of Pittsburgh main campus
  - Four small satellite locations in Western Pa.
- Doctoral, High Research Activity Designation
- 9,250 students, 1,350 employees and affiliates
- Member, Pa. State System of Higher Education (PASSHE)
- Five 501(c)3 public, non-profit affiliates



# By The Numbers

- 15,400 active wired network jacks
- 2,400 wireless access points
- 5,700-sq. foot Tier 2 primary data center
- Opened secondary data center in late 2010s
- 16,200 user accounts
- 45 IT employees excluding contractors & student workers
- 1.1 PB of raw storage

# The Crisis – What Happened?

- User published sensitive data on non-IT web server
  - Applicant SSNs, transcripts, addresses, etc.
  - Some were from applicants that had been rejected
- Created substantial investigation to identify exposure
  - Much of the data was on scanned images, requiring manual review of more than 1,000 images

# The Crisis – Reaction

- Significant legal and executive-level engagement
  - Letters to all impacted individuals, some of whom were difficult to find since some of the exposed information was dated
- President had been in place only six weeks
  - Tough explaining why Central IT was unable to address how decentralized web servers were configured, administered and the related data practices

# The Crisis – Resolution

- Security responsibility for ALL servers moved to Central IT
- Challenges were numerous and complex
  - No direct new budget or positions
  - Decentralized IT had existed for 20 years
  - Security (but not server ownership) was transferred to Central IT
  - Some systems administered by unionized, tenured faculty

# The Crisis - Resolution

- Challenges (cont.)
  - Dean of College 'responsible' was interim, tenured faculty member
  - Some deans and several faculty did not agree with decision to further empower Central IT
  - Central IT had its own 'gaps' in IT security
- General attitude: *"Why change everything due to the careless behavior of a single person?"*

# Begin The Journey at Home - People

- Raised the priority of cybersecurity in Central IT
  - New job descriptions and setting of expectations
  - Performance evaluations
- Increased cybersecurity professional development for IT staff
  - SANS Institute
  - Gartner
  - REN-ISAC, Internet2, Educause Security Professionals,
  - Pittsburgh Technology Council/CyBurgh Initiative, C-CUE, KINBER

# Begin The Journey at Home - Organization

- Created PASSHE's first IT Security Office
  - Led by Executive Director of IT Security
    - Direct report to CIO
    - Dedicated four senior-level FTE even though Central IT was losing positions
  - Policies, procedures, guidelines, best practices, etc.
  - Network administration
  - Security-related monitoring, alerts, resolutions, etc.
  - Legal/Right-to-Know engagements (now part of IT compliance)

# Begin The Journey at Home - Investment

- Made tangential major investments
  - Significant upgrades and renovation to primary data center
  - Creation of alternate data center
  - Border firewall
  - Added network monitoring
  - Numerous softwares (such as sensitive data finder, Microsoft A5, etc.)
- Migrated from passwords to passphrases
- Toughened cybersecurity language in SaaS contracts

# Get The IT Policy House in Order

- Avoided re-hashing items embedded in laws or existing policies
  - Examples: records retention, civility, codes of conduct
- Used procedures, guidelines and/or best practices to address anything where policy was not required
- IT serves only as SMEs for data governance
  - Example: Data Classification Policy

# Get The IT Policy House in Order

- Modernized remaining two IT-centric and one 'affiliated' policies – primarily to address cybersecurity
  - Acceptable Use of Information Technology Resources (AUP)
  - Information Protection Policy
  - Email as an Official Means of Communication
- Eliminated other legacy IT-centric policies
- Kept policies very short and to the point

# Get The IT Policy House in Order

- Focus procedures, guidelines, best practices and FAQs
  - Request for Enhanced Privilege Procedure
  - System Administrator Best Practices
  - Mobile Device Security Guidelines
  - Acceptable Use Policy FAQ
- Easier to regulate, administer and modify than policies
- Can add new elements as needs are identified

# Pass The Word – Market/Educate

- Bolstered cybersecurity web presence
  - Cybersecurity mini-site
- Added safe computing practice expectations to new employee and student orientations
  - Freshmen courses, posters, welcome packets, residence hall materials
- Added mandatory annual cybersecurity awareness education program for all employees and affiliates in 2022

# Pass The Word – Market/Educate

- Leveraged ‘teachable’ moments
  - Users responding to phishing schemes (including simulations)
  - Participation in student information literacy events
  - Asked business office to include cybersecurity - FERPA, GLBA training
- Embraced October as a focal point
  - National Cyber Security Month
  - Cybersecurity Day
  - Cybersecurity “tip of the week”, contests, etc.

# Get Some Outside Help – No/Low Cost

- Leveraged free resources
  - National Cyber Security Alliance
    - “Stay Safe Online”
  - Educause, Internet2
  - CIS CSAT annual self-assessment
  - Colleagues in higher education
  - Government Agencies focused on IT security (NIST, FTC)
  - Industry websites and publications

# Get Some Outside Help – No/Low Cost

- Reviewed Educause HECVAT for Cloud Vendor Assessment
- Used CIS critical controls for baseline hardware configurations
- Spent extensive planning time to exploit free resources
- Worked to avoid spikes in third-party engagement, preferring to factor in sustainability - ‘money, people and time’ constraints

# Get Some Outside Help - Investments

- Conducted two third-party 'simulated audits'
  - Center for Internet Security Critical Security Controls
  - NIST Framework
- Leverage other third-party engagements
  - As needed: PCI compliance and penetration tests
  - On-going: Incident Response Retainer contract
  - One time: Third party to study sensitive data identification techniques
- REN-ISAC membership

# Make It Sustainable – ‘Where to Spend?’

- Increased investment despite overall IT budget reductions
  - MFA
  - Cybersecurity awareness education platform
  - Backup/recovery
  - Border Firewall
  - Specific compute/storage for logs, forensics

# Make It Sustainable – ‘Where to Spend?’

- Additional Increased investments
  - Mobile device management
  - Sensitive data identification/data encryption
  - Incident response retainer
  - Endpoint device management
  - Anti-virus, anti-malware, anti-phishing, etc. tools; Microsoft A5

# Make It Sustainable - 'Forever'

- Largest concern is cybersecurity priority may wane over time and funding for making sustainable investments will falter
  - Will funds exist to:
    - continue expanding toolset?
    - continue maintenance on current tools?
    - fund on-going professional development?
  - Can IT security FTE be maintained as overall IT staffing shrinks
  - *“Big investments do not help if we do not have the money and/or staff to leverage them for the long run”*

# What's Next?

- Continue to enhance the cybersecurity posture of IUP
  - Evolve the toolset, such as endpoint device management
  - Grow cybersecurity awareness education program
  - Continue to meet with executives or board semi-annually
  - Continue cloud move of confidential/sensitive data
  - Implement Identity and Access Management System
  - Grow use of Microsoft A5 capabilities
  - Comply annually with CIS Controls risk mitigation
  - Mature internal IT Security/IT Compliance partnership

# What's Next?

Most importantly:

***“Constantly remind the university community that cybersecurity needs never go away and are therefore components of a permanent program and not just a collection of projects!”***

# Q&A

Contact information:

Bill Balint

[wsbalint@iup.edu](mailto:wsbalint@iup.edu)



# Active Cyber Defenses

2023 Cyber Security Day

Dom Glavach, CISSP

Chief Security and Technology Officer

## Whoami

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### Dom Glavach – IUP CS Alumni

- CISO, Research Fellow, *Red/Blue/Purple*
- Cyber Organization SME
- Cyber Diligence & Breach Assessment (M&E/PE Investments)
- 20+ Government Contactor
- AFCEA Cyber Committee Chair (embedded and vehicle security)
- DNS junkie, prefer IRC over chat and coach a little hockey

<https://CyberSN.com/cybersecurity-career-center>



## Cyber Threat Landscape (reported)

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- **9,334** New vulnerabilities in the last 90 days
  - *National Vulnerability Database*
- **40%** year to year increase of interactive attacks
  - *CrowdStrike*
- **1 in 3 breaches** were identified by an organization's team or tools
  - *IBM Cost of a Data Breach Report*
- **Many many more**
  - *Phishing*
  - *Identity*
  - *Industry*
  - *Cloud vs on-premise*
  - *Time to discover*



## Current Approaches

---

- Evolved over time as perimeters blurred
- Then
  - Patch
  - Defend
  - Detect
  - Respond
- Now
  - Hygiene
  - Identity
  - Visibility
  - Resilience
  - Reporting

Evolved and similar results



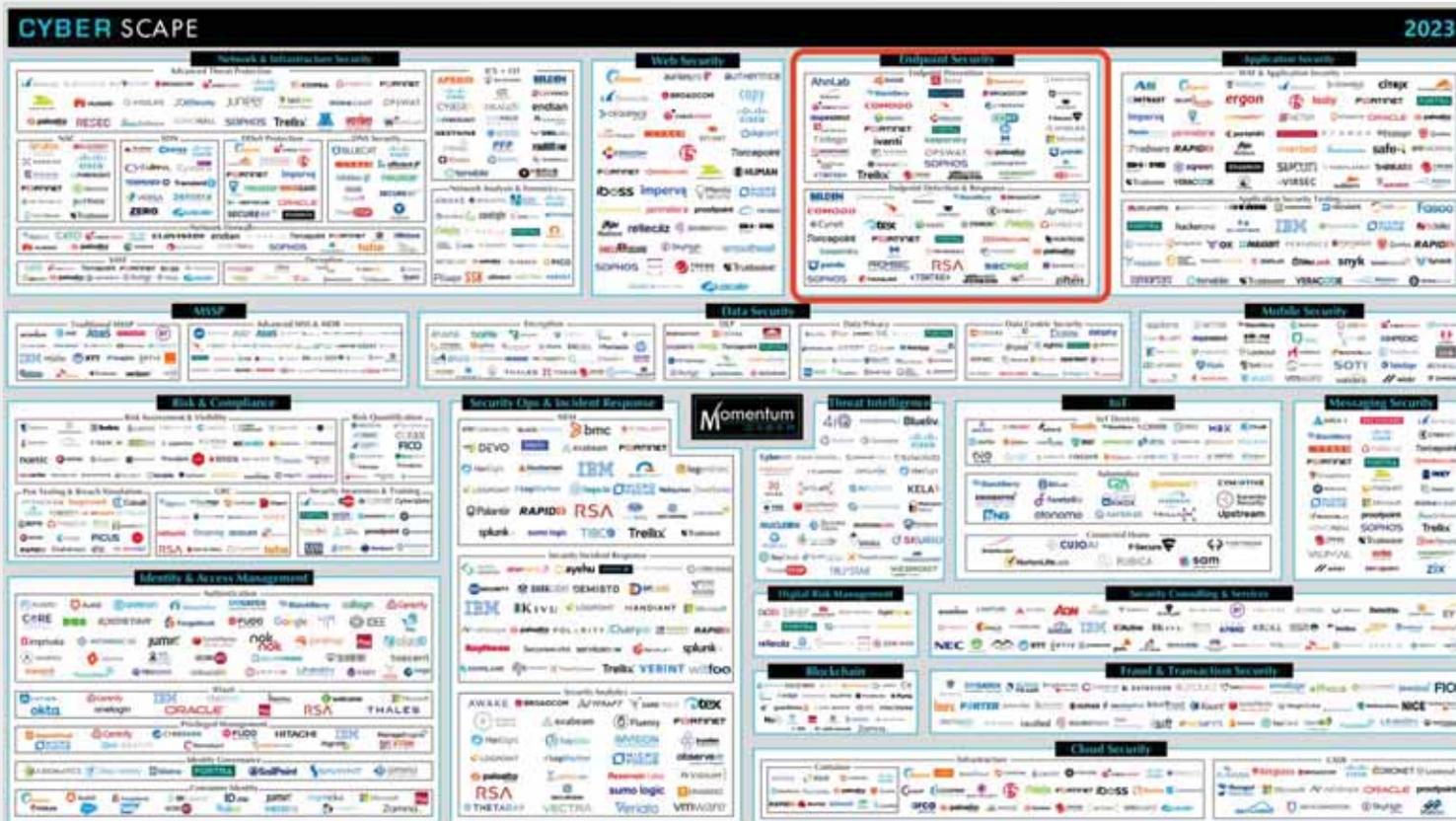
## Product overcrowding

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- Defense in Depth
  - Founding cyber principle
  - Not intended to become a purchasing strategy
- Complexity
  - Environment/Architecture
  - Regulatory Compliance
  - The People
- Cyber industry and organizations require solutions



# Overcrowding



Momentum Cyber – Q1 2023 Cybersecurity Market Review

## Adversaries

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- Opportunistic
- Organized (sometimes)
- Innovative
  - LLM
  - Endless examples
- Cost effective *or lazy*
- Persistent and persistence
- Disruptive

***“What keeps you up at night?”***



Question?

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Do you think adversaries can bypass cyber solutions?

Answer(s)

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Depends on who we are asking...

## While (yes)

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- From our standpoint (attackers and defender) the answer is: **Yes**
  - Can we detect (discover) the evasion?
  - How long to respond and remediate?
  - How can we build resiliency?
- Better question
  - Can we find the threat before the incident?
- No silver bullets
  - Solutions, Visibility SOAR, IR, Pen Testing, Red Teaming
  - Pairing data, environment and people
    - Threat Hunting



## Flash back

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- Evolved over time as perimeters blurred
- Then
  - Patch
  - Defend
  - Detect
  - Respond
- Now
  - Hygiene
  - Identity
  - Visibility
  - Resilience
  - Reporting

### Security Analyst Perspective



## Threat Hunting

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*Threat hunting is a proactive and ongoing cybersecurity practice that aims to uncover hidden threats that may evade traditional security measures. Leveraging people expertise, data analysis, and continuous monitoring to identify and remediate (respond) potential cyber incidents before they can cause significant damage to an organization.*

- Actively searching for advanced adversaries
  - Beacons, anomalies, tactics
  - Environment and activities
    - Point in time hunt example
- Beyond automations and solutions
  - *Can we find the threat before the incident?*



## Attributes

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- **Proactivity:** Proactive searching for any unusual or suspicious activities that may indicate a cyber threat.
- **Expertise:** Leverage knowledge, experience, and data to identify potential threats.
- **Continuous:** Continuously monitoring and searching rather than on an ad-hoc basis.
- **Data:** Analyze large volumes of data, including logs, network traffic, and endpoint information, to identify patterns, anomalies, and potential threats.
- **Indicators:** Indicators of compromise (IOCs) and indicators of attack that can be behavioral, technical, or contextual in nature.
- **Hypothesis-Driven:** Develop hypotheses based on the understanding of the organization's environment and the evolving threat landscape.
- **Collaborative:** Collaboration between different cybersecurity teams, incident responders, analysts, and leadership to share information and insights.
- **Evolving:** As threats evolve, threat hunting techniques and strategies must also adapt
- **Prescriptive:** Once a potential threat is identified, mitigate and initiate remediation measures.

## Common Threat Hunting Models

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- **Intel-based Hunting:** Information from threat intelligence sources
  - IoCs, hash values, IP addresses, domain names and networks or host artifact
  - Threat Intelligence providers, CERTS, Information Sharing and Analysis Centers (ISACs)
  - Structured Threat Information eXpression (STIX) and Trusted Automated Exchange of Intelligence Information (TAXII)
- **Hypothesis hunting:** Leverages frameworks, and global detection playbooks to identify advanced persistent threat groups and malware attacks
  - Attacker IoAs and TTPs
  - Searching threat actors based on the environment, domain and attack behaviors
- **Custom hunting:** Situational awareness and industry-based hunting methods.
  - Anomalies in the SIEM and EDR tools and is customizable based on environment requirements
  - Targeted attacks and geopolitical issues

## Good Threat Hunters

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- Curious
- Informed
- Collaborative
  
- Building a career
  - Security Analyst
  - Incident Response
  - Threat Intelligence

**Artificial Intelligence impact?**



## Available Tools & Resources

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- **Threat Intelligence Feeds**
  - Knowing the trends
- **MITRE ATT&CK Framework**
  - Knowing the adversary
- **Velociraptor**
  - Intel-based and custom hunts
- **Real Intelligence Threat Analytics (RITA)**
  - Finding the adversary beacon
- **HTB Hunts**
  - CTF style hunting

## Threat Intelligence Feeds

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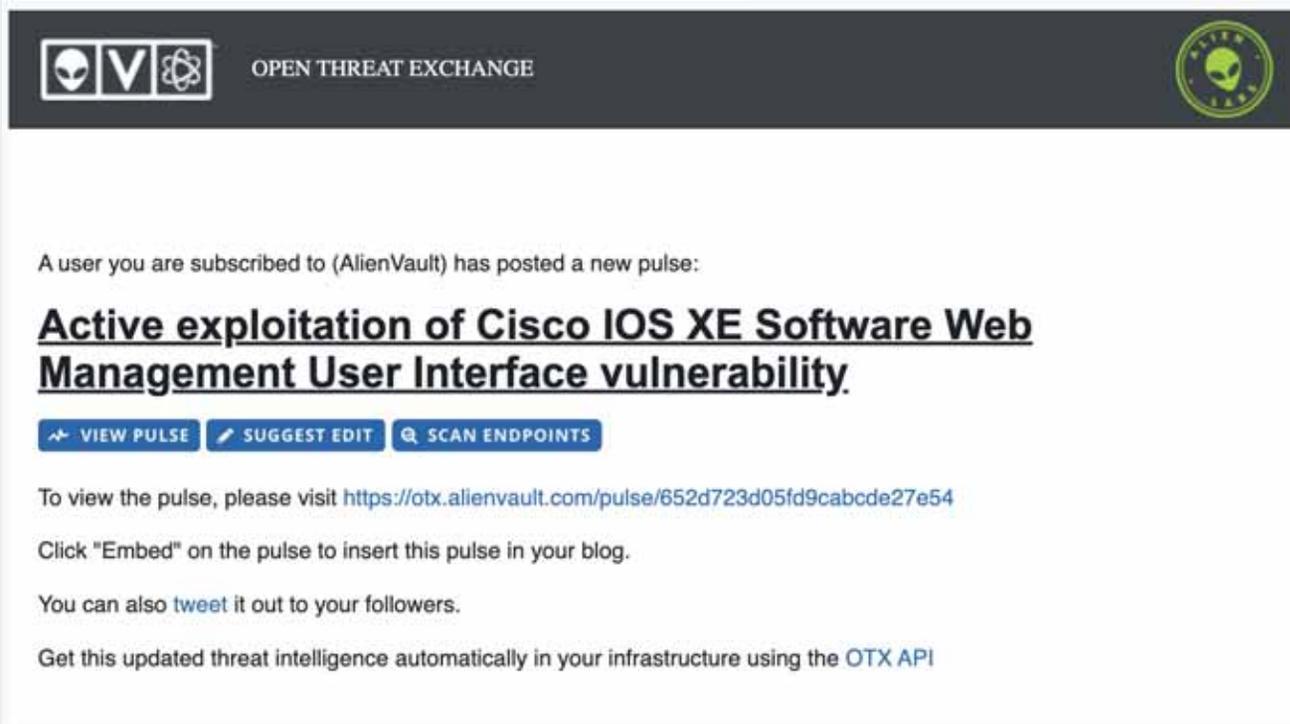
- **AlienVault – Open Threat Exchange**
  - Personal favorite – free access to over 20 million threat indicators and collaboration
  - <https://otx.alienvault.com/>
- **SANS Internet Storm Center**
  - Daily incident handler diaries summarize and analyze cyber events and new trends
  - <https://isc.sans.edu/>
- **VirusShare Malware Repository**
  - Repository of malware samples – excellent for research, forensics, and hunting
  - <https://virusshare.com/>
- **URLhaus (Abuse.ch)**
  - Tracks and share malware URLs
  - <https://urlhaus.abuse.ch/browse/>
- **FBI InfraGard Portal**
  - Information related to the 16 critical infrastructure of sectors.
  - <https://www.infragard.org/> - *Membership may vary*

# AlienVault OTX

The screenshot shows the AlienVault OTX interface. At the top, there is a navigation bar with links for Dashboard, Browse, Scan Endpoints, Create Pulse, Submit Sample, and API Integration. A search bar on the right contains the text "All Search OTX". Below the navigation bar, a message states "We've found 36M + results". A row of filters shows: Pulses (279K), Users (256K), Groups (744), Indicators (36M), Malware Families (27K), Industries (19), and Adversaries (346). Below the filters, the results are sorted by "Most Members". Three groups are listed:

Group Name	Description	Members	Pulses
Ransomware	Ransomware group for all interested in ransomware or sharing ransom IOCs.	2,650	499
APT	For those focused on intel related to Advanced Persistent Threats.	563	
MISP FEED	Intel added to this group feed downstream MISP platforms through the API key	1,231	1,575

## AlienVault OTX Pulses



The screenshot shows a notification from the Open Threat Exchange (OTX) interface. At the top, there is a dark header with the OTX logo (an alien head, a 'V', and a network icon) and the text 'OPEN THREAT EXCHANGE'. On the right side of the header is a circular logo with an alien head and the text 'ALIEN VULT'.

A user you are subscribed to (AlienVault) has posted a new pulse:

**Active exploitation of Cisco IOS XE Software Web Management User Interface vulnerability.**

Below the title are three buttons: 'VIEW PULSE' (with a right-pointing arrow), 'SUGGEST EDIT' (with a pencil icon), and 'SCAN ENDPOINTS' (with a magnifying glass icon).

To view the pulse, please visit <https://otx.alienvault.com/pulse/652d723d05fd9cabcde27e54>

Click "Embed" on the pulse to insert this pulse in your blog.

You can also [tweet](#) it out to your followers.

Get this updated threat intelligence automatically in your infrastructure using the [OTX API](#)

# AlienVault OTX Pulses Details

**Active exploitation of Cisco IOS XE Software Web Management User Interface vulnerability**

CREATED: 2 WEEKS AGO | MODIFIED: 6 DAYS AGO by AlienVault | Public | TLP: White

Cisco has identified a critical vulnerability in its IOS XE software that allows attackers to gain full control of a compromised device when it is exposed to the internet or untrusted networks.

**REFERENCE:** <https://blog.talosintelligence.com/active-exploitation-of-cisco-ios-xe-software/>

**TAGS:** ios, cisco, cve20211435, web ui, cisco ios, xe software, cve202320198, https server, team

**ATTACK IDS:** T1059 - Command and Scripting Interpreter, T1190 - Exploit Public-Facing Application

**ENDPOINT SECURITY** Scan your endpoints for IOCs from this Pulse!

Indicators of Compromise (3) | Related Pulses (11) | Comments (0) | History (0)

**TYPES OF INDICATORS**

IPv4 (3)

**THREAT INFRASTRUCTURE**

United States (2) | Netherlands (1)

Show 10 entries

TYPE	INDICATOR	ROLE	TITLE	ADDED	ACTIVE	RELATED PULSES
IPv4	154.53.63.93			Oct 23, 2023, 10:02:02 PM		1
IPv4	154.53.56.231			Oct 16, 2023, 5:26:22 PM		11
IPv4	5.149.249.74	scanning_host		Oct 16, 2023, 5:26:22 PM		10

# AlienVault OTX Pulses Evolution

Dashboard Browse Scan Endpoints Create Pulse Submit Sample API Integration

Unsubscribe (25290) Add To Group Download

## Active exploitation of Cisco IOS XE Software Web Management User Interface vulnerability

CREATED 2 WEEKS AGO | MODIFIED 6 DAYS AGO by AlienVault | Public | TLP: White

Cisco has identified a critical vulnerability in its IOS XE software that allows attackers to gain full control of a compromised device when it is exposed to the internet or untrusted networks.

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TAGS: ios, cisco, cve20211435, web ui, cisco ios, xe software, cve202320198, https server, team

ATT&K IDS: T1059 - Command and Scripting Interpreter. T1190 - Exploit Public-Facing Application

ENDPOINT SECURITY Scan your endpoints for IOCs from this Pulse!

Indicators of Compromise (3) **Related Pulses (11)** Comments (0) History (0)

### Over 50K Cisco IOS XE Devices Hacked Exploiting Zero-day Flaw

CREATED 6 DAYS AGO by CyberHunter\_NL | Public | TLP: White

CVE: 2 | IPvt: 3 | URL: 1

Cisco researchers have identified a new vulnerability in its IOS XE operating system, which has been exploited to gain root-level access to more than 50,000 of the company's devices.

october, cisco, september, cvss score, cisco ios, cve202320198, web ui, ciscotacadmin, ip address, cve202320273, phishing, malware, demo, protect

### Active exploitation of Cisco IOS XE Software Web Management User Interfac...

CREATED 2 WEEKS AGO by CyberHunter\_NL | Public | TLP: White

CVE: 3 | IPvt: 2

Cisco has identified a critical vulnerability in its IOS XE software that allows attackers to gain full control of a compromised device when it is exposed to the internet or untrusted networks, reports Talos I...

landing page top story, top story, threat advisory, ios, cisco, ip address, ios level, cve20211435, parameter, web ui, cisco ios, xe software, cve202320198, https server, team

# AlienVault OTX Pulses Evolution Details

Dashboard Browse Scan Endpoints Create Pulse Submit Sample API Integration All Search OTX

ENDPOINT SECURITY Scan your endpoints for IOCs from this Pulse!

Indicators of Compromise (6) Related Pulses (11) Comments (0) History (0)

TYPES OF INDICATORS: IPv4 (3), CVE (2), URL (1)

THREAT INFRASTRUCTURE: United States (2), Netherlands (1)

Show 10 entries Search

TYPE	INDICATOR	ROLE	TITLE	ADDED	ACTIVE	RELATED PULSES
URL	https://t.co/ogetwLLFE6			Oct 24, 2023, 10:28:17 AM		0
IPv4	154.53.63.93			Oct 24, 2023, 10:28:17 AM		1
IPv4	154.53.56.231			Oct 24, 2023, 10:28:17 AM		11
CVE	CVE-2023-20273			Oct 24, 2023, 10:28:17 AM		3
CVE	CVE-2023-20198			Oct 24, 2023, 10:28:17 AM		11
IPv4	5.149.249.74	scanning_host		Oct 24, 2023, 10:28:17 AM		10

SHOWING 1 TO 6 OF 6 ENTRIES

## MITRE ATT&CK Framework

---

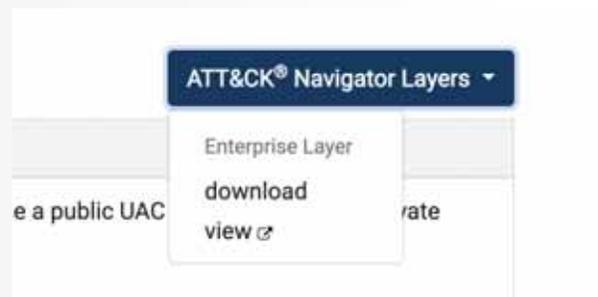
- ATT&CK (Adversarial Tactics, Techniques, and Common Knowledge) framework
  - Version 14 is being released today (10/31/2023)
  - <https://attack.mitre.org/>
- Starting points
  - <https://attack.mitre.org/matrices/enterprise/>
  - <https://attack.mitre.org/tactics/enterprise/>



## MITRE ATT&CK Navigator

---

- ATT&CK Interactive navigator
  - Web-based tool for annotating and exploring ATT&CK matrices.
  - Visualize defense coverage, red team planning and more
  - <https://mitre-attack.github.io/attack-navigator/>
  - Quick sample of comparing two adversary groups
    - <https://youtu.be/78RIsFqo9pM>
  - Also available within the browsable framework



# MITRE ATT&CK Navigator – Threat Group 3390

The screenshot displays the MITRE ATT&CK Navigator interface for Threat Group-3390 (G0027). The interface is organized into a grid of attack techniques, categorized into five main groups: Resource Development (8 techniques), Initial Access (9 techniques), Execution (14 techniques), and Persistence (19 techniques). The 'Initial Access' and 'Execution' categories are highlighted in blue, indicating they are selected for the current view. The 'Initial Access' techniques include Drive-by Compromise, Exploit Public-Facing Application, External Remote Services, Hardware Additions, Spearphishing Attachment, Spearphishing Link, and Spearphishing via Service. The 'Execution' techniques include Cloud Administration Command, Command and Scripting Interpreter, Container Administration Command, Deploy Container, Exploitation for Client Execution, Inter-Process Communication, Native API, and Scheduled Task. The 'Persistence' techniques include Account Manipulation, BITS Jobs, Active Setup, Authentication Packager, Kernel Modules and Drivers, Login Items, LSASS Driver, Port Monitors, Print Processors, Re-opened Applications, Registry Run Keys / Scheduled Tasks, Security Support Providers, Shortcut Modification, Time Providers, Winlogon Helper DLL, and XDG Autostart Entries.

## Velociraptor

---

- Inspired by Google Rapid Response and OSQuery.
- Hunting endpoint activity
  - Agent-based tool
  - Web Interface and API
  - Velociraptor Query Language (VQL)
  - Strong community support and well documented
  - Other DFIR applications
- Starting point
  - <https://docs.velociraptor.app/>



## Velociraptor Hunting

---

- From basic to complex endpoint hunting
  - Simple file search
  - Complex VQL queries
  - Search the Artifact Exchange
    - MacOS.Application.Firefox.History – Reads firefox history
    - MacOS.UnifiedLogHunter – Live hunting of unified logs
- Labs
  - Server VM
  - Various OS Clients
- Training
  - <https://docs.velociraptor.app/training/>



## Velociraptor – Basic Hunt

Create Hunt: Configure artifact parameters

- Artifact
- Windows\_Search\_FileFinder

SearchFilesGlob	<input type="text" value="C:\Users\*\AppData\Local\Temp\dbusl_2_3.sys"/>
Accessor	<input type="text" value="auto"/>
YaraRule	<input type="text"/>
Upload_File	<input type="checkbox"/>
Calculate_Hash	<input type="checkbox"/>
MoreRecentThan	<input type="text" value="-- -- -- -- --"/> <input type="checkbox"/> UTC
ModifiedBefore	<input type="text" value="-- -- -- -- --"/> <input type="checkbox"/> UTC

# Velociraptor – Basic Hunt Results

The screenshot displays the Velociraptor web interface. At the top, there is a search bar and a 'Show All' button. Below this is a table listing hunt details:

State	Hunt ID	Description	Created	Started	Expires	Limit	Scheduled	Creator
	H.C2CMODLU1NJIC	Search for dbutil file	2021-05-10 17:24:06 UTC	2021-05-10 17:24:13 UTC	2021-05-17 17:22:40 UTC	2001		mike@velocidex.com

Below the table, there are tabs for 'Overview', 'Requests', 'Clients', and 'Notebook'. The 'Notebook' tab is active, showing a 'Notebook for Hunt H.C2CMODLU1NJIC'. It contains instructions for editing VQL and refreshing data. Below the instructions is a table of file results:

FullPath	Inode	Mode	Size	Modified	ATime	MTime	CTime	Keywords	IsDir	Upload	Hash
C:\Users\mike\AppData\Local\Temp\dbutil_2_3.sys	-rw-	-rw-	14840	2021-05-08T10:01:35.6691248Z	2021-05-10T17:07:57.2891031Z	2021-05-08T10:01:35.6691248Z	2021-05-08T10:01:35.6691248Z		false		{ "MD5" : "c996d7971e49232c982171d9380368f2" "SHA1" : "c948ae14761093e4d76b55d9de84412338be7ed" "SHA256" : "0286e2ce999e47c76352613a718e11514fe1b8ef2c3ffdbd" }

At the bottom of the table, there is a pagination control showing 'Showing rows 1 to 1 of 1' and a 'Go to Page' button.

## RITA

---

- Real Intelligence Threat Analytics
  - Zeek logs or PCAPs for analysis
  - Beacon hunting using behavior-based analytics
  - DNS Tunnelling and User-Agents
  - Web Interface and CLI
- Starting point
  - <https://www.activecountermeasures.com/free-tools/adhd/>
    - Active Defense Harbinger Distribution
    - RITA

# RITA Beacon Search

Score	Source	Destination	Connections	Avg. Bytes	Intvl. Range	Size Range	Intvl. Mode	Size Mode	Intvl. Mode Count	Size Mode Count	Intvl. Skew	Size Skew	Intvl. Dispersion	Size Dispersion	TS Duration
0.997	10.234.234.100	138.197.117.74	4532	1317.207	8	935	10	544	3921	4453	0.000	0.000	0	0	0.991
0.994	10.234.234.100	65.52.108.210	28	633.679	471	2674	1680	197	19	27	0.000	0.000	0	0	0.966
0.994	10.234.234.101	65.52.108.211	28	631.393	470	2634	1680	197	23	27	0.000	0.000	0	0	0.966
0.992	10.234.234.103	65.52.108.194	28	629.536	470	2582	1680	197	14	27	0.000	0.000	0	0	0.954
0.986	10.234.234.102	65.52.108.186	28	629.536	471	2582	1680	197	12	27	0.000	0.000	1	0	0.955
0.986	10.234.234.104	131.253.34.232	28	628.393	471	2566	1680	197	12	27	0.000	0.000	1	0	0.954
0.984	10.234.234.103	131.253.34.248	26	650.423	30	2566	1683	197	13	25	0.000	0.000	0	0	0.908
0.984	10.234.234.105	40.77.224.145	28	630.393	731	2566	1680	197	18	27	0.000	0.000	0	0	0.906
0.917	10.233.233.5	74.120.81.219	88	149.409	31	0	533	76	5	88	-0.222	0.000	8	0	0.995
0.902	10.233.233.5	140.205.67.254	121	118.207	5998	25	1	85	28	41	0.000	0.182	0	9	0.875
0.887	10.233.233.5	140.205.2.185	88	177.170	5996	16	1	85	19	21	0.000	0.429	0	4	0.875
0.835	10.234.234.103	173.241.244.220	46	9810.957	17001	8647	8	0	8	34	0.061	0.000	23	0	0.838
0.829	10.233.233.5	68.232.43.4	105	207.190	2100	13	599	74	6	81	0.007	0.000	298	0	0.985
0.829	10.233.233.5	65.153.18.196	125	164.600	6598	5	300	79	9	66	-0.016	0.000	222	0	0.992
0.828	10.233.233.5	8.19.31.10	115	225.452	2401	8	300	69	9	75	0.007	0.000	299	0	0.978
0.828	10.233.233.5	208.80.124.2	103	206.981	2998	12	1	76	10	64	-0.002	0.000	301	0	0.972
0.828	10.233.233.5	205.251.195.199	152	272.776	1795	55	600	73	7	97	0.008	0.000	298	0	0.978
0.828	10.233.233.5	208.80.127.2	107	214.374	2817	8	301	76	4	55	0.003	0.000	300	0	0.972
0.828	10.233.233.5	64.236.1.107	65	210.492	3903	11	1	74	2	41	0.003	0.000	601	0	0.972
0.828	10.233.233.5	37.209.192.2	61	187.033	3300	5	600	75	3	32	0.004	0.000	597	0	0.972
0.828	10.233.233.5	69.28.180.4	124	205.113	1799	13	298	74	6	93	0.005	0.000	299	0	0.972
0.827	10.233.233.5	208.94.148.2	109	217.009	2994	8	1	76	5	55	0.007	0.000	302	0	0.972

## HackTheBox Threat Hunting

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- Practical threat hunting module
  - <https://academy.hackthebox.com/course/preview/introduction-to-threat-hunting--hunting-with-elastic>

### Introduction to Threat Hunting & Hunting With Elastic

⚡ Mini-Module

This module initially lays the groundwork for understanding Threat Hunting, ranging from its basic definition, to the structure of a threat hunting team. The module also dives into the threat hunting process, highlighting the interrelationships between threat hunting, risk assessment, and incident handling. Furthermore, the module elucidates the fundamentals of Cyber Threat Intelligence (CTI). It expands on the different types of threat intelligence and offers guidance on effectively interpreting a threat intelligence report. Finally, the module puts theory into practice, showcasing how to conduct threat hunting using the Elastic stack. This practical segment uses real-world logs to provide learners with hands-on experience.

## Additional Resources

---

- <https://www.crowdstrike.com/resources/reports/threat-hunting-report/>
  - Kerberoasting
- <https://attack.mitre.org/resources/related-projects/>
  - GitHub Repo
  - CASCADE
- <https://github.com/ThreatHuntingProject/hunter>
  - Threat Hunting Project
  - Complete threat hunting and analysis docker image
- <https://www.activecountermeasures.com/free-tools/>
  - Free hunting tools
- <https://www.activecountermeasures.com/hunt-training/>
  - **Free** Threat Hunting training – December 1, 2023 (6 hours)

Thank you

DEPARTMENT OF DEFENSE  
SCIENCE, TECHNOLOGY, ENGINEERING, MATHEMATICS

# DoD STEM

Cybersecurity Workforce Development  
16<sup>th</sup> Annual Cybersecurity Day at IUP

**Louie Lopez**

*Director, STEM*

Office of the Under Secretary of Defense  
for Research and Engineering

Basic Research Office

October 31, 2023



Department of Defense  
**DoDSTEM**  
Science · Technology · Engineering · Mathematics

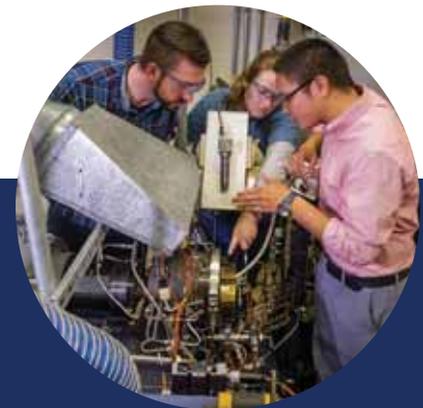
Distro A: approved for public release

## Why STEM?

The Department of Defense requires **diverse, high quality, and agile STEM talent.**

National security makes it imperative that the United States have available a **substantial, high quality STEM workforce.**

*(National Academies of Sciences, 2012)*



Distro A: approved for public release

## Why STEM?

# The Need for Diversity in DoD STEM Workforce – **Diversity Drives Innovation!**

Shifting demographics: the U.S. population is projected to be **more than 40% minority** in upcoming decades.

*(Census, 2020)*



Distro A: approved for public release

## Why STEM?

Preparation of students for future STEM careers **starts at K-12.**

Only **20% of college bound seniors** are ready for courses typically required for a STEM major.

*(National Science Foundation, 2018)*



## What encompasses DoD STEM?

DoD STEM is inclusive of Department-wide efforts that aim to **inspire, cultivate, and develop a diverse and exceptional STEM talent** through a continuum of meaningful STEM learning opportunities across the Pre-K-Postdoc continuum.

The **National Defense Education Program (NDEP)** is one of the largest STEM efforts in the Department.

DoD STEM reaches about **944K students** & **31K educators** annually



Distro A: approved for public release

## DoD STEM Vision

A diverse and sustainable **STEM talent pool** ready to serve our Nation and extend the DoD's competitive edge.

## DoD STEM Mission

Inspire, cultivate, and develop **exceptional STEM talent** through a **continuum of opportunities** to enrich our current and future DoD workforce poised to tackle evolving defense technological challenges.

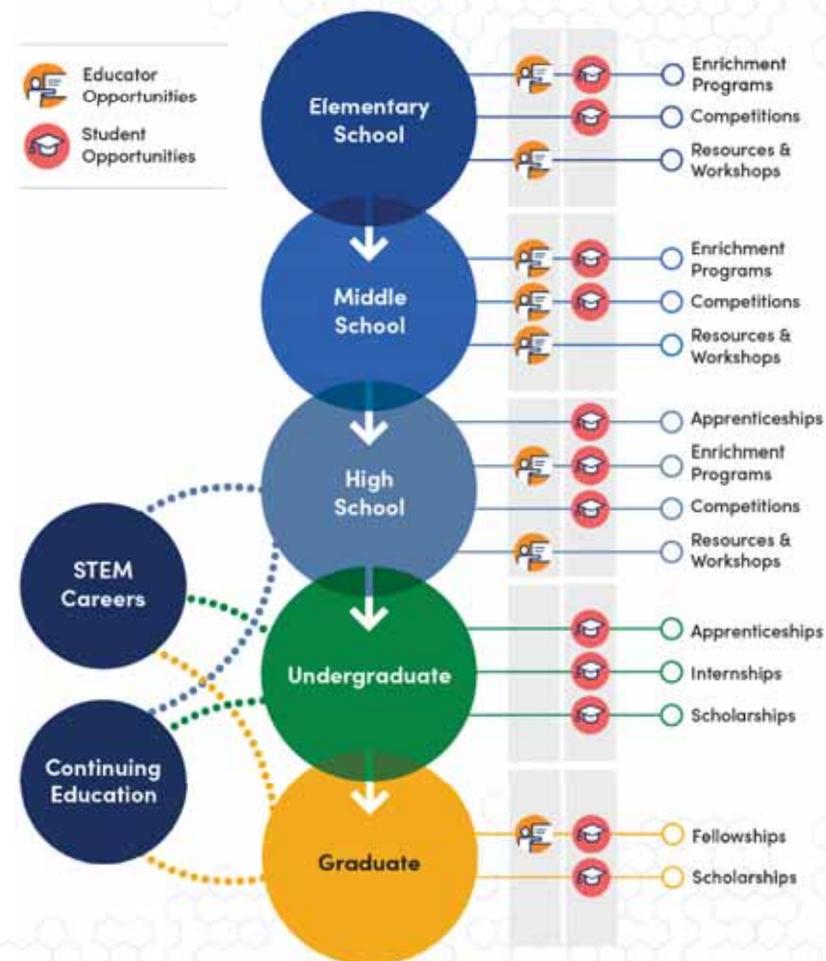


Distro A: approved for public release

## DoD STEM Programs and Reach

DoD STEM **engages** scientists and engineers at Defense laboratories and engineering centers, and Partner organizations to provide unique STEM learning experiences across the K-20 education continuum.

Opportunities include **educational programs, internships, scholarships, and career development** for educators and students.



Distro A: approved for public release



# SMART

SCIENCE, MATHEMATICS,  
AND RESEARCH FOR  
TRANSFORMATION

PART OF THE NATIONAL  
DEFENSE EDUCATION PROGRAM

SMART  
SCIENCE, MATHEMATICS,  
AND RESEARCH FOR  
TRANSFORMATION  
PART OF THE NATIONAL  
DEFENSE EDUCATION PROGRAM

## SMART Program Overview

- SMART funds scholarships across 24 STEM disciplines critical to national security and serves as a workforce development program for the DoD
  - Increases the flow of new, highly skilled technical talent into the DoD
  - Enhances the technical skills of the current civilian workforce
- Awards can be made to students pursuing a BS, MS, or PhD in a STEM discipline
- Scholars serve a 1-for-1 Civilian employment commitment at a DoD lab or facility upon graduation
- [smartscholarship.org](http://smartscholarship.org)

## Defense Civilian Training Corps (DCTC): [dctc.mil](https://dctc.mil)

- DCTC is a congressionally-mandated talent development program that **provides a multidisciplinary, active-learning curriculum** with summer internship projects at DoD organizations.
- Students are selected from **majors such as finance, engineering, sciences, business, and public policy** to join a DCTC cohort at host universities across the United States.
  - Pilot Universities: **North Carolina A&T, Purdue University, The University of Arizona and Virginia Tech**
- Curriculum includes **multidisciplinary capstone projects**.
- Upon graduation, **scholars join the DoD full time** with the support and accelerated **career advancement opportunities** necessary to achieve their professional ambitions

# Defense STEM Education Consortium (DSEC)

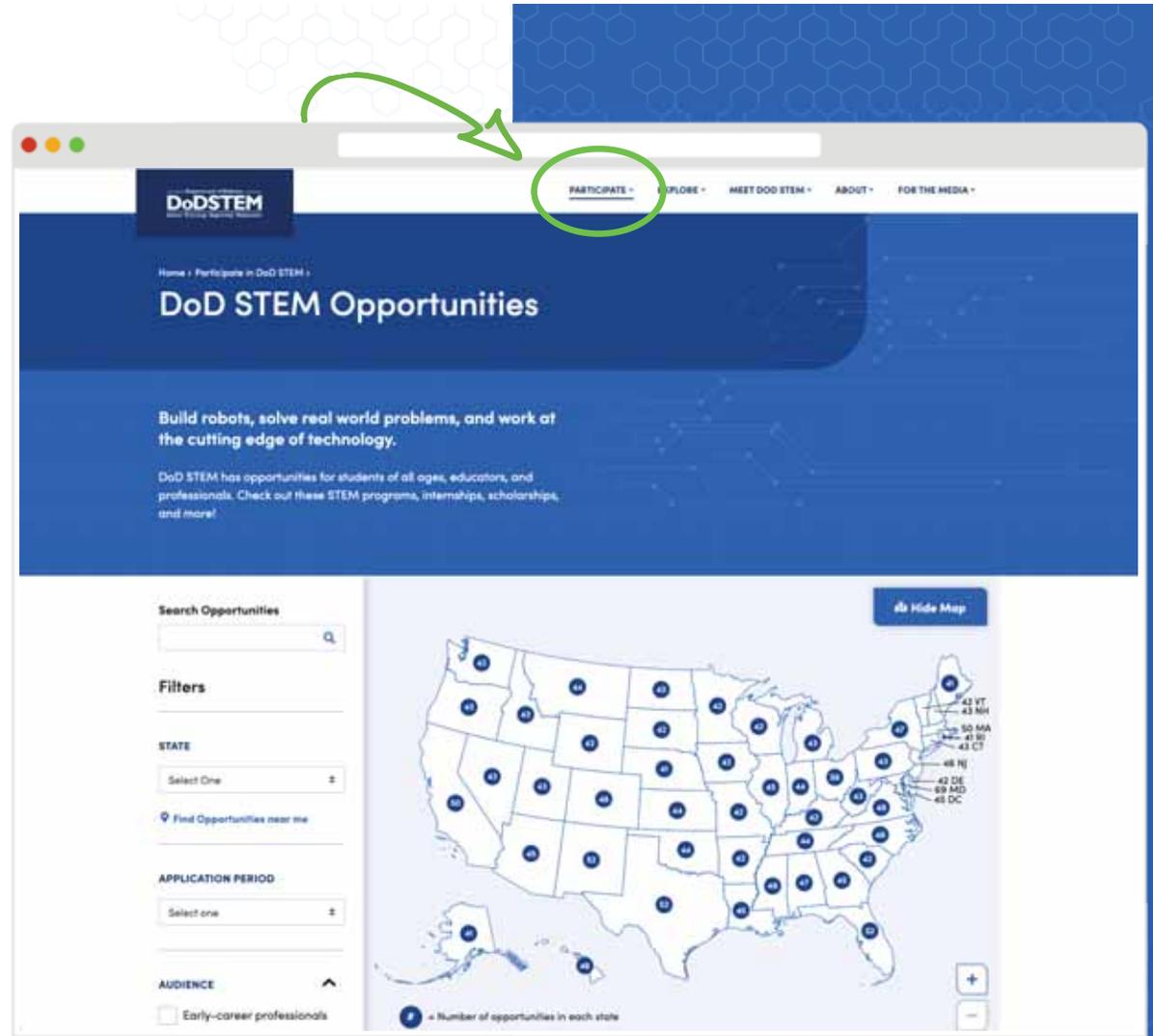
DSEC is a collaborative partnership between academia, industry, not-for-profit organizations, and government that aims to broaden STEM literacy and develop a diverse and agile future workforce to power the innovative defense infrastructure of the United States.



# Participate in DoD STEM



[dodstem.us/  
participate/  
opportunities](https://dodstem.us/participate/opportunities)



# Connect with DoD STEM



[dodstem.us](https://dodstem.us)



DoDSTEM



@DoDSTEM



@DoDstem



@DoDstem



Department of Defense

# DoDSTEM

Science · Technology · Engineering · Mathematics



# Virtual Institutes for Cyber and Electromagnetic Spectrum Research and Employ (VICEROY™)

*Pioneering Mission-Focused Cyber-Spectrum Education for the DoD Workforce*

Chester "CJ" Maciag  
Director, Cyber Technologies and Academic Outreach

ASD(CT), Integrated Sensing and Cyber  
Office of the Undersecretary of Defense for Research and Engineering

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Distribution A: Approved for Public Release



# VICEROY Vision, Mission, and Approach



## Vision

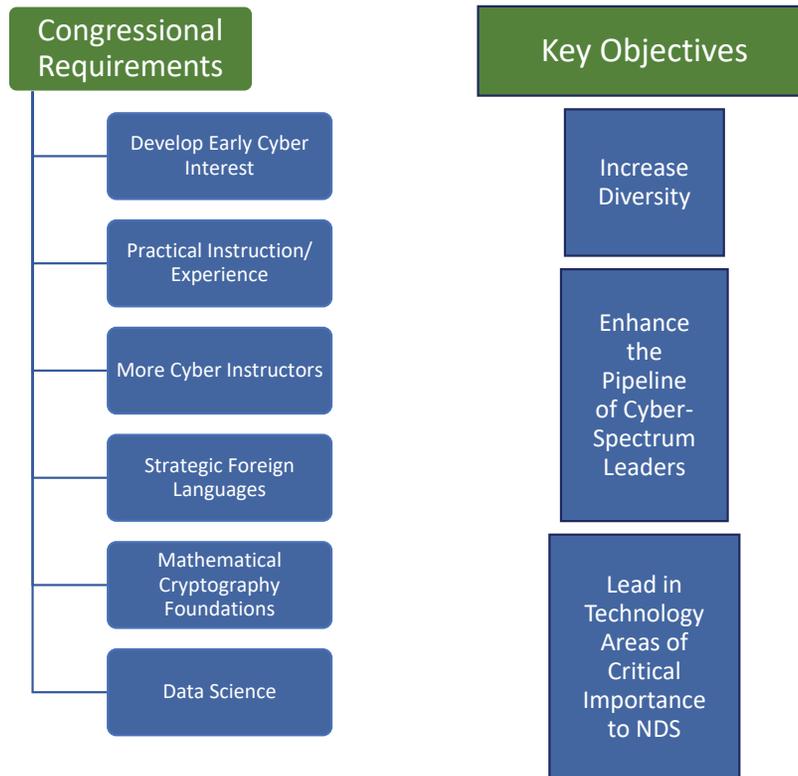
*Recognized by DoD as the leading mission-focused experiential cyber-spectrum operations education and internship pipeline producing job-ready leaders in military, civilian, and industrial base sectors.*

## Mission

Establish academic cyber institutes at institutions of higher learning, to develop foundational expertise in critical cyber operational skills for future military and civilian leaders of the Armed Forces and the Department of Defense, including such leaders of the reserve components.

## Approach

Augment traditional college curricula by providing hands-on, experiential learning and internship opportunities uniquely tailored to match the critical cyber-spectrum workforce demands of the Armed Services, Department of Defense, and our Defense Industrial Base partners.



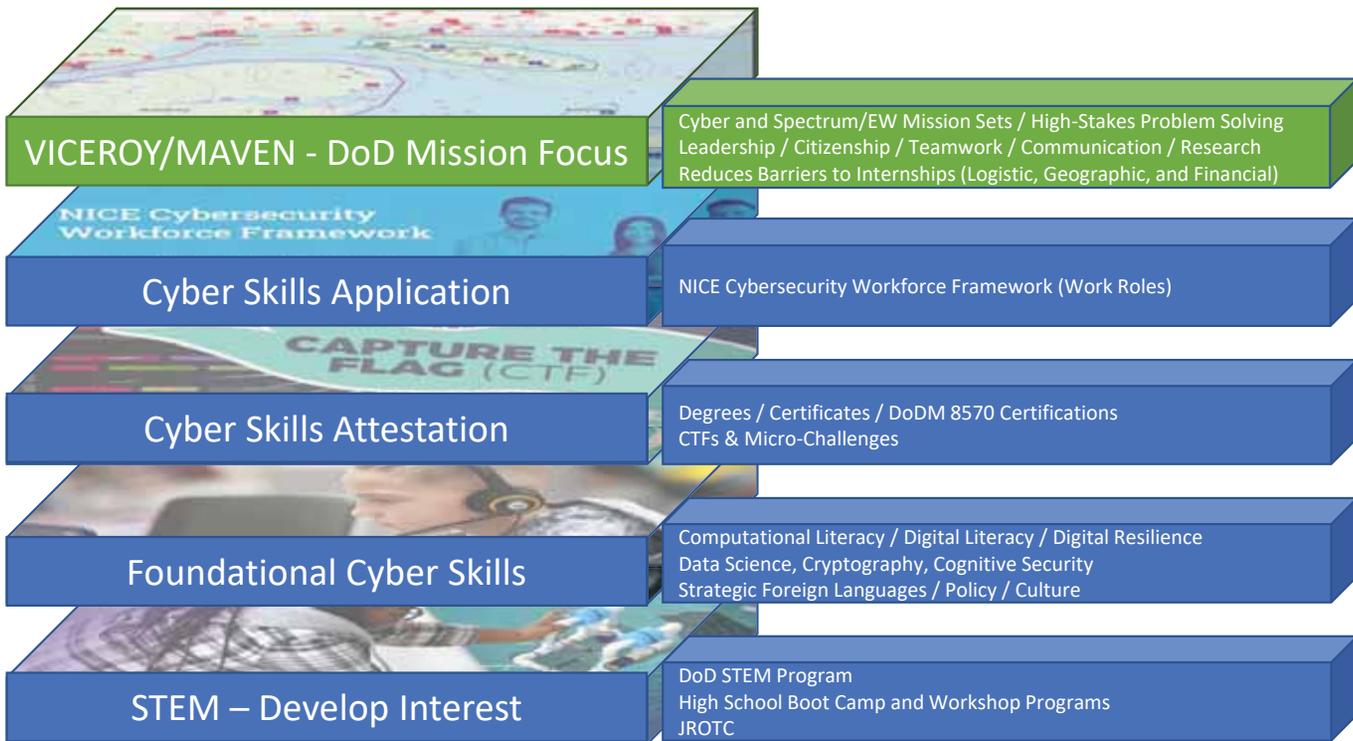


# How is VICEROY Different?

Leveraging and building cyber and EMS programs to prepare students to support DoD missions



Existing Scholarship Programs  
ROTC, CYP, SMART, DCTC, etc.



- DoD and National Security Problem Sets
- Mission-focused Education and Experiential Learning
- Cyber and Spectrum Curriculum
- Strategic Foreign Languages, Data Science/Crypto
- Degrees, Concentrations, and Industry Certifications
- Competitions and Skills Assessment



- Intro to DoD/Service-Specific Missions & Culture
- Cyber and Electromagnetic Spectrum (EMS) emphasis
- Hands-on Cyber and EMS Exercises;
- Blue Book® Mission Vulnerability Assessments
- IEEE Conference-style Paper
- Leadership, Citizenship, Teamwork

VICEROY leverages and aligns foundation of existing cyber programs and scholarships for mission success



# Mapping the DCWS to VICEROY Activities

VICEROY-Unique Activities Denoted in GREEN



Education Pathway

Secondary Schools

Undergrad & Graduate Education

Summer Experiential Internship

Follow-Up DoD Internships

DoD Employment

VICEROY Activities

Develop early student interest in challenging DoD and National Security problems sets

Enhance the pipeline of cyber and spectrum students at the secondary school level

Harness summer camps, JROTC, and dual-enrollment

**DoD Mission Focus** - Augments traditional college curricula and certifications with hands-on, research-based, operationally-focused experiential learning opportunities for ROTC and civilians

**Increases the number of cyber and spectrum instructors** at secondary and collegiate levels

MAVEN 8-week internship hones student competencies in **DoD leadership and culture, teamwork, and oral and written communications**

Financial assistance through stipends to overcome obstacles, **increase retention, and enhance geographic mobility**

**Provide exciting internship experiences** hosted by engaging and supportive mentors, leading to permanent employment within DoD

**Travel and housing stipends** to promote geographical mobility and Quality of Life to promote student satisfaction and success

**Internship Network** helps match students to employers for follow-on internships and permanent jobs

**Bridge Hiring Program** provides temporary hiring mechanism to ensure graduating student is retained while they are awaiting completion of final OPM hiring processes

DCWS Pillars

IDENTIFICATION & RECRUITMENT

RECRUITMENT & DEVELOPMENT

RECRUITMENT & DEVELOPMENT

DEVELOPMENT AND RETENTION

RETENTION



# 2023 VICEROY MAVEN Summer Internship



- Pedigree and Focus

- Leverages 20+ years of experience from running the Advanced Course in Engineering Cyber Security Bootcamp (ACE)
- Leadership, community service, writing, public speaking, research, career day, capstone, bluing trips, and graduation dinner components

- When: 12 June - 4 August 2023 in Rome, NY

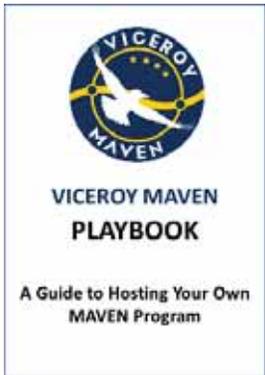
- Standard 8-week program, with 10-week option available
- 43 first-year interns / 6 graduate assistants (average intern GPA 3.57)

- What's New

- Air Force / Space Force mission and electromagnetic spectrum (EMS) emphasis
- Blue Book® cyber vulnerability assessment of a mission system
- Hands-on cyber and EMS exercises; IEEE conference-style paper

- FY24 Plans - Expanding to Army and Navy in FY24

- Engaging at Service HQ and organizational element levels





# MAVEN Curriculum Elements



Category	Description
1. Service and DoD Careers	DoD stories of service, career fair
2. Domains/Missions	Immerse in mission-mindset through mission and mission system lectures, Blue Books®, and capstone event
3. Mission Systems	Satellites, UAS, Cyber-enabled Munitions, SCADA, mIoT
4. Core Cyber	OS and Network Fundamentals, CIAAAA, OCO, DCO, AI/ML and cyber
5. Core EMS	Signal generation, transmit/receive, offensive and defensive techniques
6. Leadership and Teamwork	Writing, public speaking, Blue Book®, and research teams
7. Assessment	Writing and speaking rubrics, peer assessment, pre- and post-test



# National Competition

## Purpose

- Generate early-semester excitement in cyber/spectrum high-stakes problem solving
- Elevate student awareness and pursuit of VICEROY
- Create sense of community and pride among VICEROY post-secondary institutions

## When

- October 26-29, 2023

## Format

- Online virtual competition
- Run by AFRL and GI Blue Edge Team

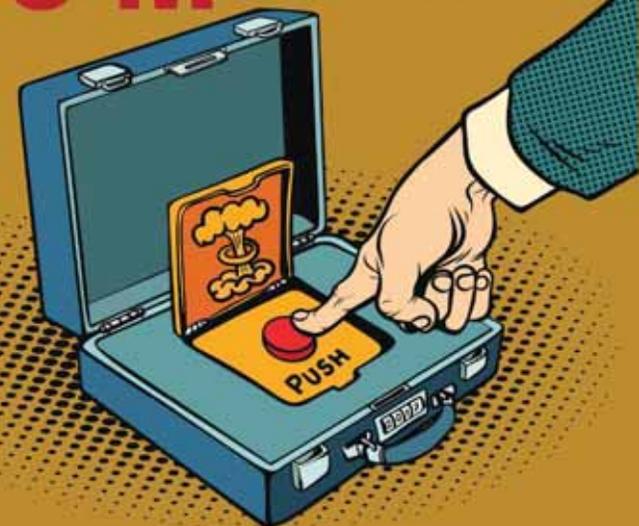
## Teams

- 20 teams registered for the competition
- Each team must have at least one VICEROY student
- Recommend 3-5 students per team



FALL CYBER COMPETITION  
OCTOBER 26-29, 2023

**STOP THE DOC**  
**BEFORE THE DOC GOES**  
**BOOM**



**YOUR MISSION IS SIMPLE: ANALYZE THE SOURCE CODE, GAIN ACCESS TO THE WEAPON, AND PREVENT IT FROM DETONATING.**

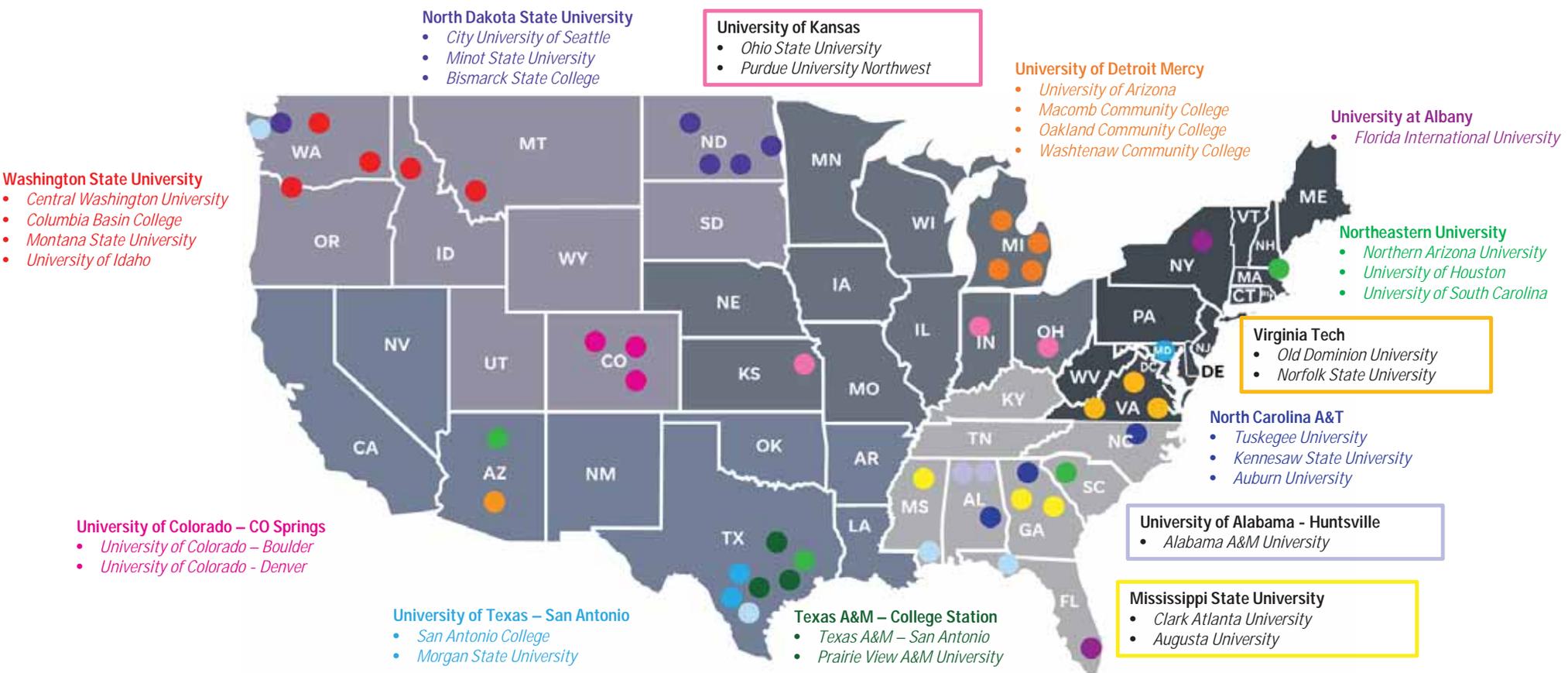
SCAN TO JOIN THE CHALLENGE AND BECOME A CYBER SUPERHERO.





# FY23 VICEROY Regional VIs and Partners

## Slate Blue - Operational Internship Sites with MOAs: Keyport, JBSA, Keesler, and Eglin





# By the numbers... Subset of our 30-month Accomplishments



## FAST FACTS

In 2022, America Faced  
**~ 700,000**  
Open Cybersecurity  
Positions\*

Over  
**\$19 Million**  
Awarded to Universities  
Through VICEROY

**112**  
ROTC  
Students

**13**  
New  
Undergraduate  
Courses

**20**  
DoD Mentors

**48** 2023  
MAVEN Interns  
**15** 2023  
DoD Interns

**56**  
Department of  
Defense-Driven  
Research Projects

**1**  
Master's  
Degree  
Program

**498**  
Students  
in the VICEROY  
pipeline

Apr. 25, 2023

**42**  
Universities  
Part of a  
Consortium

As of June 2023

**62**  
Students  
from  
an  
HBCU/MSI

**142**  
Women  
**122**  
Students of Color

VICEROY Will Grow from  
Air and Space Force  
and Expand Into Army and Navy

### Programs of Study

- 13 New Undergrad Courses
- 9 Seminars

### Academics

- Multitude of Cyber Certification Track Courses Developed and Awarded

### 18 DoD Participant Employers

- AF – Keesler, Fairchild, Eglin, JBSA, AFRL
- Army – Ft. Gordon, GVSC
- Navy – NUWC Keyport

\*whitehouse.gov -July 19, 2022

2021-2023 data



**Thank You!**



VICEROY MAVEN Flag Bearers at the 2023 Honor America Days at Ft. Stanwix, Rome NY

VICEROY Landing Page: <https://adobe.ly/3pwEGaV>



Mr. Chester "CJ" Maciag  
Director, Cyber Technologies and Academic Outreach

ASD(CT), Integrated Sensing and Cyber  
Office of the Undersecretary of Defense for Research and Engineering  
[Chester.j.Maciag.civ@mail.mil](mailto:Chester.j.Maciag.civ@mail.mil) // (571) 969-0692





# TAB 1 – VICEROY Backup Information



## Wrap-up



- DoD faces challenges in recruiting top cyber and spectrum student talent
  - Students lack knowledge of uniquely challenging DoD problem sets and career rewards
  - Most post-secondary program curricula fail to prepare graduates for DoD mission success
  - Numerous talent pipeline barriers discourage students from pursuing DoD internships/employment
- USD(R&E) addressing these challenges through VICEROY program
  - Authorized by Section 1640 of the NDAA for 2019; Appropriations over FY20-23 totaling \$40M
- VICEROY success to date:
  - 13 Virtual Institutes; 45 Academic institutions; Locations in all major U.S. regions
  - 498 VICEROY Students (112 ROTC, 122 female, 112 minority)
  - 55 DoD-relevant student projects; 13 new courses; 1 new M.S. in Cybersecurity Engineering
  - 18 Participating employers; 4 major internship centers via 3 MOAs and 1 EPA
  - MAVEN – Our premiere summer experiential internship (48 participants summer 2023)

OSD Engaging Services/Components to Develop Long-Term Sustainable Execution Plan



# Section 1640 of the NDAA for FY2019

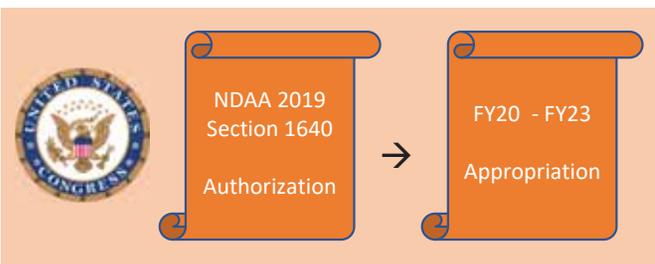


## SECTION 1640. PROGRAM TO ESTABLISH CYBER INSTITUTES AT INSTITUTIONS OF HIGHER LEARNING (2 of 2)

- **SELECTED INSTITUTIONS OF HIGHER LEARNING.**
  - (1) *IN GENERAL.*—The Secretary of Defense shall select institutions of higher learning for purposes of the program established under subsection (a) from among institutions of higher learning that have a Reserve Officers' Training Corps program.
  - (2) *CONSIDERATION OF SENIOR MILITARY COLLEGES.*—In selecting institutions of higher learning under paragraph (1), the Secretary shall consider the senior military colleges with Reserve Officers' Training Corps programs.
- **ELEMENTS.** Each institute established under the program authorized by subsection (a) shall include the following:
  - (1) Programs to provide future military and civilian leaders of the Armed Forces or the Department of Defense who possess **cyber operational expertise** from beginning through advanced skill levels. Such programs shall include **instruction and practical experiences** that lead to recognized certifications and degrees in the cyber field.
  - (2) Programs of targeted **strategic foreign language proficiency** training for such future leaders that— (A) are designed to significantly enhance critical cyber operational capabilities; and (B) are tailored to current and anticipated readiness requirements.
  - (3) Programs related to **mathematical foundations of cryptography** and courses in cryptographic theory and practice designed to complement and reinforce cyber education along with the strategic language programs critical to cyber operations.
  - (4) Programs related to **data science and courses in data science theory** and practice designed to complement and reinforce cyber education along with the strategic language programs critical to cyber operations.
  - (5) Programs designed to **develop early interest and cyber talent** through summer programs, dual enrollment opportunities for cyber, strategic language, data science, and cryptography related courses.
  - (6) Training and education programs to expand the **pool of qualified cyber instructors** necessary to support cyber education in regional school systems.
- **PARTNERSHIPS WITH DEPARTMENT OF DEFENSE AND THE ARMED FORCES.** Any institute established under the program authorized by subsection (a) may enter into a partnership with one or more components of the Armed Forces, active or reserve, or any agency of the Department of Defense to facilitate the development of critical cyber skills for students who may pursue a military career.
- **PARTNERSHIPS.** Any institute established under the program authorized by subsection (a) may enter into a partnership with one or more local educational agencies to facilitate the development of critical cyber skills.
- **SENIOR MILITARY COLLEGES DEFINED.** The term "senior military colleges" has the meaning given such term in section 2111a(f) of title 10, United States Code.



# VICEROY Organizational Relationships



USD(R&E) Authorization and Funding to create VICEROY



Program Manager  
Chester "CJ" Maciag

**DoD Performing Organization**  
Administers Partnership Intermediary Agreement for Technology Transition, and establishes norms for Legal, Public Affairs, Contracts, etc.

Air Force Research Lab

  
Program Manager  
Sonja Glumich

**Partnership Intermediary Organization**  
501c(3) to administer the VICEROY program Awards contracts, monitors and reports on performers, administers internship program

Griffiss Institute

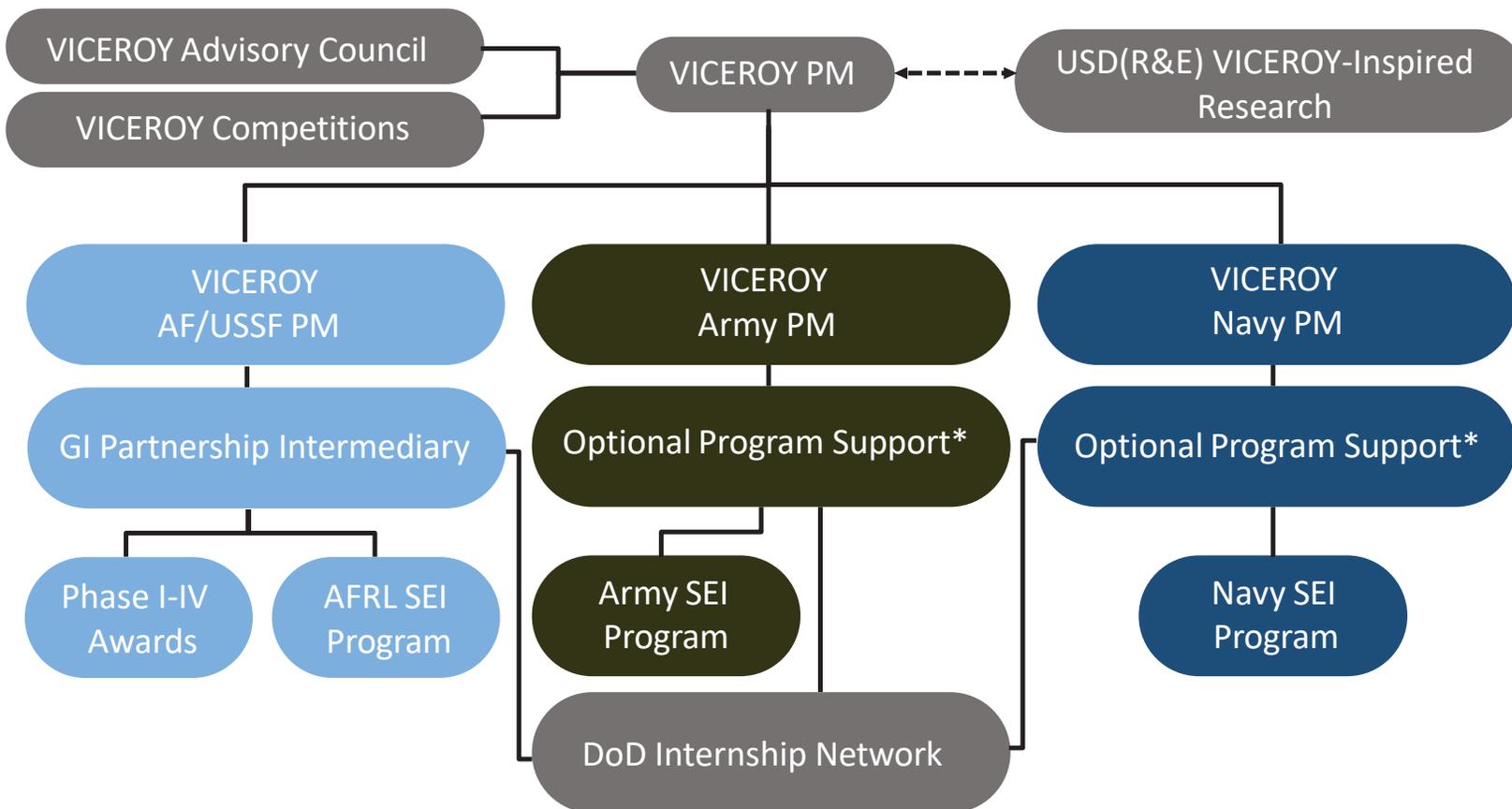
  
Project Management

**VICEROY Performer Organizations**  
Create and execute local academic programs to meet the intent of Section 1640 and the Special Notice





# Program Partner Structure (MAVEN Expansion)





# VICEROY – Future Plans



- Fall 2023 – Conduct national VICEROY mission-focused competition
- Fall 2023 – Partner with scholarship, retention, and excepted service programs
  - Engaging DCTC<sup>1</sup> Program through Virginia Tech and U of Arizona (already VICEROY consortium members)
- Spring 2024 – Expand number of internship host sites
  - Interest from NIWC-PAC, NRL, and STRATCOM, among others
- Summer 2024 - Expand MAVEN internship program to Army and Navy
  - Interest from NIWC-PAC, and ARL-Adelphi
- Ongoing – Identify VICEROY sustainment funding beyond FY24
  - Conducting discussions with Services and installations to identify cost-sharing strategy

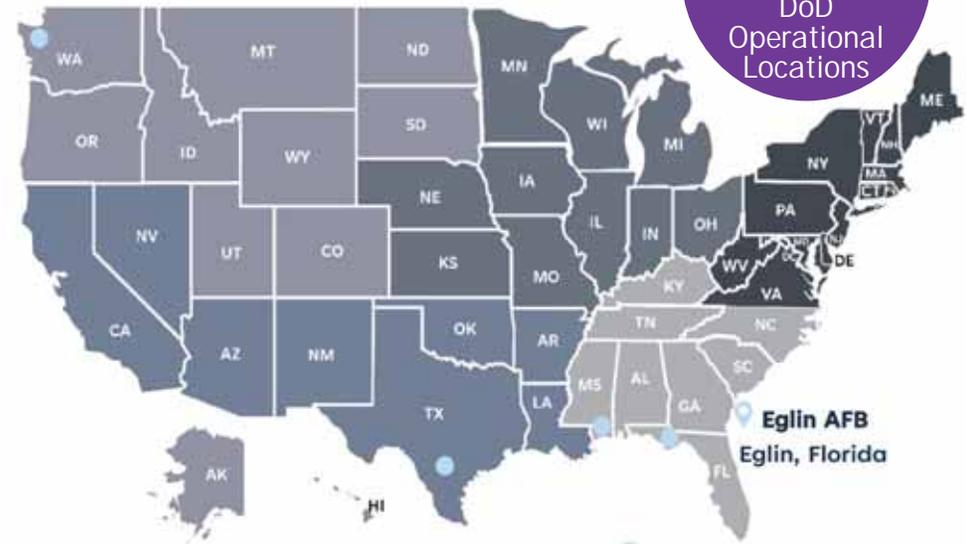
<sup>1</sup> – DCTC: Defense Civilian Training Corps



# Follow-up Summer Internship Host Site Locations (Post-MAVEN, or alternative to MAVEN)



**34**  
Second Year Internships at DoD Operational Locations



**Naval Sea Systems Command**  
Keyport, Washington

**Joint Base San Antonio**  
San Antonio, Texas

**Keesler AFB**  
Keesler, Mississippi

**Eglin AFB**  
Eglin, Florida

MOA



**U.S. AIR FORCE**

**Eglin, Florida**  
"The 96th Test Wing executes developmental test and evaluation enabling the warfighter to put weapons on target in all battlespace media while also providing support for all other Team Eglin missions as the installation host wing. Eglin deploys combat ready forces while delivering full spectrum support to the DoD's second largest test and training complex. Today, Eglin tests and evaluates non-nuclear munitions, electronic combat systems and navigation/guidance systems."  
[Click to learn more.](#)

MOA



**San Antonio, Texas**  
"The Air Force is the lead agency for Joint Base San Antonio, comprising three primary locations at JBSA-Fort Sam Houston, JBSA-Lockland and JBSA-Randolph plus 8 other operating locations and more than 200 mission partners. JBSA services more DOD students than any other installation, more active runways than any other installation, houses the DOD's largest hospital and only level one trauma center, supports more than 250,000 personnel."  
[Click to learn more.](#)

MOA



**U.S. AIR FORCE**

**Keesler, Mississippi**  
"Keesler trains more than 28,000 students annually with an average daily student load of more than 2,700. The 81st TRW is a lead Joint Training Installation, instructing not only Air Force, but Army, Navy, Marine Corps, Coast Guard and civilian federal agency personnel. Keesler's mission is enduring. We provide a wide array of capabilities in over 160 career field specialty training courses from 8 operating locations in the continental United States. Our mission is not only to technically train warfighters, but to develop and inspire them."  
[Click to learn more.](#)

EPA



**Keyport, Washington**  
"Keyport provides technical leadership, engineering expertise, and unique facility complexes that serve to ensure sustainment of undersea warfare (USW) superiority for the United States. As one of two divisions of the Naval Undersea Warfare Center, Keyport's mission is focused on developing and applying advanced technical capabilities to test, evaluate, field, and maintain undersea warfare systems and related defense assets. These advanced technical capabilities directly support the full spectrum of Navy undersea programs."  
[Click to learn more.](#)



# VICEROY Support to Interns – Breaking Down Barriers to Summer Employment



## Housing

- Housing for First Year Interns is provided nearby Griffiss Institute
- Housing for Follow-up DoD Host Site Interns is provided nearby each DoD host site

## Pay

- Graduate Assistants are paid \$29/hr
- Follow-up DoD Host Site Interns are paid \$24/hr
- First Year Interns are paid \$22/hr



## Travel

- Interns that live greater than 50 miles from their placement site will receive travel reimbursement up to \$1500 for airfare or mileage
- Daily transportation is provided to/from Griffiss Institute for interns in Rome, NY

## Quality of Life

- All travel and housing is facilitated by Griffiss Institute
- Interns can meet one another digitally before start dates to build rapport
- We ensure interns have a quality environment where they can thrive



# VICEROY Virtual Institutes



- Faculty-led, multi-institution, multi-year research endeavors that specifically target cyber and electromagnetic spectrum operations (EMSO) challenges of interest to the DoD
- Develop new or augment existing cyber coursework leading to specializations, degrees, or industry certifications
- Provide scholarships and stipends for student participation
- Sponsor cyber research projects of interest to the DoD for VICEROY students
- Hold cyber seminars, workshops, and competitions
- Report progress and share lessons learned at the annual VICEROY Symposium



# Mapping the DCWS to VICEROY Activities

Leveraged Scholarship Programs at Bottom



Education Pathway

Secondary Schools

Undergrad & Graduate Education

Summer Experiential Internship

Follow-Up DoD Internships

DoD Employment

NSA-sponsored GenCyber K-12 program

DEI-sponsored K-12 programs

VICEROY Outreach Programs

JROTC Programs

13 Consortia / 44 Academic Institutions



VICEROY MAVEN

VICEROY Operational Internship

VICEROY Research Internship

DoD Internship Programs



DoD Civilian Employment

Commissioned Officer

Retained Civilian or Officer

Graduate School Program (PALACE ACQUIRE)

Defense Industrial Base

ROTC

DCTC

DoD CYSP

SMART and SFS

VICEROY Activities

Leveraged Scholarship Programs



# **TAB 2 – MAVEN**

## **Student Background**



# MAVEN Internship Capstone



- **Mission Relevance:** Based closely on AF and USSF Unit Cyber Warfare Training culminating operational capstone challenge (CONCORD DAWN)
- **Concord Dawn Capstone:** Transmit the coordinates of a High Value Target to a UAV to enable target strike
- **Future VICEROY-Wide Activities:**
  - National VICEROY 44-school competition in Fall 2023
  - Custom capstone tailored to the new MAVEN curriculum
  - Alternate capstones focused on ground, surface, undersea, and space domains of Service partners

Partnership with AFRL/RI's *Blue Edge* competition development team





# What our VICEROY Interns are Saying...

"As a graduate of the 2022 VICEROY program, I was honored to have experienced the internship in its inaugural year. The mentorship and hands-on experience I received has proven invaluable as I continue my studies in the Computer Science field."



**Jacob Lebovich**  
1<sup>st</sup> Year – VICEROY, Intern - 2022  
2<sup>nd</sup> Year – VICEROY, GA - 2023

"Previously, my interests lay within artificial intelligence and data science, but VICEROY cultivated my passion for cybersecurity. I got to craft technical reports, learn new programmatic concepts, and perform research under a mentor. This program gave me lessons in leadership, an expansive network, and various core experiences."



**Aailya Jakir**  
1<sup>st</sup> Year – VICEROY - 2022  
2<sup>nd</sup> Year – ACE - 2023

"This internship, facilitated by VICEROY, has allowed me to not only demonstrate my knowledge and skills but also make a significant impact. Additionally, I have been offered an amazing chance to be a part of a select few to instruct and shape future cyber warriors for the Air Force, which I'm truly excited about."



**Justin Pettiss**  
1<sup>st</sup> Year – VICEROY - 2023  
Keesler Air Force Base  
336 TRS/TRR

"I have thoroughly enjoyed the VICEROY summer internship. Wavelength is at a pivotal moment of innovation for creating Air Force software. It has been an awesome experience and I'm grateful to have been a part of this program. I hope many others get to pursue this opportunity as it has been a wonderful exposure."



**Morgan Hardy**  
1<sup>st</sup> Year – VICEROY - 2023  
Joint Base San Antonio  
WAVELENGTH

"The first year of VICEROY I saw as a transition from academia to the workforce, and this summer is the application of those skills we learned last summer in a real work environment. Overall, I feel this summer has adequately prepared me for future employment opportunities and I highly recommend this experience to those with interest in radar and the DoD."



**Morgan Jones**  
1<sup>st</sup> Year – VICEROY - 2022  
2<sup>nd</sup> Year – VICEROY - 2023  
Eglin Air Force Base- 350TH

"My experience with Wavelength as a software development intern has been mind-opening, exciting, while being challenging. I work in a group of three, so we were able to learn and discover a lot from each other. Teamwork is an aspect that I enjoy doing during this internship, as we get along with each other well."



**Timothy Truong**  
1<sup>st</sup> Year – VICEROY - 2023  
Joint Base San Antonio  
WAVELENGTH

"My experience this Summer as a VICEROY Intern for The Naval Undersea Warfare Center Division Keyport, has been incredible. I have fostered many connections in my short time at Keyport and I am eager to continue supplying the government with my growing cybersecurity knowledge."



**Benjamin Price**  
1<sup>st</sup> Year – VICEROY - 2023  
Naval Undersea Warfare  
Center Division Keyport

"During my VICEROY summer internship, I have had the ability to network and learn with my peers. Ultimately, I have garnered a valuable experience and have taken an important first step toward a future in the DoD."



**Ryan Silvus**  
1<sup>st</sup> Year – VICEROY - 2023  
Joint Base San Antonio  
WAVELENGTH

My name is Turner Woodward, and I'm a student of the University of Detroit Mercy pursuing a degree in Computer Engineering with a minor in Computer Science. I am an ambitious life-long learner, and I spend most of my free time programming, gardening, or making CAD models to 3D print. The MAVEN program has challenged me to constantly improve my skills and build me into a CYBER professional, and I truly believe I would not be who I am today if not for the support from my fellow MAVENs. I feel this internship has been a transformative experience and my first steps to a long career in the DoD, and I am very thankful for the opportunity to visit the Pentagon.



**1st**  
**Turner Woodward**  
*1st Year VICEROY, Intern - 2023*  
**University of Detroit Mercy**  
*Computer Engineering*

My name is Guinevere Fish. I am studying computer science and will be a junior at Washington State University in the fall. I am involved in the cybersecurity club at WSU, the CyberCougs. The opportunity to participate in this internship has not only given me skills that I can bring back to utilize in the club at school but has also given me a look into what working in cybersecurity in the government might look like.



**2nd**  
**Guinevere Fish**  
*1st Year VICEROY, Intern - 2023*  
**Washington State University**  
*Computer Science*

I arrived at Viceroy midway through a career change. I earned a BA in English at Kalamazoo College, and an MA in Japanese at University of Wisconsin before moving to the University of Washington, where I focused on early modern Japanese literature and intellectual history. While working for a Japanese IT firm as a lead bilingual test engineer, I decided to shore up my foundations and began coursework for an AS in physics at Oakland Community College. OCC entered the VICEROY consortium just as I completed the degree, and, with their support, enabled me to think beyond the automotive industry. In the fall, I will begin the MS Vehicle Cyber Engineering program at the University of Detroit, Mercy.



**3rd**  
**Benjamin Rosenberg**  
*1st Year VICEROY, Intern - 2023*  
**Oakland Community College**  
*Computer Information Sciences*



Hi, my name is Yasmin Chambers. I am a rising senior at Mississippi State University, majoring in computer engineering with a minor in mathematics. I am in the U.S. Army Reserves, and recently contracted into the AROTC program at MSU. I enjoy fitness, nature, reading, and hackathons! The VICEROY program has given me the necessary tools to create my own solutions and further elevate the technologies that are present. I have gained diversified insight and seen the wide scope of cybersecurity and electromagnetic spectrum systems. I plan to use this knowledge to strengthen the military's cyber intelligence and use new technology to advance our armed forces' defense. I look forward to networking and experiencing the Pentagon.



**4th**  
**Yasmin Chambers**  
*1st Year VICEROY, Intern - 2023*  
**Mississippi State University**  
*Computer Engineering*

Hello, I'm Alex, a rising junior at Washington State University. At Washington State, I study Computer Science and participate in cybersecurity competitions with my team, the CyberCougs. Being able to come to the east coast, and work at the Air Force Research Lab in New York has been an amazing opportunity. Working with other interns to perform research has been fulfilling, and learning more about cybersecurity through the MAVEN program has been educational as well. I'm honored and excited to come to the Pentagon to learn more. Thank you!



**5th**  
**Alexander Hagood**  
*1st Year VICEROY, Intern - 2023*  
**Washington State University**  
*Computer Science*

My name is Elijah Gartrell, a rising Junior at Old Dominion University majoring in Cybersecurity with a double minor in French & International Relations. Currently residing in Northern Virginia, I enjoy family time, sports, and music. This summer at VICEROY, I worked on the Virtual Reality Information Flow Analysis project with mentor Sonja Glumich. This project was amazing and truly a great opportunity.



**6th**  
**Elijah Gartrell**  
*1st Year VICEROY, Intern - 2023*  
**Old Dominion University**  
*Cyber Security*



# INDIANA UNIVERSITY OF PENNSYLVANIA: NATIONAL CYBERSECURITY AWARENESS MONTH 2023

**Derek Mueller**

**Cybersecurity Advisor – State Coordinator Pennsylvania**

Region III (MD, PA, DE, DC, VA, WV)

Cybersecurity Advisor Program

Cybersecurity and Infrastructure Security Agency

# Cybersecurity Awareness Month

- Launched in 2004
- Co-managed by the Cybersecurity and Infrastructure Security Agency (CISA) and the National Cybersecurity Alliance (NCA)
- Collaborative effort between government and industry to raise cybersecurity awareness
- Ensures that everyone has the resources they need to be safe and secure online.



**October is  
Cybersecurity  
Awareness Month**

# CISA

## STRATEGIC PLAN 2023–2025



### GOAL 1

#### **CYBER DEFENSE:**

Spearhead the National Effort to Ensure Defense and Resilience of Cyberspace

### GOAL 2

#### **RISK REDUCTION & RESILIENCE:**

Reduce Risks to, and Strengthen Resilience of, America's Critical Infrastructure

### GOAL 3

#### **OPERATIONAL COLLABORATION:**

Strengthen Whole-of-Nation Operational Collaboration and Information Sharing

### GOAL 4

#### **AGENCY UNIFICATION:**

Unify as One CISA Through Integrated Functions, Capabilities, and Workforce

# What is Cybersecurity?

- Defined as "the protection of computer systems and networks from attacks by malicious actors that may result in unauthorized information disclosure, theft of, or damage to hardware, software, or data..."
- Wherever there is technology, there needs to be cybersecurity.



# Why is it Important?

- Implementing cybersecurity best practices is important for individuals as well as organizations of all sizes to protect personal, financial and sensitive information.
- For both government and private entities, developing and implementing tailored cybersecurity plans and processes is key to protecting and maintaining business operations.



# Feelings Toward Cybersecurity

- **78%** of people consider staying secure online a priority
- **34%** noted they often feel overwhelmed by information and, as a result, minimize their online actions
- **46%** felt frustrated while staying secure online
- **39%** of users trying to keep safe felt information on how to stay secure online is confusing

Findings from [Oh Behave! The Annual Cybersecurity Attitudes and Behaviors Report 2022](#)

# Our Online Behaviors

- **Only 33% of individuals create unique passwords for all accounts**
  - Only 18% of individuals have downloaded a password manager
- **43% of respondents have never heard of multifactor authentication (MFA)**
  - Out of the 57% of the participants who had heard about it:
    - 79% applied it at least once and 94% of them reporting that they were still using MFA
- **92% of respondents took action after a security training**
  - 58% say they are better at recognizing phishing
  - 45% started using strong and unique passwords
  - 40% started using MFA
  - 40% started regularly installing software updates

Findings from [Oh Behave! The Annual Cybersecurity Attitudes and Behaviors Report 2022](#)

# Who – Cyber Threat Actors

## Nation States



## Hacktivists



## Cyber Criminals



# How – Avenues for attack

- **Social Engineering**
- **Vulnerability Exploitation**
- **Misconfigurations & Poor Security Practices**
- **Physical Access and Hands On Exploitation**
- **Phishing**
- **Insider Threat**





## Action Steps

# 4 Easy Ways to Stay Safe Online

**Use Strong Passwords and a Password Manager**

**Turn on Multifactor Authentication**

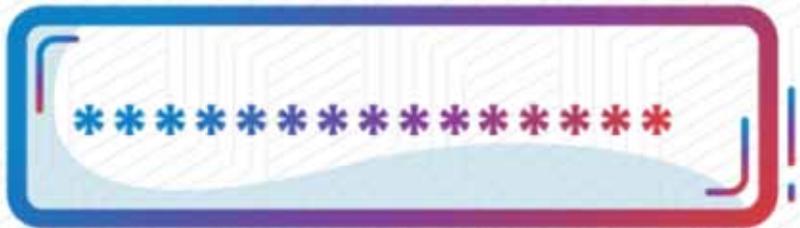
**Recognize and Report Phishing Attacks**

**Update Your Software**



# Use Strong Passwords

## CREATE STRONG PASSWORDS:



- **Long**
  - At least 16 characters
- **Unique**
  - NEVER reuse passwords
- **Complex**
  - Upper- and lower-case letters
  - Numbers
  - Special characters
  - Spaces

# Use a Password Manager

## WHY USE A PASSWORD MANAGER?

- Stores your passwords
- Alerts you of duplicate passwords
- Generates strong new passwords
- Some automatically fill your login credentials into website to make sign-in easy

Encryption ensures that password managers never "know" what your passwords are, keeping them safe from cyber attacks.



# Turn on Multifactor Authentication

## WHAT IS IT?

- **A code sent to your phone or email**
- **An authenticator app**
- **A security key**
- **Biometrics**
  - Fingerprint
  - Facial recognition



# Turn on Multifactor Authentication

## WHERE SHOULD YOU USE MFA?

- **Email**
- **Accounts with financial information**  
Ex: Online store
- **Accounts with personal information**  
Ex: Social media



# Recognize and Report Phishing

## PHISHING RED FLAGS:



- **A tone that's urgent or makes you scared**  
*"Click this link immediately or your account will be closed"*
- **Bad spellings, bad grammar**
- **Requests to send personal info**
- **Sender email address doesn't match the company it's coming from**  
Ex: Amazon.com vs. Amaz0n.com
- **An email you weren't expecting**

# Recognize and Report Phishing

## WHAT TO DO

### Do NOT

- Don't click any links
- Don't click any attachments
- Don't send personal info



### Do

- Verify
- Contact that person directly if it's someone you know
- Report it to your IT department or email/phone provider
- DELETE IT

# Update Your Software

## WHY?

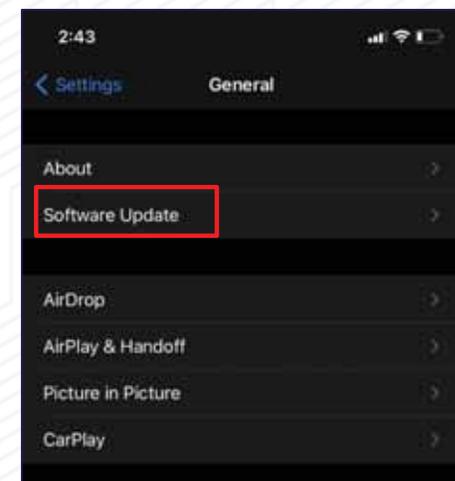
- Updates ensure your devices and apps are protected from the latest threats
- Don't click "remind me later", it could leave you vulnerable to cyber threats
- Automatic updates are the easiest way to stay secure



# Update Your Software

## WHERE TO FIND AVAILABLE UPDATES

- Check for notifications to your phone or computer
- Look in your phone, browser or app settings
- Check the upper corner of your browser for any alerts



# Building a Strong Cybersecurity Culture

- **Use basic cybersecurity training.** This helps familiarize staff with cybersecurity concepts and activities associated with implementing cybersecurity best practices.
- **Identify available cybersecurity training resources.** Cybersecurity training resources—on topics like phishing and good email practices—are available through professional association, educational institutions, as well as private sector and government sources.
- **Stay current on cybersecurity events and incidents.** This helps identify lessons learned and helps to maintain vigilance and agility to cybersecurity trends.
- **Encourage employees to make good choices online and learn about risks** like phishing and business email compromise.

# CISA Website – cisa.gov

The screenshot shows the CISA website homepage. At the top left is the CISA logo and the text "CYBERSECURITY & INFRASTRUCTURE SECURITY AGENCY" and "AMERICA'S CYBER DEFENSE AGENCY". A search bar is located to the right. Below the header is a navigation menu with links for Topics, Spotlight, Resources & Tools, News & Events, Careers, and About. A prominent red button labeled "REPORT A CYBER ISSUE" is highlighted with a red hand icon pointing to it. Below the navigation menu are social media share icons for Facebook, Twitter, LinkedIn, and Email. The main content area features a large red banner for "ShieldsUp" with the text "Prepare for, respond to, and mitigate the impact of cyberattacks." and a "LEARN MORE" button. Below this is a blue banner for "Secure Our World Resources and Tip Sheets" with the text "Learn more about the four ways to stay safe online with Secure Our World Tip Sheets, translated in various languages." and a "SECURE OUR WORLD RESOURCES AND TIP SHEETS" button, also highlighted with a red hand icon. To the right of the main content is a "BLOG" section with three articles: "Defending Democracy and Standing Up for Civil Society", "Transforming Vulnerability Management: CISA Adds OASIS CSAF 2.0 Standard to ICS Advisories", and "Region 8 Invites You to Secure Our World". A "VIEW MORE NEWS" button is located below the blog section. On the far right is a dark blue sidebar for "Alerts & Advisories" with the heading "Cisco Releases Security Advisories for Multiple Products" and "CISA Adds Three Known Exploited Vulnerabilities to Catalog", followed by "CISA Releases Three Industrial Control Systems Advisories". At the bottom of the sidebar are buttons for "VIEW ALL ALERTS & ADVISORIES" and "SUBSCRIBE TO UPDATES", with a red hand icon pointing to the latter.

CYBERSECURITY & INFRASTRUCTURE SECURITY AGENCY  
AMERICA'S CYBER DEFENSE AGENCY

Search

Topics ▾ Spotlight Resources & Tools ▾ News & Events ▾ Careers ▾ About ▾

REPORT A CYBER ISSUE

SHARE: [f](#) [t](#) [in](#) [e](#)

## ShieldsUp

Prepare for, respond to, and mitigate the impact of cyberattacks.

LEARN MORE →

## Secure Our World Resources and Tip Sheets

Learn more about the four ways to stay safe online with Secure Our World Tip Sheets, translated in various languages.

SECURE OUR WORLD RESOURCES AND TIP SHEETS

SEP 29, 2023 ■ BLOG  
[Defending Democracy and Standing Up for Civil Society](#)

SEP 29, 2023 ■ BLOG  
[Transforming Vulnerability Management: CISA Adds OASIS CSAF 2.0 Standard to ICS Advisories](#)

SEP 28, 2023 ■ BLOG  
[Region 8 Invites You to Secure Our World](#)

VIEW MORE NEWS →

OCT 05, 2023 ■ ALERT  
[Cisco Releases Security Advisories for Multiple Products](#)

OCT 05, 2023 ■ ALERT  
[CISA Adds Three Known Exploited Vulnerabilities to Catalog](#)

OCT 05, 2023 ■ ALERT  
[CISA Releases Three Industrial Control Systems Advisories](#)

VIEW ALL ALERTS & ADVISORIES →

SUBSCRIBE TO UPDATES [✉](#)

# Ways to Get Involved

## AT WORK

- Publicize resources and activities
  - Intranet
  - Website
  - Emails to employees/customers
- Promotions
  - Discounts
  - Giveaways
- Hold a contest
  - Phishing simulation
  - Poster contest

## AT HOME

- Share helpful tips and resources
  - Kids
  - Parents
  - Friends
- Hold a family “tech talk”
  - Discuss how each family member can protect their devices, accounts, and personal information.
- Create a culture of security in your family

# Ways to Get Involved Cont.

## IN YOUR COMMUNITY

- Volunteer to teach others in your community
- Reach out to
  - Your kid's school
  - A library/community center
  - Senior center
  - Place of worship

## ONLINE

- Join on the conversation on social media using
  - [#CybersecurityAwarenessMonth](#)
  - [#SecureOurWorld](#)

# What's It Worth - Avg. Dark Web Price (USD)

Credit card details, account balance up to 5,000 (\$120)  
Credit card details, account balance up to 1,000 (\$80)  
Stolen online banking logins, minimum \$2,000 on account (\$65)

Cashapp verified account (\$800)  
Stolen PayPal account details, minimum \$100 balances (\$15)  
50 Hacked PayPal account logins (\$150)

Crypto.com verified account (\$250)  
Binance verified account (\$260)  
USA verified LocalBitcoins account (\$120)

Utility bill templates (\$25)  
New York driver's license (\$70)  
US driver's license (avg.) (\$150)  
10 million USA email addresses (\$120)

Netflix account, 1-year subscription (\$25)  
Uber hacked acct. (\$15)  
Uber driver hacked acct. (\$35)

Hacked Facebook account (\$45)  
Hacked Instagram account (\$40)  
Hacked Twitter account (\$25)  
Hacked Gmail account (\$65)

# Additional Resources

## CISA

- [Report a Cyber Issue](#)
- [Secure by Design](#)
- [Cross-Sector Cybersecurity Performance Goals](#)
- [Cyber Resource Hub](#)
- [Cybersecurity Training & Exercises](#)
- [CISA YouTube Channel](#)

## NCA

- [Resources and Guides](#)
- [Videos and On-Demand Webinars](#)



# Other Federal Reporting Resources

**FBI 24x7 CyWatch:** (855) 292-3937 or [CyWatch@fbi.gov](mailto:CyWatch@fbi.gov)

**FBI Cyber Complaint Center:** [www.ic3.gov](http://www.ic3.gov)

For individuals who are victims of an online/digital crime

**Federal Trade Commission –** [reportfraud.ftc.gov](http://reportfraud.ftc.gov)

For individuals who are victims of bad business practices or taken advantage of by online companies

**Identity Theft Resources –** [IdentityTheft.gov](http://IdentityTheft.gov)

For individuals who believe they may be victims of Identity Theft





For more information, visit [cisa.gov](https://cisa.gov) or contact [central@cisa.dhs.gov](mailto:central@cisa.dhs.gov)

**Derek Mueller**  
**Cybersecurity Advisor – State Coordinator Pennsylvania**  
Region III (MD, PA, DE, DC, VA, WV)  
[Derek.mueller@cisa.dhs.gov](mailto:Derek.mueller@cisa.dhs.gov)  
Cybersecurity and Infrastructure Security Agency

# GROWING THE NEXT GENERATION OF CYBER TALENT

Star Hardison,  
Governance Program Manager  
Workforce Innovation Directorate, DoD CIO

November 2023



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# AGENDA



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- ⚡ Mission Statement
- ⚡ DoD CWF Strategy Implementation Plan
- ⚡ Cultivating Tomorrow's Talent Pool
- ⚡ What is the DoD Cyber Scholarship Program?
- ⚡ DoD 8140 Qualification Model Example
- ⚡ Questions

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# MISSION STATEMENT



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**The Department of Defense** is one of the Nation's largest employers with approximately:

- ⚡ 1.3 million active-duty service members
- ⚡ 750,000 National Guard and Reserve service members
- ⚡ 750,000 civilian personnel
- ⚡ 600,000 contractors

## **Growing Our Talent:**

To remain the strongest fighting force in the world, we must **recruit** and **retain** the best of America.

That means **we must** continue:

- ⚡ Building pathways of opportunity for all qualified Americans.
- ⚡ Deepening the Department's partnerships with America's best universities.
- ⚡ Continuing to invest in training and education and create programs that focus on science, technology, engineering, and math.
- ⚡ Providing exceptional opportunities for service and professional development for our total force.



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# DoD CYBER WORKFORCE STRATEGY IMPLEMENTATION PLAN



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## Cyber Workforce Strategy

⚡ Aims to provide the tools, resources, policies and programs that enable the Department's cyber workforce stakeholders to **identify, recruit, develop** and **retain** a more agile and effective cyber workforce.

## Implementation Plan

⚡ Sets the foundation for how the Department will execute the 22 objective and 38 initiatives aligned with the 4 overarching goals in the CWF Strategy.



-  Identification
-  Recruitment
-  Development
-  Retention

**GOAL 1:** Execute consistent capability assessment and analysis processes to stay ahead of force needs.

**GOAL 2:** Establish an enterprise-wide talent management program to better align force capabilities with current and future requirements.

**GOAL 3:** Facilitate a cultural shift to optimize Department-wide personnel management activities.

**GOAL 4:** Foster collaboration and partnerships to enhance capability development, operational effectiveness and career broadening experiences.

# CULTIVATING TOMORROW'S TALENT POOL



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## CWF Strategy Goal 4:

- ⚡ Foster collaboration and partnerships to enhance capability development, operational effectiveness and career broadening experiences.

### Objective 4.3:

- ⚡ Enhance collaboration with academia to cultivate a talent pipeline and support important areas of research.

### Initiative 4.3.1:

- ⚡ Establish a centralized program office to manage cyber-focused student and employee developmental programs across the Department.

### Initiative 4.3.2:

- ⚡ Ensure NCAE-C curriculum aligns with Department-wide cyber standard.

### Initiative 4.3.3:

- ⚡ Increase return on investment of scholarship programs and effectively track participation to customize recruitment and outreach efforts.



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# WHAT IS THE DoD CYBER SCHOLARSHIP PROGRAM?



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## The DoD Cyber Scholarship Program (DoD CySP)

(Formerly the Information Assurance Scholarship Program) is designed to encourage the recruitment of the nation's top cyber talent and the retention of DoD personnel who have skills necessary to meet DoD's cyber requirements and help secure our nation against the threats of information systems and networks.

Grants awarded for scholarships and capacity building to NCAE-Cs:

### Scholarships

*Recruitment:* Targets students who are not current DoD or Federal employees and who are enrolled at designated CAEs; may be undergraduate or graduate students

*Retention:* Targets Military and Civilian DoD personnel for Associates or Graduate (Certificates, Masters, and PhD programs)

## NCAE-Cs

National Centers of Academic Excellence in Cybersecurity (NCAE-C)

National Centers of Academic Excellence in Cyber Defense (CAE-CD)

National Centers of Academic Excellence in Cyber Defense Research (CAE-R)

National Centers of Academic Excellence in Cyber Operations (CAE-CO)

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# DoD 8140 QUALIFICATION MODEL EXAMPLE

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(621) Software Developer				
		Basic	Intermediate	Advanced
<b>Foundational Qualification Options</b>	<b>Education</b>	Associate degree or higher from an accredited college or university	Bachelor degree or higher from an accredited college or university	Bachelor degree or higher from an accredited college or university
		<b>OR</b>	<b>OR</b>	<b>OR</b>
	<b>Training</b>	Offerings listed in DoD 8140 Training Repository	Offerings listed in DoD 8140 Training Repository	Offerings listed in DoD 8140 Training Repository
		<b>OR</b>	<b>OR</b>	<b>OR</b>
	<b>Personnel Certification</b>	GSEC	CSSLP	CISSP-ISSAP
<b>Foundational Qualification Alternative</b>	<b>Experience</b>	Conditional Alternative	Conditional Alternative	Conditional Alternative
<b>Residential Qualification</b>	<b>On-the-Job Qualification</b>	Always Required	Always Required	Always Required
	<b>Environment-Specific Requirements</b>	Component Discretion	Component Discretion	Component Discretion
<b>Annual Maintenance</b>	<b>Continuous Professional Development</b>	Minimum of 20 hours annually or what is required to maintain certification; whichever is greater.	Minimum of 20 hours annually or what is required to maintain certification; whichever is greater.	Minimum of 20 hours annually or what is required to maintain certification; whichever is greater.

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# Survey on Cyber Education Requirements



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**Sponsor:** Institute for Defense Analyses (IDA)  
(on behalf of the DoD)

**Purpose:** To gather perspectives on how to best educate the DoD's cyber workforce to protect the Nation from future cyber threats (findings will be included in a report requested by Congress).

## Survey Question Focus:

- Student capacity in cyber programs of study
- Educator staffing levels
- Cyber education preferences and requirements
- Perceptions of future cyber threats
- The need for a National Cyber Academy

**SHARE YOUR THOUGHTS ON  
CYBER EDUCATION BY TAKING  
A BRIEF SURVEY**

(visit the URL or Scan the QR Code below )



[https://idaorg.gov1.qualtrics.com/jfe/form/SV\\_251iRbldGNldmUC](https://idaorg.gov1.qualtrics.com/jfe/form/SV_251iRbldGNldmUC)

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# QUESTIONS



SCAN TO VIEW THE CYBER  
WORKFORCE STRATEGY



REGISTER  
HERE



**NOVEMBER 8**

**6:30 PM CDT**

JOIN US AT A *WEBINAR*  
ON HOW TO

# ENGINEER YOUR CAREER

*WITH A PROFESSIONAL MASTER'S DEGREE*

- HOW TO PICK A GRADUATE SCHOOL?
- HOW TO APPLY TO AND FUND YOUR GRADUATE EDUCATION?
- PROFESSIONAL MASTERS: HANDS-ON CAREER PREP

THIS WEBINAR IS SUPPORTED  
BY THE NSF-FUNDED  
SCHOLAR AWARD PROGRAM I-ACED  
LEARN MORE AT [I-ACED.ORG](http://I-ACED.ORG)



# I-ACED

IMPROVING ACCESS TO CAREER &  
EDUCATIONAL DEVELOPMENT

- Up To \$10k In Scholarship Funds
- Cohort Support And Career Development Workshops
- Tour Around U.S. Army Engineer R&D Center
- Internship And Research Rotations



PRAIRIE VIEW  
A&M UNIVERSITY



RICE



TEXAS SOUTHERN UNIVERSITY



ERDC  
ENGINEER RESEARCH & DEVELOPMENT CENTER

# I-ACED

IMPROVING ACCESS TO CAREER &  
EDUCATIONAL DEVELOPMENT



THIS PROGRAM IS SUPPORTED BY THE  
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Computer Science | Mechanical Engineering |  
Electrical & Computer Engineering |  
Chemical Engineering | Civil & Environmental  
Engineering

## RICE UNIVERSITY

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Bioengineering | Chemical Engineering

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A&M UNIVERSITY



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TEXAS SOUTHERN UNIVERSITY



ERDC  
ENGINEER RESEARCH & DEVELOPMENT CENTER



High-Performance Computing

# INTERNSHIP

Program (HIP)

You can harness high performance computing resources to solve our most critical Department of Defense mission challenges.

## INTERNSHIP



### Eligibility Requirements

- U.S. Citizens that are 18 years old at time of application
- Majoring in STEM discipline
- Full-time student or recent graduate (undergraduate, graduate, or post-doc)
- Minimum cumulative GPA 3.0 or higher (4.0 scale)



### Funding

Monthly stipend, dislocation allowance, housing allowance, & professional travel.



### Internship Location

Locations vary but are typically in Mississippi, Maryland, Ohio, & California. Some opportunities are remote.



### Final Reporting

Research paper and oral report.

## CALL FOR INTERNS

FY24

The Department of Defense's (DoD) High Performance Computing Modernization Program (HPCMP) High-Performance Computing Internship Program (HIP) develops the skills of future computational scientists and offers an opportunity for prospective DoD employees to experience defense-related research and development.

The HIP provides undergraduate and graduate students, majoring in science, technology, engineering, and mathematics (STEM) areas, internship opportunities to gain exposure to and experience with high-end computing (HEC) by working under the mentorship of scientists and engineers at DoD facilities across the nation.

Interns will be paired with DoD mentors for a 10-week on-site research experience.

## FACTS

Applications:

November 2023 to  
March 2024

<https://www.zintellect.com>

## Program Benefits

- \* Learn from and collaborate with scientists and engineers at DoD facilities across the nation.
- \* Contribute to significant Research, Development, Test, Evaluation & Acquisitions Engineering activities.
- \* Develop critical skills and establish long-term connections.
- \* Receive financial support including a stipend and travel allowances.
- \* Gain a competitive advantage and improve long-term career opportunities.



Have a question? Email us at

**HIP@hpc.mil**



Faculty Immersion

# EXPERIENCE

(FIX)

You can harness high performance computing resources to solve our most critical Department of Defense mission challenges



The Faculty Immersion Experience seeks to provide research experiences for university faculty while strengthening collaboration, enhancing research capabilities, and encouraging broader university-level participation in high-end computing (HEC)

- Selected faculty members collaborate directly with researchers at DoD laboratories on projects that leverage HPCMP resources.
- Participants are encouraged to have collaborative summer research with students during their appointment.
- Stipend is based on faculty position (i.e., assistant, associate, full professor).

## Award Benefit

- Appointments are for 10 weeks in the summer term
- Stipend, round-trip domestic travel to laboratory and housing allowance are included
- Labs provide training seminars and professional development opportunities

## Eligibility

- U.S. Citizen
- Must work full-time at an accredited, degree-granting, post-secondary US institution (includes community college). Adjunct or visiting faculty are ineligible
- Must work in an area of physics, chemistry, non-medical biology, engineering, environmental sciences, geology or geosciences, mathematics, materials sciences, or computer or computational sciences

**FACTS**

Applications:

**November 2023 to  
March 2024**

<https://www.zintellect.com>

## Program Benefits

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- \* Gain a competitive advantage and improve long-term career



Have a question? Email us at

**HIP@hpc.mil**